Optimizing Survivorship Care Services for Asian Adolescent and Young Adult Cancer Survivors: A Qualitative Study

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Purpose: With an increasing focus on developing survivorship services tailored for adolescent and young adult (AYA) cancer survivors, incorporation of viewpoints from both survivors and health care professionals (HCPs) is important. This study aims to explore the perceptions of current and prospective survivorship services from both groups in Singapore to propose service design and delivery strategies.

Methods: Focus group discussions with 23 AYA cancer survivors between the ages of 16 and 39 years at diagnosis and 18 HCPs were conducted in National Cancer Centre Singapore (NCCS) and Singapore Cancer Society (SCS). All focus group discussions were transcribed verbatim. Deductive thematic analysis was performed according to the components of a design thinking model: empathizing with AYA survivors, defining care gaps, proposing services, and implementation strategies.

Results: AYA survivors preferred age-specific services that are aligned with their personal goals. Current survivorship care failed to address the needs of survivors' dependents (caregivers and children) and to consider the utility of each service temporally. Prospective services should clarify disease disclosure obligation in job search and introduce a care navigator. Key implementation strategies included (1) training HCPs on communication techniques with AYA, (2) selecting engagement platforms that complement survivors' informationseeking behavior, (3) improving outreach to survivors through appropriate branding and publicity, and (4) consolidating services from multiple providers.

Conclusions: The design of survivorship care services for AYA survivors should be systematic in its conceptualization process and employ implementation strategies. The coordination of the wide spectrum of services warrants a concerted effort by cancer centers, community partners, and the government.

Keywords: survivorship, supportive care, adolescent, young adult, service, health care professionals

Introduction

N 2018, 6.8% OF TOTAL CANCER CASES globally occurred among adolescent and young adult (AYA) with an incidence of 42.2 per 100,000.¹ Despite the apparent low disease burden, AYA is a unique group of survivors. Their cancer diagnoses and treatments significantly disrupt their developmental trajectories and construction of personal identity in crucial areas such as education, career, and social relationships.^{2–5} After treatment, they face multifaceted survivorship issues including fatigue,^{6,7} psychosocial problems,⁸ and practical financial concerns^{9–11} that can greatly impede their transition back to work or school.12

A growing body of literature has elucidated AYA cancer survivors' diverse needs. $^{9,13-17}$ There are increased global efforts to build AYA-specific cancer survivorship programs that address these developmental needs holistically.¹⁸⁻²⁰ However, the current provision of survivorship care services remained inconsistent and unorganized in the Asia-Pacific region, including high-resource countries like Singapore

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where services are segregated by cancer types without age specificity.^{21–25} As AYA cancer survivors experience a higher psychosocial distress and morbidity burden compared with their cancer-free peers, this segregation would result in services that do not comprehensively and adequately address the unique age-related challenges AYA face.²⁶ Thus, a change is needed for better management of AYA survivors' needs to improve their quality of life.^{27,28} In particular, this occurrence underscores the need for a concrete framework to guide the design of beneficial and engaging services in the Asian context.

Existing studies on survivorship service design are limited in two ways. First, the discussion of such services is usually framed in the context of addressing gaps in care needs or serving as examples for contextualizing the principles of survivorship follow-up care provision.²⁹⁻³⁴ Thus, current recommendations for a systematic survivorship service construction lack granularity and specificity. Second, only a few studies have incorporated the perspectives of health care professionals (HCPs) who play a paramount role in designing and initiating such survivorship services in tertiary and community settings. To address these gaps, this study explores the perceptions of current and prospective survivorship services from dual viewpoints of AYA cancer survivors and HCPs. This study aims to identify desirable AYA survivorship services with the corresponding design and delivery strategies to improve service implementation in Singapore.

Methods

This study analyzed focus group data from a larger qualitative study examining AYA-specific survivorship care needs and the corresponding desirable survivorship care services. Ethical approval was obtained from the SingHealth Institutional Review Board and written informed consent was obtained from all study participants.

Study participants

Figure 1 summarizes the participant enrolment process. Survivors of AYA cancers receiving care from National Cancer Centre Singapore (NCCS) were identified through convenience sampling during two periods: July to October 2017 and July to October 2018. Recruitment was performed in-person or through email. Survivors were eligible if they met the following criteria: 16–40 years old at time of recruitment, 6 months to 4 years from diagnosis, and currently in remission. Survivors were excluded if they were diagnosed with severe concurrent comorbidities like HIV infection, uncontrolled diabetes, or neuropsychiatric disorders that could confound their responses.

