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# Keeping California Cool: Recent cool community developments

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## ABSTRACT

In 2006, California introduced the Global Warming Solutions Act (Assembly Bill 32), which requires the state to reduce greenhouse gas emissions to 1990 levels by 2020. “Cool community” strategies, including cool roofs, cool pavements, cool walls and urban vegetation, have been identified as voluntary measures with potential to reduce statewide emissions. In addition, cool community strategies provide co-benefits for residents of California, such as reduced utility bills, improved air quality and enhanced urban livability. To achieve these savings, Lawrence Berkeley National Laboratory (LBNL) has worked with state and local officials, non-profit organizations, school districts, utilities, and manufacturers for four years to advance the science and implementation of cool community strategies. This paper summarizes the accomplishments of this program, as well as recent developments in cool community policy in California and other national and international efforts. We also outline lessons learned from these efforts to characterize successful programs and policies to be replicated in the future.

Keywords: cool communities; cool roofs; cool pavements; cool schools; local government; California; California Assembly Bill 32 (AB32)

## 1. Introduction

In 2006, California introduced the Global Warming Solutions Act (Assembly Bill 32 2006), which requires California to reduce greenhouse gas emissions to 1990 levels by 2020 [1]. It is the most ambitious climate policy that has been passed at the state or federal level in the United States to date. As California policymakers seek innovative measures to achieve this reduction, they are evaluating both mandatory and voluntary solutions. “Cool community” strategies, including cool roofs, cool pavements, cool walls, and urban vegetation, have been identified as voluntary measures with potential to reduce statewide emissions. These cool community strategies also mitigate the urban heat island effect, or elevation in city temperatures relative to surrounding areas. Co-benefits of heat island mitigation include reduced utility bills, improved air quality and health, fortified climate resilience and enhanced urban livability for residents of California. To help achieve these savings, Lawrence Berkeley National Laboratory (LBNL) has worked with state and local officials, non-profit organizations, school districts, utilities, and manufacturers for four years to advance the science and implementation of cool community strategies. Several entities have successfully adopted these measures—school districts are rethinking their schoolyards and rooftops, cities are achieving climate action and adaptation with cool community measures, and the state of California is showing climate leadership by developing guidance to help cities adapt to changing conditions. All of these policy developments are shaping a cooler future for California.

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40 This paper presents several recent programs and policies in California that address heat  
41 island mitigation measures. We also briefly describe efforts underway in other jurisdictions in  
42 North America and internationally to deploy cool community measures. Based on these  
43 examples in California and elsewhere, we conclude by offering observations on the  
44 characteristics that contribute to the success of these programs and that should therefore guide  
45 future cool community measures.

## 46 **2. Recent developments: successful cool community programs and policies in** 47 **California**

### 48 **2.1. School Districts**

49 There are close to 10,000 schools across California with annual energy expenses totaling  
50 US\$700 million [2,3]. Schools would therefore stand to benefit from adoption of cool  
51 community measures to reduce their energy costs. In addition, schools are among the largest  
52 building and pavement owners in California cities, so they are heavily invested in measures that  
53 can be optimized to improve environmental performance.

54 School districts in California operate with a high degree of local autonomy; they receive  
55 guidance from the state but do not fall under the local jurisdictions of the cities in which they  
56 reside. The size, complexity and operations of school districts has made it difficult for many  
57 districts to employ new technologies. However, two school districts in California, Los Angeles  
58 Unified School District (LAUSD) and Sacramento County Unified School District (SCUSD),  
59 reached out to LBNL for help in understanding the science and potential benefits of cool  
60 community measures, and are on track to adopt innovative and cool programs as a result.

61 **Los Angeles Unified School District's cool schoolyards pilot.** In 2012, LBNL began  
62 convening a group of school stakeholders to help identify the barriers and opportunities for the  
63 adoption of cool pavements at schools. Many California schoolyards are large areas of blacktop  
64 (asphalt concrete) with lines for various game and activities painted on them (Figure 1). Many  
65 cool pavement options come in a variety of colors, so in addition to making schoolyards cooler,  
66 cool colored pavement strategies also can be used to beautify schools.



