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### Title

Modernization of Center-to-Center Data Communication Standards: Gap Analysis Technical Memorandum

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Modernization of Center-to-Center Data Communication Standards Task 3713 (65A0761)

Gap Analysis Technical Memorandum

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Partners for Advanced Transportation Technology works with researchers, practitioners, and industry to implement transportation research and innovation, including products and services that improve the efficiency, safety, and security of the transportation system.

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## **1. INTRODUCTION**

This document provides a gap analysis based on three previous technical memorandums delivered as part of this project, including a review of the Traffic Management Data Dictionary (TMDD) standard, a review of current and future transportation needs, and a review of the state of the art in technology and systems development. The intention of this document is to provide a review of this standard for transmission of data between traffic management centers (TMCs), with explicit commentary on usability of the standard with specific examples based on its implementation in the Caltrans I-210 Connected Corridors program.

The strategic objectives of this gap analysis are:

- Identify specific improvements for the TMDD specification
- Identify specific recommendations for implementation of TMDD compliant communications
- Improve the use of technology within the TMDD specification
- Allow for improved processes and ability to update the TMDD specification as transportation requirements and technology baselines change with time
- Prioritize actions and the recommendations for implementation within the standard
- Improve the usability of the TMDD specification

#### **1.1. PURPOSE OF DOCUMENT**

This document is prepared as a gap analysis, primarily using the current state, or as-is state, of the TMDD standard, and a review of future transportation needs and the state of technology as the desired state. In addition, the issues identified within the TMDD standard review are addressed within the desired state of the gap analysis.

The gap analysis is completed in order to identify and support specific recommendations for implementation in the proposed standard changes that will be developed in this project.

The document is intended to provide a basis for recommendations for improvement to the standard, along with three additional documents:

- TMDD Modernization Software and Systems Standards Recommendations Technical Memorandum
- TMDD Modernization Current and Future Transportation Management High Level Requirements Technical Memorandum
- TMDD Modernization TMDD Standards Review Technical Memorandum

Together, these documents, including this document are intended to form the basis of a set of proposed modifications to the standard.

#### 1.2. INTENDED AUDIENCE

The primary audience for this document includes:

- The Caltrans Division of Research, Innovation, and System Information
- TMDD Steering Committee
- Caltrans Operations personnel involved in specifying, procuring, and implementation of systems requiring C2C communications
- Transportation systems vendor community

#### 1.3. DOCUMENT ORGANIZATION

The remainder of this document is organized as follows:

- Section 2 presents the approach and objectives of the gap analysis
- Section 3 provides a summary of the analysis of the current and desired state for the standard, identified gaps, and recommendations
- Section 4 provides a list of the recommended actions and assigns a priority to each action

# 2. GAP ANALYSIS OBJECTIVES AND APPROACH

#### 2.1. OBJECTIVES

The objective of this analysis can be simply stated as follows:

Improve the Traffic Management Data Dictionary to:

- a. Reduce future traffic and transportation management system deployments and integration costs
- b. Support high availability, high volume, real-time communications required for support of future transportation advances
- c. Achieve off-the-shelf system integration across jurisdictions and between multiple vendor systems with minimal implementation effort
- d. Allow the standard to be flexible enough to adapt to future technology advances and remain relevant in an environment dominated by advances in transportation technology

#### 2.2. APPROACH

The methodology of a gap analysis is to look at the current state of a defined topic or issue, define a desired future state for that topic, and define the gaps between the current state and the future state. The goal of a gap analysis is to allow organizations to identify and prioritize actions to address the gaps identified and to improve operations.

In general, gap analysis is a common analysis done by businesses, typically done with the goal of improving business performance. Again, looking at the current state, desired future state, and then identifying the gaps between those two states. The objective may be to improve production processes, market strategy, market penetration, unit productivity, review performance when missing Key Performance Indicators, or other specific business objectives. To accomplish this, there are many standard, proven methodologies and tools for conducting a gap analysis, such as the McKinsey 7s Framework, Nadler-Tushman Congruence Framework, PESTEL Framework, Fishbone Framework, and others. However, these methods are typically designed around business needs, objectives, and processes, not to address a technical specification. For instance, the seven S's identified within the McKinsey 7s Framework are structure, strategy, systems, shared vision, skills, style, and staff. However, the basic premise remains valid, and a basic model that breaks the analysis into three areas: technology, transportation, and the standard itself would be valuable. Other areas of analysis, such as looking at the current market for transportation solutions or government support for effective standardization could, and perhaps should be reviewed, but this analysis will not include those elements.

The approach for this gap analysis is to summarize the current state and desired state findings from the three previous technical memorandums and to then identify the gaps that exist between those two states.

#### 3. ANALYSIS

Three areas have been examined in each of the three previous technical memorandums provided in this project. These areas include:

- Technology
- Transportation
- TMDD Specification and its Implementation

The analysis of these three areas described in each of the reports is summarized below, looking at the current state, a desired future state, and resulting insights from that analysis. In each area, the specifics of the analysis are directly tied to the implementation within the specification, thereby focusing on identifying gaps in the specification itself. Often times, the elements of this analysis cross boundaries between these areas. In some cases, we've put the elements within the area most relevant, in others, we've left the elements in both when the relevant insights might be slightly different, but informative.