HCPs were recruited from Singapore Cancer Society (SCS) and NCCS in July to October 2018 through snowball sampling from study team members (A.C. and B.S.). Potential participants were contacted through email. HCPs with a personal history of cancer were excluded.

Focus group discussions

Eight focus groups involving AYA survivors and three focus groups involving HCPs were conducted on the NCCS and SCS premises between September 2017 and September

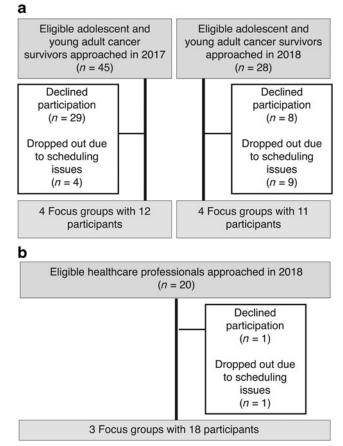


FIG. 1. Enrolment process of the study participants who are (a) adolescent and young adult cancer survivors and (b) health care professionals.

2018. Each group consisted of two to six participants, one moderator, and one note taker. Each session lasted 60–90 minutes and was facilitated by trained moderators using a standardized facilitator guide developed to understand the current and prospective AYA survivorship services (Table 1). The moderators (C.J.T. and Y.K.) were research pharmacists with no professional relationships with the participants before the sessions and were not involved with recruitment.

Before each session, all participants were asked to complete a demographic survey on their age, gender, and race. AYA survivors were further asked about their age at diagnosis, marital status, education level, employment status, current monthly income, and living arrangements. HCPs were further asked about their professional discipline, primary specialty, practice setting, health care experience, and proportion of time spent caring for AYA cancer survivors. Focus groups began with introductions by all participants before the facilitator inquired about the existing or prospective survivorship care services for AYA cancer survivors. Each participant was reimbursed USD36 in cash vouchers for his/her transport cost and time.

Data analysis

The demographic data were summarized using descriptive statistics. All focus group discussions were audio recorded and transcribed verbatim. Two study team members (C.J.T. and Y.K.) reviewed and coded the transcripts independently

TABLE 1. RELEVANT PORTIONS OF THE FACILITATOR GUIDE USED IN FOCUS GROUP DISCUSSIONS

Theme	Sample questions
AYA focus groups Discuss availability, accessibility, and usefulness of support services for survivors	 What support services have you received during and after treatment, from NCC, or otherwise? Did you find these support services helpful? How can these services be improved?
Discuss sources of information regarding cancer and treatment	What sources of information did you use to obtain information on cancer and treatment?Do you think it is important to verify your information sources?
Discuss improvement of services	 What services do you think would be helpful to implement and help support other survivors? What are the barriers that prevented you from utilizing services? How can service design be improved to increase participation of AYA cancer survivors?
HCP focus groups	
Obtain background information on HCP health care experience	Can you give a brief introduction of your profession as well as the nature of your interactions with AYA in practice?
Discuss provision of survivorship care to AYA survivors	•
Discuss HCP perceptions on their ability to provide services to AYA	Do you feel adequately equipped to provide AYA-specific care?How would you like to be trained?

AYA, adolescents and young adults; HCPs, health care professionals; NCC, National Cancer Centre.

according to the major themes outlined in a design thinking model proposed by the Hasso-Plattner Institute of Design.³⁵ The model consists of five key components to guide service designers: empathizing with the population of interest, defining gaps, ideating, prototyping, and testing of the proposed services. All deductive thematic data analysis was performed in QSR NVivo 12.³⁶ The thematic structure was then refined through discussions between the two members to resolve all differences and achieve mutual agreement. Data saturation was deemed to have occurred when the focus groups yielded no new themes.

Results

Study participants

Table 2 summarizes the characteristics of the 23 AYA cancer survivors and 18 HCP participants. The median age of survivors was 25 years old and ranged from age 18 to 39 years. All survivors attained a minimal college education, and 65.2% were employed at the point of survey. HCP participants included physicians (33.3%), social medical workers (22.2%), allied health therapists (22.2%), nurses (16.7%), and a patient navigator. Most had >10 years of experience (61.1%) and spent <20% of their time with AYA cancer patients (61.2%).