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Figure 1. Gardena Elementary School in Gardena, California. The schoolyard is almost entirely blacktop with lines painted on the surface to outline games or activities. *Source:* Google Earth

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The stakeholder group includes more than 50 participants representing pavement manufacturers, the California Governor’s Office of Planning and Research, the California Department of Education, local school districts, landscape architecture firms, and LBNL. From these early discussions and meetings, LBNL developed technical resources tailored for school districts, and pavement manufacturers began to develop cool products for this stakeholder group with specific performance and cost targets in mind.

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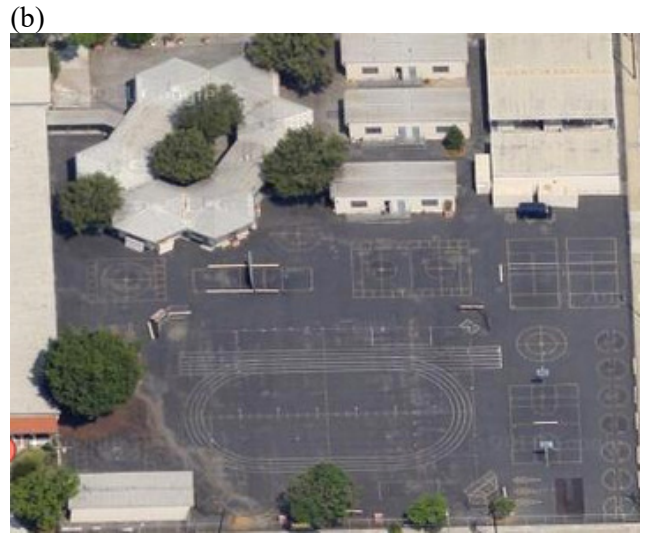
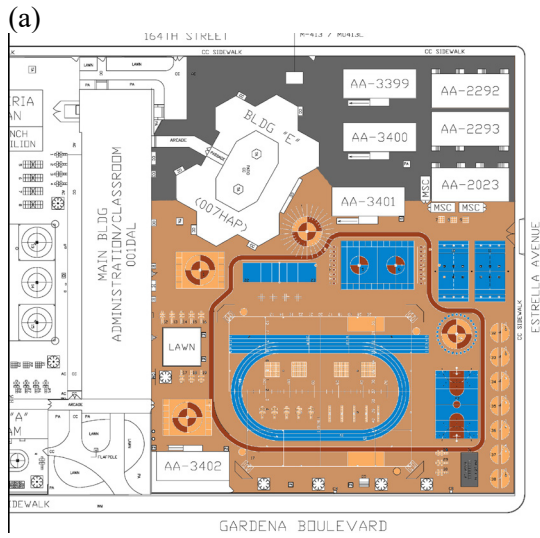
LAUSD was the first school district to ask LBNL to help them implement a pilot program. LAUSD is the second largest school district in the United States, with more than 1000 school facilities [4]. Los Angeles is the largest city in California, located along the coast in the southern part of the state. The city experiences mild winters with dry, warm summers. LBNL worked closely with LAUSD to develop a cool schoolyard pilot project that would keep schoolyard conditions more comfortable, especially during the warmer months of the year. LAUSD intended for this project to encourage innovation of cool pavement products, develop a district design standard, and train staff on the application/construction of these new products.