#### 3.1. TECHNOLOGY ANALYSIS

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
ltem 1	Current State Data transmission format is limited to XML.	Desired State Data formats vary depending upon the intended usage and requirements of the information being exchanged.	Insight Limiting the data representation to XML limits the technology options available for solution implementation and increases the amount of data needed to transmit any specific set of	Need for additional transmission formats such as JSON, binary, or others.	Impact Increased efficiency, performance, scalability of data transmitted. Improved transmission speeds. Improved ability to handle modern data transmission needs and large-scale real-	Recommendation Change the TMDD standard to allow additional data transmission formats beyond XML. Create a list of recommended data formats and implementation guidance for each format.
			any specific set of information. This results in increased network traffic, increased computational loads, increased operational costs, and decreased performance.		time data requirements.	

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
2	SOAP is the only	Data exchange and	Data exchange	Need for	Increased efficiency,	Change the TMDD
	authorized method	systems developed	limitations limit the	additional data	performance,	standard to allow for
	of data exchange.	are allowed to	usability of the	transmission	scalability of data	additional data
	Alternatives are	improve along with	standard in real-	technology	transmitted.	transmission methods
	not readily	improvements in	time, large scale	options.	Improved	beyond SOAP. Create a list
	available to take	technology.	implementations		transmission speeds.	of recommended data
	advantage of	Implementations	and severely limit		Improved ability to	transmission methods and
	changes in	may take advantage	its ability to address		handle modern data	implementation guidance
	technology.	of more advanced	new requirements		transmission needs	for each.
		data transmission	and opportunities		and large-scale real-	
		protocols and	as transportation		time data	
		methods.	itself evolves and		requirements.	
			becomes more			
			technically			
			advanced.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
3	High volume, real-	Data protocols and	Data transmission	Need for newer	Improve	Select appropriate
	time	formats should be	methods and	data transmission	transportation	technologies that will
	communications	available for high	protocols should be	standards and	technology programs	allow for scalable real-
	are not supported	volume, real-time	identified to	formats.	with additional	time, high volume
	at scale.	communications.	support the scale		capabilities and	communications for use
			required for future		innovation.	with the standard.
			transportation			
			projects at scales			
			from local through			
			national level			
			programs. This			
			should include			
			methods for both			
			low volume, large			
			messages to real-			
			time, high-volume			
			messaging.			

Item	Current State	Desired State	Insight	Gap	Impact	Recommendation
4	Only one protocol,	Data protocols and	Programs should be	Need for data	Improve flexibility	Allow for the data
	SOAP, is supported,	formats for data	allowed to choose	transmission	within programs to	transmission technology to
	regardless of the	transmission should	the correct format	protocols,	meet data exchange	be selected appropriate for
	data transmission	be selected based	and protocol	formats, and	requirements with	each individual data
	requirements. As a	on the transmission	appropriate for the	methods choices	the correct	exchange requirement.
	result, a mismatch	size, volume, and	data transmission	that can be	technology tools for	Separate the technology
	between the	speed requirements	needs of the	selected to fit	the use case that	selections available from
	capabilities of	needed for a	program. This may	specific project	exists.	the data structure
	SOAP and the	program or project.	include a program	requirements.		standards to allow choice
	needs of the		choosing multiple			and flexibility within the
	program can result.		formats or			standard, even across
			protocols to fit			different dialogs within
			specific			any individual
			communication			implementation.
			exchanges within			
			the program.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
5	Security	Security	Security has	Need for security	Lack of security	For the data exchange
	requirements and	requirements are	become a critical	guidance and	guidance results in	technology requirements
	guidance within the	robust with specific	component of	minimum	additional risk and	or recommendations
	standard are	guidance on	maintaining a	requirements	potential for security	within the standard,
	limited.	practices and	modern technology	within the	incidents, including	provide recommendations
		methods suitable for	infrastructure.	standard	potential loss of	or minimum requirements
		the technology	Current	appropriate to	control of traffic	for security
		currently available	transportation	the technology	management assets.	implementation, along
		in the field.	infrastructure	selections	Significant risk	with references to external
			security practices	specified within	currently exists for	security standards
			are still catching up	the standard and	disruption to delivery	appropriate for
			with the change	maintained as	of transportation	implementation.
			from isolated	security and	infrastructure	
			control systems to	technology	management	
			connected traffic	standards are	services. Security	
			management	updated.	implementation	
			systems.		recommendations	
					within	
					communication	
					standards would help	
					to reduce this risk	
					and impact of	
					security incidents.	