Coding tree

Table 3 provides quotes from the five major identified themes. The characterization of the AYA group contextualized their engagement with survivorship care services and highlighted gaps in current service provision. Proposals for prospective services were then explored with insights on implementation strategies.

Understanding AYA survivors

The characterization of AYA survivors by HCPs highlighted key traits that influence survivors' engagement with survivorship services. In contrast with other age groups, HCPs observed that AYA survivors were highly resilient, self-motivated, and goal-oriented. Survivors also emphasized that they were inclined to engage in services that were useful in achieving their personal progression goals and interests. Consequently, a sense of autonomy was appealing to survivors who then exercise their freedom of choice to participate in services based on their knowledge of possible alternatives. Survivors also cited differential motivation based on personal characteristics where participation was associated with extroverts or outgoing personalities. Another factor was the survivors' willingness to being reminded of their cancer diagnosis and disease history.

Furthermore, survivors generally prioritized age specificity when services engage multiple survivors concurrently. Based on past experiences of interacting with non-AYA survivors, some AYA survivors reported discomfort because of their minority presence in the setting and their fear of judgment by non-AYA survivors for their diagnosis at a young age. In addition, meaningful interactions were hindered by different priorities and worries associated with the transitional life stages of AYA. For instance, non-AYA survivors' advice on slowing down the pace of life after treatment was not compatible with AYA survivors' drive to return to work. Moreover, different levels of disease understanding

TABLE 2. CHARACTERISTICS OF STUDY PARTICIPANTS

Demographic/clinical characteristics

Demographic/clinical characteristics	
AYA cancer survivors $(N=23)$	
Gender, n (%)	
Male	9 (39.1)
Female	14 (60.9)
Ethnicity, n (%)	10 (70.2)
Chinese	18 (78.3)
Malay Indian	3(13.1)
Burmese	1 (4.3) 1 (4.3)
	1 (4.5)
Age (years), <i>n</i> (%) 16–24	10 (43.5)
25-29	6 (26.1)
30-34	5 (21.7)
35-40	2 (8.7)
Marital status, n (%)	
Single	19 (82.6)
Married	4 (17.4)
Education level, n (%)	
College	6 (26.1)
Undergraduate	9 (39.1)
Postgraduate	8 (34.6)
Employment status, n (%)	
Employed	15 (65.2)
Unemployed	3 (13.1)
Student	5 (21.7)
Age at diagnosis (years), median (range)	23 (16–39)
Time since diagnosis (years), median	1.8 (0.7–3.4)
(range)	· · · · ·
Cancer type, n (%)	
Lymphoma	10 (43.5)
Germ cell tumor	7 (30.5)
Sarcoma	3 (13.0)
Breast	3 (13.0)
Health care professionals $(N=18)$	
Gender, n (%)	
Male	5 (27.8)
Female	13 (72.2)
Ethnicity, <i>n</i> (%)	
Chinese	14 (77.8)
Malay	2 (11.1)
Indian	0(0)
Others	2 (11.1)
Profession, n (%)	(222)
Physician	6(33.3)
Nurse	3(16.7)
Social worker/psychologist Physiotherapist	4 (22.2) 2 (11.1)
Occupational therapist	1 (5.6)
Exercise physiologist	1 (5.6)
Administrator/patient navigator	1 (5.6)
Health care experience, years, n (%)	
0–5	2 (11.1)
6–10	5 (27.8)
11–15	6 (33.3)
>16	5 (27.8)
Proportion of time spent caring for AYA,	
<20%	11 (61.2)
21-40%	3 (16.6)
41-60%	3 (16.6)
>60%	1 (5.6)

also resulted in the exchange of mismatched information between AYA and non-AYA survivors.

Defining AYA survivorship care gaps

AYA survivorship services should consider the multiple roles that AYA play in relation to their family members. Most AYA participants had children as dependents or parents as caregivers. For survivors with children, HCPs emphasized the importance of financial assistance schemes or tuition sessions tailored to the child's needs. For AYA participants with caregivers, they expressed a greater interest in services that could guide their caregivers in the caregiving process. These services should address appropriate diet planning for survivors, provide relevant psychological advice to caregivers, and moderate caregivers' expectations.