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LAUSD staff members Chad Fenwick, Advisor to Physical Education, and Roshini Das, Sustainability Specialist in the Facilities Services Division, spearheaded the pilot project. The district’s goal was to find products that are available in a range of cool colors to brighten the schoolyard and could be applied by their in-house facilities staff. First, the team met with product manufacturers to learn about currently available products and to see which products met the district’s goals. Next, the team reviewed the most promising products with the district’s New Products Committee, which is comprised of maintenance, planning, operations, procurement, design, safety and sustainability staff. This was an important step to get buy-in and support from various departments within the district. The committee selected several candidate products to

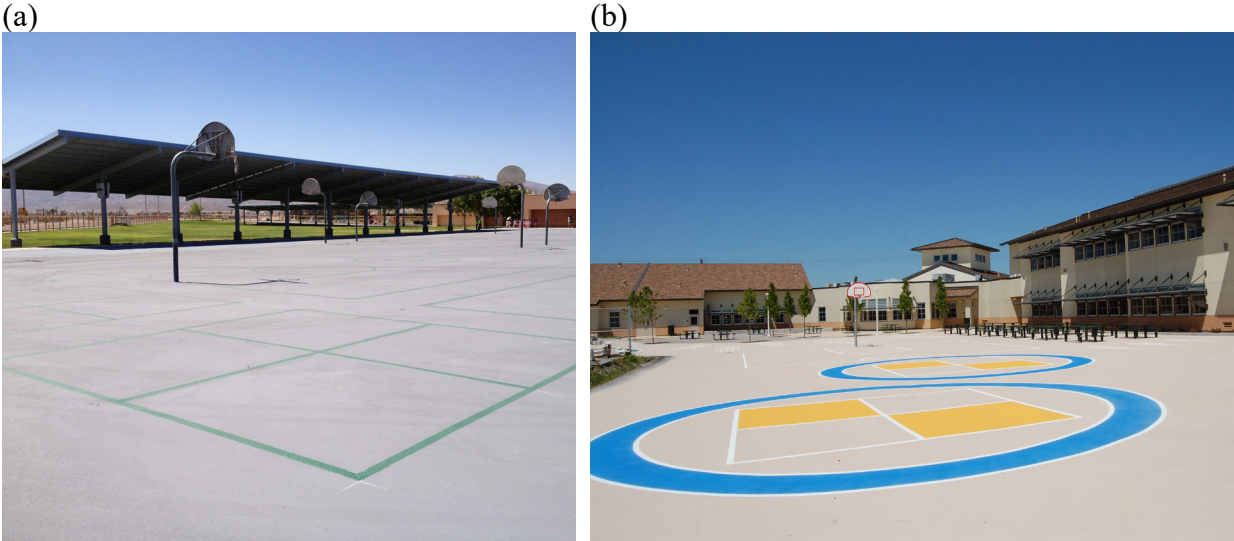
93 submit for approval to the district's Office of Environmental Health & Safety. To date, two  
94 products have been approved by the Office of Environmental Health & Safety as safe to use in  
95 the district, while a third was not approved. Since district regulations only permit design  
96 standards with a minimum of three product options, the goal is to construct three pilot projects.

97 During the summer of 2013, construction was completed on the first pilot with Quest  
98 Construction Product's StreetBond coating at Gardena Elementary School in Gardena, CA. The  
99 epoxy-acrylic coating is durable and colorful, and can be applied over existing blacktop surfaces  
100 at the time of resurfacing. Most schoolyards in California undergo routine resurfacing every 5-7  
101 years on the blacktop schoolyards. Often a seal coat is applied to the surface to protect the  
102 asphalt pavement system. Conventional seal coats are asphalt-based and are therefore typically  
103 black in color, ranging in initial solar reflectance from 0.05 to 0.15. The cool schoolyard coatings  
104 protect the pavement system and provide a more reflective surface, with solar reflectance values  
105 between 0.31 and 0.44, which allows them to absorb less sunlight than conventional seal coats  
106 and should allow them to last longer. Figure 2 illustrates LAUSD's first pilot cool schoolyard  
107 design (subfigure a), the pre-existing blacktop (subfigure b), the application of the cool coating  
108 by the district staff (subfigure c), and the completed project (subfigure d). Currently, the district  
109 is planning the second pilot project and LBNL is working with the district to identify the final  
110 product for the third pilot.  
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112 Figure 2. Image (a) is the proposed design of the Gardena Elementary School cool schoolyard and image (b) shows  
 113 the pre-existing blacktop area that was coated in the summer of 2013. Image (c) was taken during the application of  
 114 the cool coating and image (d) shows the completed project. *Sources:* Los Angeles Unified School District and  
 115 Streetbond 2013.