#### 3.2. TRANSPORTATION ANALYSIS

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
6	Data exchange	TMCs will be	The growth in	TMCs will need to	New data sources and	Provide new methods of
	volumes are limited	able to take	sources and the	modernize their	new capabilities will	data exchange capable of
	in nature, due to	advantage of the	volume of data	information	be available for real-	scaling to real-time data
	the limited sizes of	advancement of	they generate is	technology	time analysis of traffic,	exchange across large
	implementations,	technology, new	growing	capabilities. This will	new decision support	geographic areas and a
	limited capabilities	data sources	significantly. New	necessitate the need	capabilities, regional	large number of devices.
	of local, regional,	available, real-	capabilities are	for new methods of	cooperative traffic	
	and state entities,	time data	being made	data exchange built	management	
	and the type of	analysis	available that will	for high-volume,	strategies, and big-	
	information	capabilities, and	significantly	real-time	data analysis of	
	exchanged.	the increased	increase the	performance. TMDD	transportation	
		volume of data	effectiveness of	must modernize to	management	
		available.	TMC operations	facilitate this need.	effectiveness at the	
			at a time when		federal, state,	
			past strategies of		regional, and local	
			traffic		levels.	
			management			
			have been			
			limited.			

ltem	Current State	Desired Stat	e Insight		Gap	Impact	Recommendation
7	Data exchange	Data exchange	The amount of	The	ere is a need for	There is significant risk	Increase the release cycle of
	is limited to	can be	data available for	the	standard to:	that the standard will	the TMDD standard,
	legacy	expanded to	management of	1.	Add additional	become obsolete and	incorporating experience of
	information	include new	TMC operations is		dialogs,	unusable. There is also	implementations that require
	sources (e.g.	transportation	expanding with		messages,	risk that the	new information sources and
	intersection	elements,	the increase of		dataframes, and	implementations of	more advanced devices.
	signals,	assets, and	devices and		elements to	data exchange that	Provide a more active method
	detectors,	technologies.	advances in both		accommodate	include data from more	of review and incorporation of
	CCTV, ramps,	Data exchange	technology and		the capabilities	advanced devices or	implementation specific
	etc.).	will include	transportation.		of more	new data sources,	extensions within the standard
		information	Existing devices,		advanced	utilizing the extension	with the goal of adding them to
		appropriate to	such as signals		transportation	capabilities within the	the standard.
		the needs of	and ramps, are		management	standard will be custom,	Actively review the current
		transportation	becoming		devices.	vendor specific	standard requirements and
		management	increasingly	2.	Increase its	implementations,	advances in transportation
		centers (TMCs)	complex and no		flexibility and	limiting the ability of	technology, with the specific
		to enhance	longer fit within		speed of change	jurisdictions and TMCs	purpose of identifying and
		ТМС	the information		to adapt to new	to communicate. Future	incorporating new user needs
		operational	exchange		ideas and	implementation costs	and requirements to prepare
		capabilities.	dataframes and		technologies as	between TMCs with	the standard for the future.
			elements		they are	different vendor	
			described within		implemented in	solutions will increase	
			TMDD.		the field and	over time.	
					TMCs.		

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
8	TMDD does not	TMDD provides	Communications	TMDD needs to	Improved ability to	Add dialogs, messages,
	provide a method	a method for	from TMCs to the	provide dialogs,	share messaging and	dataframes, and data
	for TMCs to	TMCs to	traveling public	messages,	coordinate public	elements for exchange of
	exchange TMC-to-	exchange their	and other	dataframes, and	messaging between	public messaging activities.
	traveler/public	communications	agencies have	data elements to	TMCs.	
	information	with the public	many new	support public		
	communications	executed in a	opportunities for	messaging in other		
	outside of dynamic	variety of	communication	communication		
	message sign	methods beyond	channels.	channels beyond		
	messages and	signs and HAR.	Cooperation with	dynamic signs and		
	highway advisory		third party	HAR. These dialogs		
	radio (HAR).		communication	should be designed		
			providers is	to ensure that the		
			increasing for in-	message and the		
			vehicle, web-	delivery mechanism		
			based, and	are abstracted to		
			mobile	make them		
			communications.	extendable to new		
			Coordinated	delivery mechanisms		
			traffic event and	as they become		
			other TMC efforts	available.		
			require			
			communications			
			to be coordinated			
			within a state or			
			region.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
9	TMDD does not	TMCs can	Multiple	TMDD needs a set of	Without the ability to	Add the dialogs and
	provide a method	exchange and	jurisdictions are	dialogs, messages,	exchange this	associated data structures
	for TMCs to	coordinate	typically involved	dataframes, and	information, TMCs are	developed by the I-210
	exchange	response plans	within a specific	data elements for	unable to coordinate	Connected Corridors
	coordinated event	and associated	geographic area.	exchanging	activities within and	implementation for use in
	response plans.	activities and	Multi-modal	information and	across the information	coordination of response
		provide review	response	coordinating	systems they use to	plan and response plan
		and approval of	activities require	activities between	manage traffic and	approval activities. Review
		coordinated	coordination	jurisdictions and	transportation	TMDD for additional needs
		response plans.	between modes	within a multi-	activities at their	related to other
			and jurisdictions.	jurisdictional, multi-	respective TMCs.	coordinating activities.
			Traffic and	party environment.		Review TMDD for
			transportation			applicability within a multi-
			management			jurisdictional, multi-party
			activities, in order			environment.
			to be more			
			effective, require			
			coordination			
			across			
			jurisdictions,			
			participating			
			parties, and			
			transportation			
			modes.			