Another gap in survivorship care pertained to a lack of consideration of each service's utility temporally. For instance, existing support groups were perceived by both AYA survivors and HCPs as valuable platforms for the informal exchange of experiences to establish empathetic connections and to share coping mechanisms. However, the value perceived by AYA survivors was more pronounced in the acute treatment phase. Although support groups offer a compensatory mechanism for their temporary loss in existing social relationships, their utility diminished in the later survivorship phases. Of note, HCPs reported a drop in survivors' attendance over time, and survivors revealed that sustained participation was challenging because of busy work or schooling schedules.

Proposals for prospective survivorship services

Survivors' awareness of existing survivorship services varied because of their unorganized arrangement and publicity. Participants received services mainly from cancer centers, and all survivors showed poor knowledge of external providers. Nevertheless, key services highlighted for continuation were support groups and allied health services including *ad hoc* nutritional and financial advice.

Both survivors and HCPs agreed that future employment services should clarify disease disclosure obligations as many deemed the cancer history to be disadvantageous in the job search process. Correspondingly, HCPs proposed general education programs among employers to raise awareness and assist survivors in their job search. Conversely, some survivors did not emphasize the need for designated job search assistance because they perceived it as an active process that is driven by self-capability. Instead, they sought to seek assurance from the government or recognized agencies such as the Tripartite Alliance for Fair and Progressive Employment Practices (TAFEP) that their cancer history would not lead to discrimination by prospective employers.

The creation of a care navigator role was a recurring recommendation by both survivors and HCPs to serve as a continuous contact point in each survivor's journey from diagnosis to survivorship. The navigator would facilitate the consolidation of all possible relevant services such as patient support groups, counseling services, and reliable information services. Furthermore, the navigator should introduce these services concomitantly with existing treatment plans to maximize their utility and incorporation potential. However, the expertise of providing emotional counseling services was

Theme	Subtheme	Quotes
Empathizing and understanding AYA	Characteristics of AYA	"They're generally [playing] a lot more active roles in their own recovery process with the therapists as compared to the older population who would be more passive."—HCP#4, exercise physiologist
survivors		" the younger population has a very clear goal in mind [because] return to work, being able to be functional as before, these are very strong in their mind. And, so in terms of the difficulty with me is whether these goals are realistic or not."—HCP#3, physiotherapist
	Respect for AYA survivors' autonomy	"It's the same for like gym, if you think it's beneficial, it helps you in a way, you'll go for it, if not people also won't want to go."—AYA#6, age 29, leukemia survivor
		"Maybe understanding <i>how</i> they can actually help us? Because these are important services."—AYA#4, age 34, lymphoma survivor
	Personal preferences	" sometimes you want to move on with your life but this thing is just holding you back."—AYA#19, age 22, germ cell tumor survivor
	Preference for age-specific services	" an old lady come up to me and say 'you are hormone positive, don't drink soya bean milk anymore', and which I know is irrelevant to our disease."—AYA#13, age 31, breast cancer survivor
		" I would prefer if it's like you're not the only ones that is the youngest there, maybe a separate class just for young people [to] build your confidence more you just want to seek assurance that there are people out there [like you] as well."—AYA#16, age 24, lymphoma survivor
Defining survivorship care gaps	Services targeting survivors' caregivers	"When he [husband] looked after me, he has to be on a brave front but then who is going to look after his emotional state? I think having that kind of [support] group would be good for him to express some of that, and to also kind of let him know that it's normal, it's not the wife being crazy"—AYA#22, age 31, breast cancer survivor
		" they [family members or friends] don't know how to approach you, and some of them will be like, ' <i>it's okay'</i> that kind of thing, so you become annoyed with them no one teach them to approach this [issue], and realize the <i>seriousness</i> of all these things."—AYA#9, age 28, lymphoma survivor
	Services targeting survivors' children	"If you have young children, they will not have time as to spend time with their spouse, for example. So, support the children like we do. Financial support, again, it's related to everything because if you give some financial support, then it's easier for them also to do what they want to do."—HCP#6, psychologist
	Temporality consideration of services such as support groups	"meeting up with other cancer patients is also very important, we can cheer up each other. Since I have [lost] my normal friendship circle, so [making] up with new friends should be good."—AYA#13, age 31, breast cancer survivor
		"sometimes coming from professional, even though we give them advice as professional, but they don't really take it to heart, so I think having people of similar condition as you does plays a small position of emotional support which, maybe, family or us [HCPs] cannot give?"—HCP#2, physiotherapist
		"when I completed the treatment then so happened someone [survivor] sat beside me from a support group, but I was like 'never mind' I was already past the <i>worst part</i> already''—AYA#12, age 27, mixed germ cell tumor survivor