116 **Progress for cool pavements at other California schools.** In addition to the pilot project in  
 117 LAUSD, other school districts in California are now changing their pavement practices. One of  
 118 the other cool pavement manufacturing partners, Western Colloid, applied its cool seal coat at  
 119 four schools in Palmdale Unified School District in southern California (Figure 3a). Cool  
 120 schoolyard policies were adopted as part of design guidance at West Contra Costa Unified  
 121 School District in the northern part of the state (Figure 3b).



122 Figure 3. Image (a) is cool seal coat used in the Palmdale school district; image (b) shows a cool schoolyard at  
123 Martin Luther King Elementary School in Richmond, California. *Source:* Western Colloid 2013 (left) and Bill  
124 Savidge, former engineering officer for West Contra Costa Unified School District (right).

125 **Sacramento City Unified School District’s cool roof analysis.** Sacramento is the capital city of  
126 California, located in the northern portion of the state’s central valley. Sacramento has a  
127 Mediterranean climate, with mild, wet winters and dry, hot summers. Many of SCUSD’s  
128 facilities feature dark asphaltic roofing products that are now in need of repair. The initial  
129 response by the district was to undertake costly roof replacements. However, one of the staff  
130 members, Ron Rudi, from the Facilities Division at SCUSD contacted LBNL to learn more about  
131 cool roof coating options. Their preliminary research suggested that a coating would extend the  
132 life of the existing roof, but they also wanted to quantify the potential energy cost savings from  
133 converting their dark roofs to white roofs. The LBNL team collaborated with the SCUSD  
134 Facilities Division to conduct a high-level analysis of the cost and emissions savings for 85  
135 schools with combined conditioned roof area of more than 450,000 m<sup>2</sup>. The analysis used postal-  
136 code level energy savings estimates and emissions factors from Levinson and Akbari [5] to assess  
137 the potential benefits of applying white roof coatings, adjusting for (a) efficiency of HVAC  
138 equipment used in SCUSD facilities, and (b) current energy prices.

139 The analysis revealed that by installing white roof coatings on their schools, SCUSD  
140 could save more than US\$670,000 annually, net of heating penalties attributable to lower solar  
141 absorption during the heating season. Table 1 highlights the estimated potential for total annual  
142 cost savings for SCUSD by postal code and conditioned roof area, as well as the potential for  
143 reductions in emissions from conserved energy in the district. The Facilities Division presented  
144 these findings to district management and received funding to move forward with white roof  
145 coatings on the school facilities. To date, they have applied white coatings to more than 70,000  
146 m<sup>2</sup> of roof on 30 schools.

147 Table 1. LBNL collaborated with SCUSD to estimate the potential annual energy-cost and emission  
 148 savings from applying a white coating to the school buildings

Postal code	# of schools	Total conditioned roof area (1000 m <sup>2</sup> )	Total annual energy-cost saving (US\$K)	Total annual CO <sub>2</sub> reduction (t)	Total annual NO <sub>x</sub> reduction (kg)	Total annual SO <sub>2</sub> reduction (kg)	Total annual Hg reduction (mg)
95811	1	3	4.9	13	11	8	34
95816	3	16	23.4	62	53	39	162
95817	2	8	11.5	30	26	19	79
95818	8	52	76.6	202	174	129	529
95819	5	20	29.8	79	68	50	206
95820	10	62	92.2	243	210	155	637
95822	17	72	106.0	280	242	178	732
95823	6	46	68.1	180	155	114	470
95824	10	52	77.5	204	177	130	535
95826	6	26	37.9	100	86	64	262
95827	5	37	54.5	144	124	92	377
95828	1	3	4.9	13	11	8	34
95831	7	41	61.1	161	139	103	422
95832	4	15	22.7	60	52	38	157
Total:			671.3	1,771	1,529	1,126	4,635