# 3.3. SPECIFICATION/IMPLEMENTATION ANALYSIS

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
10	TMDD is based on	TMDD supports a	Regional	TMDD needs additional	Changing to support	Select multi-point
	a two-party	targeted	operations	capabilities to support	multi-party	broadcast
	communication	broadcast	involving multiple	multi-party	communication will	communication
	with a single	communication	jurisdictions, third-	communications.	allow better	technologies along
	sender and a single	where senders	party participants,		coordination of multi-	with updates to the
	receiver. The	and all receivers	multiple modes of		center and multi-party	data structure to
	message elements	are aware of all	transportation, and		actions within a multi-	support multi-party
	reflect a two-party	parties'	in some future		jurisdictional	communications.
	communication as	participation in	scenarios,		environment.	Alternatively,
	well. It does not	the	individual travelers			hub/spoke system
	truly reflect a	communication.	will require			architectures should
	message structure		additional			be recommended
	that supports a		coordination where			within the standard.
	multi-party		all parties are			
	communication		aware of the state			
	with a single		of the			
	sender and		communication			
	multiple receivers.		and perhaps the			
			resulting actions			
			from that			
			communication.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
11	No guidance is	Organizations	Standardization	Guidance and	Unique identifiers and	Develop a central
	provided for	may participate in	and uniqueness	standardization of unique	organization	registry of authorized
	populating	multiple	of organization	identifiers and	information will	and standardized
	organization	transportation	and other	organization registry is	reduce	TMCs and other party
	information,	information	identifiers within	required.	implementation costs	systems that
	including	exchange	data exchanged is		for integrating	communicate at a
	uniqueness of	networks without	critical to		systems, reduce	state level within the
	organization	modification to	operation of		ongoing maintenance	state transportation
	identifiers. There is	their information	information		costs, and open	community. Provide
	no standardization	systems or	exchange		opportunities for	standardized, unique
	to ensure unique	transformation of	networks.		multi-party and	identifiers for each
	identifiers for	the data they	Without such		expanded	participant, along with
	organizations or	exchange.	standardization,		communication.	other requirements
	their assets.		significantly			for participation.
			increased costs			
			for system			
			integration			
			efforts can be			
			expected. In			
			addition, isolated			
			exchange			
			networks are			
			likely to exist with			
			unique, non-			
			compatible, and			
			vendor specific			
			implementations.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
12	Connection	Connection	Robust connection	TMDD connection and	Implementing better	Add additional
	management	management is a	management is a	communication	communication	connection
	within TMDD is	robust exchange	basic component	management is	management would	management dialogs
	limited to the	of information	of information	insufficient for modern	reduce operational	to the standard such
	exchange of	that includes not	exchange systems.	communication systems.	costs, improve	as:
	"center active"	only information	Current TMDD	Implementations of	reliability of systems	1. Current
	messages between	regarding the	connection	TMDD would benefit	using the standard,	subscription
	two parties. Center	state of an	management	from an increase in the	and improve quality of	list query
	active messages	individual center,	results in	information available in a	communications using	2. Subscription
	have no detailed	but each of the	significant manual	standardized data	the standard.	status
	status information	communication	intervention to	structure including more		3. Message
	except for custom	channels	detect and resolve	detailed information		status and
	extensions added	available within	connection or data	such as listing dialogs		count
	to any specific	the center and	transmission	available, subscription		information
	implementation.	the current	issues. Providing	status, data available,		4. System
	There is no	exchanges of	additional	data volumes		subscription
	standardization for	information with	information would	transmitted within		limitations
	additional	the querying	allow for	existing dialogs, and		5. Data content
	information.	party. Connection	automation in	other communication		available
		management will	both sending and	metadata.		within a
		include	receiving systems			subscription
		information	to resolve basic			6. Subscription
		regarding	issues and reduce			discovery
		channels not	support and			Add guidance
		currently	maintenance			regarding how
		available or in	effort and cost			systems manage
		error.	while improving			subscriptions for both
			system reliability.			senders and receivers.

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
13	Support for legacy,	All devices	There are a multitude	TMDD needs a	Project specific	Provide additional
	non-NTCIP	deployed within a	of devices in the field	method of publishing	implementations are	implementation
	compliant, and	jurisdiction can	and their compliance	project specific	generally, at best,	guidance for
	newer, more	be supported	with NTCIP or TMDD	implementation	specific to any single	extensions, along with
	advanced device	within a common	data content,	details, specific	vendor's product, or	an improved process
	capabilities is	communication	structures, and	extensions for legacy	at worst, specific to	for migrating
	limited within	standard,	semantics is often	equipment, or new	only one	extensions into the
	TMDD and requires	reducing the	limited. This includes	equipment	implementation. Off-	base standard.
	significant use of	need for	both older, legacy	capabilities; and	the-shelf compatibility	Provide a repository
	TMDD extensions	individual	devices, as well as	quick review and	between vendor	for shared extensions,
	for data exchange.	deployment	devices with newer,	implementation of	products and	if not at the national
	Such extensions	specific	advanced capabilities.	common or shared	implementations are	level, at minimum the
	are project specific	communication	Replacement of older	extensions. An	unlikely, resulting in	state level to minimize
	and there is little	implementations.	devices is often not	improved method for	additional engineering	engineering and
	commonality	A method for	economically feasible.	vendors to submit	and implementation	implementation costs
	between	sharing non-	Any implementation	draft extensions for	costs for new projects.	of new installations.
	implementation	standard	of communication	incorporation into		
	specific extensions,	implementations	standards needs to	the base standard		
	making reusability	exist with a	have methods that	would be beneficial.		
	and exchange	method to rapidly	support the real-world			
	between different	incorporate these	devices owned by			
	implementations	implementations	different jurisdictions.			
	difficult.	within the	Standards must			
		standard.	quickly be adopted to			
			allow both innovation			
			as well as			
			standardization of			
			communication across			
			a diverse vendor			
			community.			