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Theme	Subtheme	Quotes
Proposals for prospective survivorship services	Employment services	" [government has] Workforce Development what about an agency to help find jobs for those afflicted with cancer?"—HCP#1, administrator
		" it would be good to know what we need to disclose, but then, I do not know, unless they are going to give me a list of 10 companies who are happy to accept cancer patients, it's really up to ourselves to go and apply for a job anyway."—AYA#21, age 37, breast cancer survivor
		"TAFEP is an organization that operates separately for Employment Act to ensure that people, companies, hire people fairly based on cert[tificates] In that website, they make companies pledge to guarantee that they hire based on merit."—AYA#22, age 31, breast cancer survivor
	Care navigator assignment	"Normally it's just one point of contact,so this care navigator will also help to book the appointments and thenthe client comes in, and he or she will be met by the care navigator. So, that would normally be the first point of contact, and the person to go to if they need other services."—HCP#1, administrator
Implementation strategies to engage AYA	Practical issues	" some survivors already start with working, and then they will not want to share at work that they need to go to rehab because it's not well-supported in Singapore yet, so they prefer not to say, get time off because that is something which is difficult for them to ask because they want the job."—HCP#6, psychologist
	Selecting engagement platforms	"If you have a centralized one, like it even links [to] the different support groupsjust make sure [that] the information is there so that whenever this person feels like going in to see 'where can I get help?', they just go inside and it's up to them whether they want to see, but at least the information is there.''—AYA#22, age 31, breast cancer survivor
Improving outreach to AYA	Publicity	"I only have to see them [doctors] once a year from now on, so if it's in the building itself, literally like posters and stuff, I'm only going to come here once a year. So, it's going to be hard to come across."—AYA#15, age 26, germ cell tumor survivor
	Branding	" like a therapeutic photography workshop. So, they come in to learn a skill, but then we sneak in the counselling elements it was actually very well-received, I think until today they're still doing it.'—HCP#10, social worker
		"I think [it] is also to create a safe space that they don't feel out of place I envision it is that it becomes many layers and they can inter-support each other, and they can serve as like a mentor as for somebody who comes in who just got diagnosed, who had a recurrence."—HCP#14, physician
	Service integration across multiple providers	" right now we have quite a number of VWOs offering, and also for the hospitals as well, we have a lot of like support groups But would it then be better, you have one or two, so there is no doubling, because we have like patients who come to us and say "Oh, you know, I go to this" and it's like cherry-picking. "I like to go this one because they offer TCM, they offer free food. I come here because I do this and that and all that." And then at the same time, it's like over-provision of the services, and yet at the same time there's <i>no consolidation</i> in terms of the value, and in terms of the quality. So it could be a case of, I don't know where it comes from, whether it could be good that one regulator source centralise it."—HCP#I, administrator

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not reinforced. One HCP compared the job with that of a transplant coordinator.

Implementation strategies to engage AYA

Both survivors and HCPs concurred that service implementation should consider practical features such as cost, location, and timing. In addition, HCPs advocated for the provision of training or guidance on effective communication techniques with the AYA age group and their unique coping mechanisms. Survivorship service providers should also conscientiously select engagement platforms such as interactive hotlines, physical meetings with HCP or survivors, and the internet to communicate details about survivorship services. Among these possibilities, the internet emerged as a promising and convenient portal that complemented survivors' online information-seeking behavior. Most survivors reported attempts to use the World Wide Web (including Google) to obtain cancer-related information.

Several modes were explored through the internet: noninteractive webpages, messaging, and web forums. The display of information online should be comprehensive and free from the excessive use of jargon or medical terms. Messaging services were considered useful when interactions between survivors are dependent on their respective busy work schedules. Finally, the forum should allow survivors to share and respond interactively to one another's experiences. Both survivors and HCPs proposed a centralized platform to consolidate all modes of information into a single common site or channel. Survivors generally echoed a need for information regulation to ensure its credibility. However, no consensus was reached among survivors over the appropriate authority to assume this responsibility where government, cancer center, and the national cancer society were suggested.