149 **2.2. Local Governments**

150 In recent years, several cities in California have adopted cool community policies,  
 151 projects and programs as part of climate action and/or adaptation plans. Chula Vista was the first  
 152 city in the state to develop a climate adaptation plan, which contains 10 measures including three  
 153 cool community strategies – cool pavements, cool roofs and urban vegetation. Los Angeles (Los  
 154 Angeles) is another city that is leading the state and the country in its progressive cool  
 155 community policies and programs.

156  
 157 **Chula Vista’s climate adaptation plan.** Chula Vista is located along California’s southern  
 158 coast. It is part of the greater San Diego metropolitan region and has a climate very similar to  
 159 that of Los Angeles. In 2000, the city adopted a Carbon Dioxide Reduction Plan, which received  
 160 national recognition for the city by achieving large reductions in greenhouse gas (GHG)  
 161 emissions. In 2009, the City Council directed city staff to reconvene their Climate Change  
 162 Working Group to develop a plan to reduce the city’s vulnerability to local climate change  
 163 impacts. The city expects an increase in local temperatures of 2.5°C by 2050 [6] and has  
 164 therefore prioritized measures to adapt to and mitigate urban heat. Its climate adaptation plan  
 165 was one of the first in the nation and included measures for cool roofs, cool pavements and shade  
 166 trees [7].

167 The implementation plan for cool pavements called for a two-year exploratory project to  
 168 learn more about the local prospects for cool pavements. The ultimate goal of the cool pavements

169 implementation plan is to develop a new municipal policy that incorporates cool paving  
170 materials in new street and parking lot projects. The Public Works Department, which will  
171 develop a pilot project to test different cool pavement products, commissioned a study to  
172 evaluate their feasibility in the city. The Chula Vista Cool Pavements Study identifies several  
173 technologies that offer considerable urban heat island reduction potential, such as light-colored  
174 cement concrete products and cool pavement coatings, as well as possible funding sources for a  
175 new pavements program. The study sets forth criteria for suitable cool pavement pilot sites, as  
176 well as standards for performance monitoring of pilots to assess solar reflectance, thermal  
177 emittance, durability, stormwater effects, and noise over time [8]. The intended results of the  
178 pilot program will inform Chula Vista's guidelines for new paving as well as for pavement  
179 maintenance within five years from the study's date of publication. To date, the pilot program  
180 has not yet been constructed. Although the implementation plan is not complete, the citywide  
181 cool pavement feasibility is the first in the state and is a resource to other cities.

182 The city's implementation plan for cool roofs included a cost-benefit analysis in  
183 partnership with the local electric utility, San Diego Gas & Electric, to evaluate what type of  
184 policy should be adopted and where. The results of this analysis informed a 2012 revision to the  
185 city building code to adopt more stringent cool roof requirements for new low-rise residences.  
186 All new building construction and retrofits/renovations in Chula Vista already must comply with  
187 the state's cool roof requirements in the building energy efficiency code, but this policy exceeds  
188 those minimum radiative property (i.e., solar reflectance and thermal emittance) values. Again,  
189 the city's policy to exceed the state's minimum cool roof values was the first-of-its-kind in the  
190 state, and as such required (and received) special approval from the California Energy  
191 Commission.

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193 **Los Angeles' cool roof ordinance and cool pavement development.** Los Angeles can greatly  
194 benefit from cool community measures because of its climate and size. A 2011 report estimated  
195 that Los Angeles residents would save \$30 million each year if cools roofs were mandated for  
196 new and existing buildings [9]. However, those estimates were calculated for today's climate. A  
197 second report by Hall et al. [10] revealed that the Los Angeles region could experience  
198 temperature increases of up to 2.5°C by 2050. A warmer climate would increase the potential  
199 energy savings resulting from cool roofs by increasing number of hours per year in which air  
200 conditioning is needed. However, in addition to the energy saving potential of cool community  
201 measures, Los Angeles is keen to implement strategies to improve its resiliency to future climate  
202 change impacts.