Item	Current State	Desired State	Insight	Gap	Impact	Recommendation
14	<b>Dialog behaviors</b>	Dialog behaviors	Data structure, data	Additional behavior	Exchange of	Add guidance and
	are not defined	are well defined	types, and limited	information and	information is specific	requirements for each
	within the	within the	content	guidance is required	to each	dialog for dialog
	standard.	standard.	standardization is	within the standard.	implementation. A	behavior. This should
			insufficient to enable		true common	take into account the
			different		standard allowing	temporal behavior of
			implementations to		different	the dialog, as well as
			exchange information		implementations of	ensuring compatibility
			reliably with minimal		the standard to	with the type of data
			development, testing,		communicate and	being transmitted and
			and integration effort.		make use of the data	its temporal
			Dialog behaviors such		is limited without	characteristics.
			as required behavior		additional guidance	
			for inventory		and behavior	
			messages (either		requirements within	
			CRUD information or		the standard.	
			requirements to			
			include full inventory			
			in each message) as			
			well as defined			
			temporal behavior are			
			required to improve			
			compatibility between			
			different			
			implementations of			
			TMDD.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
15	Guidance is limited	The type of	As "intelligent"	Guidance and	The ability to develop	Add guidance for the
	to indicate which	information	transportation	standardization of	future transportation	selection of dialogs
	type of	exchange	systems become the	dialog type usage and	systems is currently	and methods to limit
	information	matches the	norm, data usage will	time-domain	limited by the lack of	dialog behavior to
	exchange	usage of the data	grow beyond just	dependencies need	such guidance. Higher	match time-domain
	(request/response,	for any specific	informational and	specification.	costs, longer	behavior of field
	one-	project.	situational awareness		development times,	equipment.
	time/periodic/on-	Implementations	for operators, to		and limited "off-the-	
	change	are capable of	driving those		shelf" integration	
	subscription)	any type of	"intelligent systems"		capabilities will result	
	should be used in	exchange,	and the decisions and		from a lack of	
	specific use cases.	allowing	automation provided		standardization in	
	Time-domain	maximum usage	by those systems.		these areas.	
	guidance and	of any specific	Data quality and data			
	requirements to	implementation.	semantics			
	match field	Guidance for	standardization will			
	equipment	time-domain	become critical for			
	capabilities to	matching the	these systems.			
	request/response	type of	Standardization and			
	or periodic	information	matching of how the			
	subscriptions is not	exchange,	information is			
	required.	intended data	exchanged and its			
		usage, and field	time-dependent			
		equipment	nature will be critical			
		capabilities is	to moving to an			
		provided.	intelligent			
			transportation			
			system.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
16	Guidance on dialog	Dialog start-up	Without guidance and	Guidance is required	Current lack of	Provide dialog start-
	start-up behavior is	behavior is well	standardization of	on dialog start up	guidance results in	up behavior
	not provided	defined within	dialog startup	behaviors.	implementations that	requirements within
	within TMDD.	the standard.	behavior, projects are		are not capable of	the standard.
		Examples of this	likely to create		exchanging	
		include providing	different behaviors for		information with	
		initial status	their implementation		common semantic	
		information upon	of TMDD. This limits		meaning. In addition,	
		starting status	exchange of		individual projects,	
		subscriptions for	information between		without guidance, are	
		devices for which	different		likely to learn as they	
		status changes	implementations.		go, resulting in higher	
		infrequently,			program development	
		including full			and testing costs.	
		inventories for				
		first messages				
		with a CRUD				
		indicator for				
		future or				
		including full				
		inventories for all				
		messages.				