Improving service outreach to AYA

Adequate branding and publicity to promote the constructed services were highlighted to be instrumental in improving its outreach to the AYA group. Survivors perceived the use of social media to promote services favorably. Coupled with publicity efforts, HCPs further elaborated on the importance of branding. Services should embed relevant counseling elements into popular or conventional activities that are appealing to AYA. Expanding on this branding strategy, HCP also introduced a "safe space" concept to describe the creation of a physical or virtual setting where survivors would feel comfortable sharing their concerns and would benefit from a greater immersion in survivorship services. This concept was epitomized in a survivor's narrative where a virtual chat group served as her emotional anchor throughout treatment. For instance, issues that were sensitive and gender-specific, that is, menstruation or physical imagery, were discussed freely with the trust of confidentiality within the group.

The prospect of service integration across multiple providers was explored to optimize outreach to the same pool of AYA survivors. HCPs from cancer advocacy and support organization (SCS) advocated for the centralization of service provision and referrals to avoid duplicity. However, they also acknowledged that this proposal detailing a designated pathway following service referral might limit survivors' choices and hinder their ability to maximize resources from various services. In addition, consolidation would require harmonizing divergent perceptions on the roles of various service providers from HCPs in tertiary cancer centers to other institutions.

Discussion

This qualitative study identified desirable AYA survivorship services and explored delivery strategies from the perspectives of both service recipients and providers in Singapore. The significance of analyzing these two viewpoints is twofold: proposals supported by both stakeholders should be expedited into actualization, and misaligned suggestions highlight areas for future work and clarification. Furthermore, the emerging themes collectively shaped a proposed systematic framework for the design of survivorship services for AYA (Table 4).

Although existing services such as support groups were deemed valuable, their long-term utility and relevance to survivors remained questionable years after treatment. As a service may be useful only for a specific survivorship phase, this temporal phase targeted must be well-defined in the conceptualization stage. The consideration of the temporality factor corroborated with previous work, which framed survivors' concerns in "survivor time."³⁷ The survivorship phase is segmented by complex trajectories defining survivors' readjustment to normalcy where they deal with their fear of recurrence and reconcile with their new beliefs.³ Correspondingly, useful services should collectively be comprehensive for the long-term despite being individually transitory in nature. Thus, service conceptualization should be explicit in its targeted time frame to create constructive programs that assist AYA in developing meaningful goals. Furthermore, to address the differential needs among AYA. the targeted age group within the AYA spectrum should be identified.³⁸ For instance, literature on the "emerging adulthood" has highlighted a greater unmet need among younger than older AYA.³⁹ This trend could be partly attributable to the larger impact after formal decisions relating to employment, education, and independent living for those at the younger end of the AYA age spectrum.

For the possible service types, prospective services should complement AYA cancer survivors' information needs. An online platform was proposed to integrate multiple information sources to assist survivors in systematically navigating through the available services. The internet is suitable for AYA survivors' information-seeking behavior and practical convenience.^{40–42} Successful examples in Western settings include the Livestrong Foundation's portfolio of interactive internet-based resource products spanning across social media⁴³ and the AYA Cancer Program at the University of South California.⁴⁴ For instance, hyperlinks to fertility counseling services are an extension of information on post-treatment fertility concerns. The ease of access to comprehensive information also creates a strong basis to support autonomous decision-making by survivors. Furthermore, the institution of a regulatory authority is critical in ensuring the credibility of information. Consistent concerns over the reliability of information sources have also been reported in the literature as AYA survivors struggled to find tailored and trustworthy information online.^{30,41,45}

Extrapolating these findings to Asian settings, a similar model of information and service provision can be constructed