203 The Los Angeles cool roof report [9] was conducted in consultation with LBNL. The  
204 report received attention from the media and the city's administration. The report also attracted  
205 interest from a local non-profit, Climate Resolve, which focuses on creating and communicating  
206 ideas to mitigate and adapt to climate change in Los Angeles. Because cool surfaces provide both  
207 mitigation and adaptation to climate change, they became a cornerstone topic for Climate  
208 Resolve, which contacted LBNL for technical assistance that would facilitate the realization of  
209 the citywide benefits projected in the city's cool roof report. These recommendations included  
210 utility incentives, consumer education and resources, and ultimately cool roof requirements for  
211 the city's building code. Climate Resolve hosted a cool roof conference for the region in 2013  
212 that brought together many of the local stakeholders, including then-mayor Antonio Villaraigosa.  
213 The organization collaborated with the local municipal utility provider, the Los Angeles  
214 Department of Water and Power (LADWP). LADWP already understood the energy savings

215 potential of cool roofs and offered a small cool roof rebate program for consumers. With support  
216 from the city’s administration, Climate Resolve and LADWP worked with the Los Angeles  
217 Department of Building and Safety to develop an update to its Municipal Building Code that  
218 required all new and refurbished homes to have a cool roof. The measure was unanimously  
219 passed by the Los Angeles City Council in December 2013, and its mandate of cool roofs for all  
220 residences exceeds the state’s current cool roof requirements in the building energy efficiency  
221 code. To roll out the new requirement, LADWP has expanded its consumer incentives, in the  
222 form of rebates to its ratepayers that mitigate the cost premium paid for cooler roof products.  
223 This is the first comprehensive residential cool roof legislation in the country.

224 Los Angeles has embraced the idea of cool surfaces and is now exploring the  
225 development and adoption of cool pavement measures. The city’s Department of Public Works  
226 Bureau of Street Services (BOSS) is spurring development of a new cool pavement product that  
227 is similar to the slurry seal currently used in the city for pavement maintenance, but is more  
228 reflective. The traditional asphalt slurry seal is very dark, but the city has found a manufacturing  
229 partner to explore the development of a lighter-colored product. The manufacturer is now  
230 working with LBNL, Climate Resolve and BOSS to develop the product to meet the city’s  
231 performance, application, and solar reflectance requirements. If product development is  
232 successful, the city will conduct a large pilot project in summer 2015. If the pilot is successful,  
233 this product could eventually replace the traditional dark slurry seal and become the maintenance  
234 practice for the 10,000 miles of city streets in Los Angeles. In addition, other city departments  
235 will be developing smaller pilots of various cool pavement materials in 2015.  
236

### 237 2.3. State Government

238 The local efforts described above complement new California state policies that  
239 incorporate cool community strategies into planning measures.  
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241 **Cool pavement legislation.** In 2012 the state passed the first cool pavement legislation that  
242 mandates the California Department of Transportation (Caltrans) to draft cool pavement  
243 specifications for use by local jurisdictions and the California Environmental Protection Agency  
244 (CAL/EPA) to develop an index for heat islands throughout the state [11]. The heat island index  
245 is currently under development and should be completed by summer 2015. It is intended to allow  
246 California cities to set quantifiable goals for heat reduction, including means to measure heat and  
247 GHG reduction benefits of various cool or sustainable materials strategies. Caltrans will use the  
248 index to develop specifications for pavement products that mitigate heat islands.  
249