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
17	Guidance on	All	Currently,	On-change dialogs	Creating data trigger	Add to the TMDD
	triggers for "on-	implementations	implementations are	should include	standards for on-	standard data trigger
	change" updates is	have a common	allowed to specify	requirements for	change dialogs will	standards for each on-
	not provided in the	implementation	their own triggers for	data changes that	ensure compatibility	change dialog.
	standard.	of what triggers	what creates an	trigger an update	between different	
		an on-change	update message for	message.	TMDD capable	
		subscription	an on-change dialog.		products and	
		update.	Technical limitations		implementations.	
			as well as practical			
			implications of			
			triggers will limit what			
			data changes create			
			an on-change update			
			message. Guidance			
			regarding which data			
			elements within each			
			message should			
			trigger an update			
			would ensure			
			compatible			
			implementations of			
			the standard.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
18	Guidance is limited	Guidance is	To allow multiple	Additional guidance	Increased guidance	Provide additional
	for how data	provided on how	implementations of	is required within the	regarding how data is	guidance in how
	content should be	the full set of	TMDD to be truly	standard to ensure	assigned at the	messages,
	populated within	content within a	capable of	common data and	message level and the	dataframes, and data
	messages. It is left	message should	communicating	message semantics.	fields available within	elements are
	to the entity	be populated.	without extensive		data frames and	populated. Provide
	implementing the	Both general	project specific		elements are utilized	guidance on
	standard to decide	rules and specific	development and		will decrease	enumerations usage.
	how data elements	examples within	implementation		implementation costs	
	are populated.	messages should	related costs, the		across multi-	
		be provided.	ways in which data is		jurisdiction, regional,	
			populated within the		and state	
			standard need to be		transportation	
			more standardized.		systems. It will enable	
			Simple rules, such as		transportation data	
			those that deal with		systems to be	
			implicit versus explicit		standardized across	
			description of event		large multi-TMC,	
			lane location, would		multi-vendor	
			increase the likelihood		environments and	
			that two		projects.	
			implementations of			
			the standard can			
			communicate with a			
			common			
			understanding of the			
			meaning of the data.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
19	Guidance is not	Guidance is	Temporal issues can	Additional guidance	Additional guidance in	Update TMDD to
	provided regarding	provided for	arise from multiple	regarding	this area will improve	provide guidance in
	temporal	systems that	sources; legacy field	standardized	compatibility between	resolving temporal
	dissonance issues	receive data from	assets with limited	methods for handling	systems that	dissonance issues to
	(F2C, C2C,	many varied	capabilities, legacy	temporal data issues	implement TMDD and	ensure a common
	technology/system	sources with	software at centers,	are necessary.	reduce integration	implementation
	capabilities,	different	differences in TMDD		and operational costs	standard.
	others) that arise	capabilities,	implementations. The		of such systems.	
	in more complex	specifically	temporal data			
	environments with	regarding time-	handling differences			
	more than two	based dissonance	that arise can make it			
	centers.	and related	difficult to integrate in			
		issues.	a multi-center			
			environment or to			
			develop systems that			
			can easily be reused in			
			other environments.			

Item	Current State	Desired State	Insight	Gap	Impact	Recommendation
20	Control message	Control message	Lack of	TMDD needs to	Increased	Standardize the usage
	usage does not	specifications	standardization of	address	standardization will	of command
	define how to	include	return to local control	standardization of	reduce	messages.
	achieve critical	standardized	requires those	command usage to	implementation and	
	needs for control	methods to	implementing	ensure usable	operational costs of	
	of owner center	release control	external center	implementations that	future systems	
	assets, including	back to normal	commands to create	do not require	developed using	
	returning assets to	operation.	custom	extensive	TMDD	
	owner center		implementations of	customization.	communications.	
	normal operation.		command generation			
			depending upon each			
			owner center			
			implementation. This			
			increases complexity			
			of large multi-center,			
			multi-vendor system			
			implementations.			

Item	Current State	Desired State	Insight	Gap	Impact	Recommendation
21	Time related data	Time related data	Time-based	Time data elements	Improving time field	Add clear time field
	elements and data	has clearly	information is a	and dataframes need	definitions will	definitions and
	frames, such as	written	critical element of any	clear field definitions	improve more	examples to the
	event time, rely on	definitions that	data described within	with real-world	advanced traffic	standard.
	user understanding	remove	traffic and	examples.	management system	
	and interpretation	ambiguity and	transportation related		capabilities, such as	
	of the meaning of	reduce the	data. Clear definitions		traffic prediction and	
	the time-based	potential for	and guidance ensure		artificial intelligence.	
	fields. These	different	common			
	interpretations are	interpretations.	understanding and			
	often inconsistent.	Usage guidance	improves usability of			
		should be	data and real-time			
		provided with	analysis in more			
		real-world	complex			
		examples.	transportation			
			systems.			

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
22	Required SOAP	SOAP protocol is	SOAP is a 20-year-old	Improvements in the	Allowing additional	Provide technology
	protocol limits	an option for	technology with	technology that is	protocols will allow	options for
	performance for	some dialogs	significant limitations.	used to support the	for expansion of	implementation of the
	large scale	where	Performance	TMDD standard are	traffic management	standard.
	implementations.	appropriate, but	limitations cap usage	necessary to support	and transportation	
	Limited speed and	real-time and	of the standard to	future transportation	management	
	volume of	high-speed, large	point-to-point local	infrastructure needs.	capabilities.	
	information	volume, high-	and regional	Supporting	Improvements in real-	
	transmission, large	throughput	implementations with	technology selections	time decision making,	
	message sizes, and	communication	limited information	should be expanded	response capabilities,	
	high serialization	requirements are	exchange needs.	to support both	and data usage and	
	computational	supported with	Significant increases in	current and future	analysis can be vastly	
	costs resulting	more appropriate	infrastructure	needs.	improved with the	
	from SOAP usage,	communication	requirements and		addition of new data	
	limit its	protocols.	system complexity		sources and data	
	performance.		required by SOAP will		types, supported by	
			limit the growth		real-time data	
			potential of existing		consumption and	
			implementations and		analysis.	
			the state and national			
			transportation			
			infrastructure.			