Design stage	Consideration	Recommendations
Conceptualizing a new service	Identify the target population	 Determine whether the service planned should target all AYA or the ends of age spectrum. Consider associated parties that may potentially be involved in the service (e.g., caregivers, parents, spouses, and children)
	Identify the target need(s)	 Define the specific need(s) to be addressed) Characterize the nature of needs in terms of the number (single or multiple), sequence (addressed consecutively or in a tiered manner) and domain (e.g., physical rehabilitation, psychosocial). Construct a clear set of goals to be achieved and frame them in the context of the need(s) addressed. Resources available: synthesize learning points from past successful programs or campaigns.
	Substantiate with supporting theory	Provide the theoretical basis underlying the service design. ⁴¹ Possible resources include established practice guidelines published officially by cancer societies or evaluative studies examining effect of specific therapies.
	Characterize the service's temporality	Define the duration of the service and the specific survivorship phase targeted. This factor may be related to the target population defined based on common experience or in a specific life transition stage.
Implementation	Practical features	 Provide flexibility to service use or participation in terms of timing and location. Consider whether service can be introduced as a complementary to an existing service to encourage resources sharing and maximization. Resources available: secure online platforms to engage both HCP and AYA.
Outreach	Branding and publicity	 Consider possible utilization of social media to disseminate information. Ascertain the construction of "safe space" by employing strategies to ensure data confidentiality. Resources available: AYA Social Media Toolkit developed by George Washington Cancer Center.⁵³
	Partnerships	Establish working relationships with cancer centers or societies to gain access to their prospective pool of AYA cancer survivors.
Evaluation	Outcome measures	 Evaluate the outreach of service through AYA attendance, uptake rate, or site-traffic (for online platforms). Determine the satisfaction of AYA who received the service. Resources available: young adult and adolescent framework for evaluating services by Evelina Pride.⁵²

TABLE 4. SYSTEMATIC FRAMEWORK FOR THE CONSTRUCTION OF SURVIVORSHIP SERVICES

by leveraging existing infrastructure designed to enhance the public's health information literacy. In a high-resource country like Singapore, the existing HealthHub portal initiated by the Ministry of Health can be expanded to provide AYA-specific information and facilitate access to corresponding services based on their personal health records.⁴⁶ Spearheaded by the ministry, additional partnerships with public health institutions and authorities can accommodate varying preferences of regulatory organizations expressed by survivors.

In addition, collaboration opportunities between service providers at a national (or regional) level can be explored to reduce duplicity and maximize outreach to the AYA population. However, two challenges underlie such collaborative efforts: (1) determining the organization body that assumes responsibility of service referrals coordination; and (2) ensuring diversity in the range of service options for survivors. The successful implementation of an AYA Program at Princess Margaret Cancer Center can shed light on how these challenges can be managed.⁴⁷ Based in a tertiary setting, the AYA Program provides referrals to survivorship services offered by the center's transdisciplinary team and interfaces with community-based programs.

Cancer centers are in an appropriate position to coordinate service referrals because they appeal to a sense of familiarity among AYA cancer survivors and leverage their positive relationship with HCPs to improve their long-term engagement with the health care system.⁴⁸ Recognizing the inherent multidisciplinary nature of care for AYA survivors (e.g., clinical care, psychosocial support, financial counseling, and education), existing services in cancer centers could be maximized for efficient resource utilization.⁴⁹ External or community-based service providers could then play a pivotal role in supplementing the service infrastructure in tertiary settings with AYA-specific elements or tailored services to encourage diversity in the range of services.

Overall, the proposed survivorship design framework encapsulates various considerations and is complemented by available resources to facilitate the process. Although this study focused on service design and engagement strategies, an equal emphasis should be placed on a robust evaluation framework to determine the service's feasibility, acceptability, and effectiveness. $^{50-52}$

This study has several limitations. First, as AYA participants were recruited from their follow-up clinic sessions, our results may not be representative of AYA survivors who were lost to follow-up. This group can potentially provide greater insights into survivorship care services that could improve care continuity within the health care system. The inclusion of survivors in remission also precluded discussion on services targeting palliative issues. Finally, the majority of the participating HCPs only spent <20% of their time providing direct care to AYA survivors, potentially compromising the depth of the perspectives shared. Recognizing that AYA constitutes a small proportion of the cancer population with no dedicated clinics, this phenomenon is expected. Nevertheless, their viewpoints remained valuable because they were able to contrast their encounters with AYA against non-AYA survivors.

Conclusion

The findings of this qualitative study highlight proposals to engage AYA cancer survivors in useful survivorship services through the conceptualization process, implementation features, outreach potential, and evaluation measures. This study also accentuated the need for a concerted effort by various stakeholders including specialty cancer centers, external community partners, and the government. Future work should operationalize the proposed framework to design and evaluate prospective services. In addition, possible care models and partnerships involving community HCPs should be explored and maximized to promote the long-term wellbeing of AYA survivors.

Disclaimer

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