250 **Extreme heat guidance and recommendations.** The state also released guidance and  
251 recommendations to help California prepare for extreme heat events. This effort began with the  
252 *Governor’s Conference on Extreme Climate Risks and California’s Future* in 2012. This  
253 conference drew upon case studies featuring successful deployment of cool community measures  
254 to help CA cities alleviate, and adapt to, extreme heat events. As a follow up from the  
255 conference, Governor Brown encouraged the development of the *Extreme Heat Adaptation  
256 Guidance Report & Recommendations*. The final guidance was released in 2013, and includes  
257 several cool community strategy recommendations developed in consultation with LBNL [12].  
258 The recommendations were drafted by a multi-agency working group and are aimed at the state

259 government level, but are also applicable to regional and local government entities. They include  
260 expanded use of cool and porous pavements, and consideration of adding to California’s ‘Title  
261 24’ Building Energy Efficiency Standards [13] provisions that could contribute to community  
262 cooling, such as the use of cool pavements.

### 263 **3. Cool community programs beyond California**

264 While California has been an international pioneer in the research, development, and  
265 deployment of cool community measures, efforts in other jurisdictions throughout North  
266 America and internationally are establishing these strategies as a global trend. Similar to  
267 California’s statewide initiative, several North American cities have begun to develop extreme  
268 heat mitigation and adaptation plans. Upon learning that it is one of the most rapidly warming  
269 cities in the United States [14] Louisville, Kentucky (USA) has received funding to conduct a  
270 comprehensive urban heat island study and develop a heat mitigation plan, which will include  
271 cool community provisions,. After studying the interactions between increasingly frequent heat  
272 waves and health equity, Toronto, Ontario (Canada) developed extreme heat adaptation  
273 guidelines that acknowledge the role roofs and pavements can play in improving health  
274 outcomes [15].

275 Other U.S. cities are embracing cool community strategies in pursuit of social co-  
276 benefits. In New York City and Baltimore, Maryland, for instance, city-backed programs support  
277 the installation of cool roofs on urban buildings as a way to offer workforce preparedness.  
278 Volunteers of the NYC °CoolRoofs program, a collaborative initiative of the New York City  
279 Department of Buildings and New York City Service, have coated more than 600,000 m<sup>2</sup> of New  
280 York City rooftops white since its inception in 2009. Many of the program’s volunteers are  
281 involved in green jobs training programs that allow them to gain hands-on work experience  
282 through roof coating [16]. In Baltimore, cool roofs have been identified as a promising solution  
283 to mitigate severe summer heat [17]. To accelerate adoption of cool roofs in the city, Baltimore’s  
284 service corps nonprofit, Civic Works, has added cool roofs to the portfolio of its EnergyReady  
285 program. EnergyReady provides home energy assessments and improvement services that create  
286 green jobs, and now includes cool roof applications as one of its standard energy improvement  
287 measures [18].

288 Cities outside North America are also taking action to moderate urban heat. This  
289 necessity has been well understood in Paris, France since the deadly heat wave of August 2003.  
290 From 2007 through 2012, a research collaborative sought to understand and document the extent  
291 and variability of the urban heat island in Paris. An urban planning effort ultimately released the  
292 findings with preliminary recommendations for measures to adapt to a warming climate in Paris,  
293 including the use of cool community measures to create “urban cool islands” [19]. In Melbourne,  
294 Australia, where the downtown business area was found to get up to 5°C warmer than  
295 surrounding suburbs on hot summer days, the city has invested in green infrastructure throughout  
296 the city. These interventions, including a property-secured financing mechanism for building  
297 energy efficiency upgrades (including cool roofs) and a campaign to increase shade tree cover,  
298 earned the city a C40 and Siemens City Climate Leadership Award [20]. Elsewhere in Australia,  
299 Sydney has undertaken a study of how shade trees and pavement color can influence urban  
300 temperatures, with a focus on the health impacts for humans and ecosystems. The city has  
301 implemented a real-time monitoring system that enables the public to track heat island conditions

302 throughout the city instantaneously, and has also completed a “pale pavement” demonstration  
303 project [21].