Item	Current State	Desired State	Insight	Gap	Impact	Recommendation
23	SOAP messages	Methods are	Large message sizes	There are	Allowing additional data	Add action elements
	using the standard	implemented to	and the resulting	insufficient	formats that are less	to inventory messages
	can become	limit message	performance issues	methods	verbose than XML and	to provide CRUD
	excessively large	sizes. Methods	negatively impact the	available to	additional protocols that	operations – create,
	and create issues	may include:	reliability of	optimize message	minimize message size	read, update, delete.
	including poor	<ul> <li>Adding action</li> </ul>	communications	contents and the	will improve	
	performance,	elements to	between centers.	resulting size.	communication reliability	Allow additional
	server timeouts,	inventory	In addition, scalability		and performance. Adding	formats and
	increased	messages to	of communications is		CRUD actions to inventory	serializations,
	computing	provide CRUD	negatively affected as		messages will allow	including JSON,
	requirements, lost	operations –	the number of assets		individual asset messages	binary, or others for
	communications,	create, read,	within an owner		within these dialogs,	data messages.
	and high	update,	center's inventory		significantly reducing the	
	serialization times.	delete.	grows.		size of these messages.	
	Inventory	Allow			These actions will also	
	messages,	additional			significantly improve the	
	especially	formats and			ability to scale	
	secondary asset	serializations,			communications to larger	
	inventories such as	including			sets of transportation	
	signal plans are	JSON, binary,			assets.	
	particularly	or others for				
	problematic.	data				
		messages.				

Item	Current State	Desired State	Insight	Gap	Impact	Recommendation
24	Legacy local and	Legacy local and	SOAP, XML, and the	A review of dialogs,	Updating the standard	While maintaining
	regional system	regional systems	defined data	messages,	will ensure it remains	SOAP as a protocol,
	architectures limit	continue to be	structures within the	dataframes and data	relevant with	add additional data
	the ability to	supported within	standard significantly	elements is required	advances in	communication
	provide real-time	the standard,	limit future	to address advances	technology and be	protocols/technologie
	performance at	while allowing for	innovation. The	in technology, both	better prepared for	s as options in TMDD
	scale. The	innovation and	standard needs a	within the	the changes	implementations.
	standard's	larger regional,	technology upgrade	information	happening now and in	Review, update, and
	requirement for	state, and federal	and a review of its	technology space and	the future in	add as necessary
	backward	data exchange	data structures to	the transportation	transportation and	additional dialogs,
	compatibility limits	programs.	maintain relevance.	space. In addition,	traffic management.	messages, dataframes
	newer		However, existing	the protocols for		and data elements to
	implementations.		implementations need	data transmission		the standard. While
			to be supported as	need review and		maintaining the
			well within any	updated methods		current methods
			standard update.	should be provided		within the standard,
			Legacy system	as options for		with some
			architectures and	existing and future		improvements, add
			technology often	implementations.		parallel methods of
			cannot support the			information exchange
			needed real-time			suited for larger, real-
			performance at scale.			time implementations
						of the standard.
						Implementation
						guidance for minimum
						system performance
						should be provided.

ltem	Current State	Desired State	Insight	Gap	Impact	Recommendation
25	TMDD has not	TMDD's SOAP	TMDD should have a	The standard needs	Updating the standard	Update the standard
	been updated to	implementation	process to ensure it is	to be modified to	to use the latest SOAP	to comply with the
	the latest SOAP	uses the latest	updated as the	utilize the latest	version and ensure	latest SOAP standard
	version and is not	available SOAP	underlying	technology standards	WS-I compliance will	and WS-I.
	WS-I compliant.	standard and	technologies used by	for the technology	improve its usability	Ensure that future
		ensure WS-I	the standard are	protocols it uses. The	and relevance.	technology updates
		compliance.	updated. Such	standard also needs	Ensuring a process to	are implemented in
			updates can impact its	additional technical	maintain the standard	future standard
			usability, security, and	and financial support	as technology	updates.
			performance	to ensure future	improves will	
			attributes.	updates and	safeguard its	
				maintain the	usefulness in the	
				standard's relevance.	future.	

#### 4. RECOMMENDED ACTIONS AND PRIORITIZATION

As a result of this gap analysis, the following recommendations were provided. A priority is suggested for each recommendation. Priorities are assigned simply as high, medium, and low. No recommendations received a low priority.