#### 304 **4. Characteristics of successful programs/policies**

305 We have observed several common factors across the efforts described above. To be  
306 successful, they relied on strong leadership, enjoyed broad stakeholder support, featured  
307 complementarities with other policy objectives, and made use of access to local research and  
308 technical assistance.

309 All of the Californian examples of programs and policies benefited from strong  
310 leadership in high political offices and/or with staff empowered within organizations. Finding  
311 strong leadership seems to be a critical component of cool community programs since often there  
312 is a need for continued commitment and education of key stakeholders. At the state level, the  
313 cool pavement legislation was backed by a well-respected state representative, Assemblymember  
314 Nancy Skinner, who cultivated broad political support of the legislation. The state extreme heat  
315 guidance came out of a directive from the state governor, while the Los Angeles cool roof  
316 ordinance was supported by the mayor and city council; these examples also benefited from  
317 strong public leadership on this issue. The local school district efforts found local staff leadership  
318 in the Facilities Divisions that was able to lead the efforts and was committed to bringing  
319 stakeholder support to the projects.

320 This broad and diverse stakeholder support is another common characteristic across cool  
321 community efforts in California. To be successful, these strategies require buy-in from various  
322 actors, such as maintenance staff, building code officials, and the local city council. While there  
323 are mandates or programs that come into effect without broad support and participation of  
324 stakeholders, cool community programs seem to be more successful when there is collective  
325 support. For example, in Los Angeles the cool roof ordinance enjoyed broad stakeholder support  
326 from various city departments, local academics, non-profits, and cool roof manufacturers. This  
327 diverse participation likely contributed to the unanimous support of the new cool roof ordinance;  
328 stakeholder collaboration on how best to adopt and implement the ordinance to the benefit of all  
329 parties minimized potential for negative political push-back. This productive collaboration was  
330 embodied by LADWP’s extension of its existing cool roof rebate to ease the financial burden of  
331 the policy. LAUSD also found that it would need full support of the maintenance, planning, and  
332 procurement departments, including the worker unions, for a pilot program to be viable.

333 Both Californian and international jurisdictions have adopted cool community measures  
334 because they promote other policy objectives—climate adaptation and heat resilience. This was  
335 particularly true for Chula Vista and Paris, where cool urban surfaces were recommended as  
336 measures to mitigate the human health impacts of rising urban temperatures. The multiple  
337 benefits of cool strategies lets them win support from a larger alliance of stakeholders. They can  
338 also help to fulfill multiple policy objectives, making them even more attractive.

339 Finally, another common characteristic across all of these examples was the close  
340 interaction with and access to local research and technical assistance. Staff from LBNL and other  
341 research institutions provided the scientific basis of the Californian policies, and guided the  
342 development of the programs toward intended objectives. Many of these organizations often do  
343 not have the capacity or in-house technical knowledge to easily implement cool community  
344 strategies. Frequently, there are uncertainties relating to the potential benefits, unintended  
345 consequences, implementation requirements, and cool surface material development. Access to

346 technical staff gives these organizations confidence in their decisions and the knowledge to ably  
347 educate others on the important considerations of cool community strategies. The case studies in  
348 Paris and in two Australian cities further demonstrate the importance of partnership with local  
349 researchers to better understand the features of local heat islands and the opportunities for heat  
350 island mitigation.

## 351 **5. Conclusions**

352 Cool community strategies offer great promise as a way to reduce energy use and  
353 improve the livability of cities by mitigating urban heat islands. In light of this potential, more  
354 cities, school districts, and organizations should develop policies, programs and projects to  
355 support sustained and growing adoption. Fortunately, successful programs and policies have  
356 emerged in recent years in California and beyond that can serve as a model for wider  
357 implementation. We have observed that the recipe for success of cool community efforts  
358 includes empowered leadership, broad stakeholder backing, support of other policy objectives,  
359 and guidance from researchers to ensure sound implementation of promising science.  
360

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*Recommendations.*

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