It is not recommended that each recommendation, however, be implemented as an individual change to the specification. Rather, it is recommended they be implemented as a whole, as many of them address different issues identified in the previous related technical memorandums, but with similar solutions. For example, it is clear that changing the standard from dictating XML and SOAP implementations to other technologies is a repetitive theme within the recommendations, but doing so addresses many different issues identified within the gap analysis such as performance, scalability, and others. Categories have been added to the recommendation list in an attempt to provide a way to group related recommendations. These categories include:

- 1. Technology improvements and updates
- 2. Process improvements
- 3. Improved implementation guidance
- 4. Usability updates
- 5. Improvements required for changes in transportation and infrastructure
- 6. Security related improvements

These priorities and categories assume a strategy of first separating the standard into additional volumes as suggested throughout this project to include:

Volume 1 – Concept of Operations and Requirements

- Volume 2 Data Structures and Semantics
- Volume 3 Communication Protocols

Volume 4 – Security Requirements and Recommendations

Guide to the Traffic Management Data Dictionary

Each volume would contain not only the technical requirements, but additional implementation guidance for use of the contents of the volume.

	Recommendation	Category	Priority
1	Change the TMDD standard to allow additional data transmission formats beyond XML. Create a list of	1	High
	recommended data formats and implementation guidance for each format.		
2	Change the TMDD standard to allow for additional data transmission methods beyond SOAP. Create a list of	1	High
	recommended data transmission methods and implementation guidance for each.		
3	Select appropriate technologies that will allow for scalable real-time, high volume communications for use	1	High
	with the standard.		
4	Allow for the data transmission technology to be selected appropriate for each individual data exchange	1	High
	requirement. Separate the technology selections available from the data structure standards to allow choice		
	and flexibility within the standard, even across different dialogs within any individual implementation.		
5	For the data exchange technology requirements or recommendations within the standard, provide	6	High
	recommendations or minimum requirements for security implementation, along with references to external		
	security standards appropriate for implementation.		
6	Increase the release cycle of the TMDD standard, incorporating experience of implementations that require	2	Medium
	new information sources and more advanced devices. Provide a more active method of review and		
	incorporation of implementation specific extensions within the standard, with the goal of adding them to the		
	standard.		
	Actively review the current standard requirements and advances in transportation technology, with the		
	specific purpose of identifying and incorporating new user needs and requirements to prepare the standard		
	for the future.		
7	Add dialogs, messages, dataframes, and data elements for exchange of public messaging activities.	5	Medium
8	Add the dialogs and associated data structures developed by the I-210 Connected Corridors implementation	5	High
	for use in coordination of response plans and response plan approval activities. Review TMDD for additional		
	needs related to other coordinating activities. Review TMDD for applicability within a multi-jurisdictional,		
	multi-party environment.		
9	Provide new methods of data exchange capable of scaling to real-time date exchange across large geographic	5	High
	areas and a large number of devices.		
10	Select multi-point broadcast communication technologies, along with updates to the data structure to	5	Medium
	support multi-party communications. Alternatively, hub/spoke system architectures should be recommended		
	within the standard.		

	Recommendation	Category	Priority
11	Develop a central registry of authorized and standardized TMCs and other party systems that communicate at a state level within the state transportation community. Provide standardized, unique identifiers for each participant, along with other requirements for participation. (Specific to implementation at the state level, not	4	Medium
	a standard recommendation)		
12	Add additional connection management dialogs to the standard such as:	4	High
	1. Current subscription list query		
	2. Subscription status		
	3. Message status and count information		
	4. System subscription limitations		
	5. Data content available within a subscription		
	6. Subscription discovery		
17	Add guidance regarding now systems manage subscriptions for both senders and receivers.	2	Llich
13	extensions into the base standard. Brovide a repository for shared extensions, if not at the patienal level at	Z	півц
	minimum the state level to minimize engineering and implementation costs of new installations		
14	Add guidance and requirements for each dialog for dialog behavior. This should take into account the	3	High
	temporal behavior of the dialog, as well as ensuring compatibility with the type of data being transmitted and	5	i iigii
	its temporal characteristics.		
15	Add guidance for the selection of dialogs and methods to limit dialog behavior to match time-domain	3	High
	behavior of field equipment.	-	0
16	Provide dialog start-up behavior requirements within the standard.	3	High
17	Add to the TMDD standard data trigger standards for each on-change dialog.	3	Medium
18	Provide additional guidance in how messages, dataframes, and data elements are populated. Provide	3	High
	guidance on enumerations usage.		
19	Update TMDD to provide guidance in resolving temporal dissonance issues to ensure a common	3	Medium
	implementation standard.		
20	Standardize the usage of command messages.	3	High
21	Add clear time field definitions and examples to the standard.	3	High
22	Provide technology options for implementation of the standard.	1	High

	Recommendation	Category	Priority
23	Add action elements to inventory messages to provide CRUD operations – create, read, update, delete.	4	High
	Allow additional formats and serializations, including JSON, binary, or others for data messages.		
24	While maintaining SOAP as a protocol, add additional data communication protocols/technologies as options in TMDD implementations. Review, update, and add as necessary additional dialogs, messages, dataframes and data elements to the standard. While maintaining the current methods within the standard, with some improvements, add parallel methods of information exchange suited for larger, real-time implementations of the standard. Implementation guidance for minimum system performance should be provided.	1	High
25	Update the standard to comply with the latest SOAP standard and WS-I.	1	High
	Ensure that future technology updates are implemented in future standard updates.		