

1 **Equity-oriented Criteria for Project Prioritization in Regional Transportation Planning**

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1 **ABSTRACT**

2 Transportation inequities, consequences of decades of auto-oriented planning alongside
3 discriminatory land-use and transportation planning and policy decisions resulting from
4 structural racism, severely impact opportunities for people of color and other marginalized
5 populations. While a growing body of work has examined inequities with respect to long-range
6 transportation planning, less research examines how equity is incorporated in short-term
7 planning processes via the Transportation Improvement Program. This research reviewed how
8 the metropolitan planning organizations (MPOs) that serve the 40 largest US urbanized areas
9 used equity-based criteria for transportation project prioritization in regional planning. Just over
10 half deployed at least one equity criterion for allocating transportation funds, which fell into one
11 of six categories with varying degrees of complexity and potential for impact. While most MPOs
12 included equity in their prioritization criteria, the methods could be improved to better align with
13 more complete definitions of transportation equity, focusing on how targeted groups are defined,
14 more comprehensive methods for equity evaluation, and an increase in the weight that equity is
15 given in prioritization. MPOs and other agencies implementing transportation projects should
16 adopt a justice-oriented framework for project prioritization that ensures that projects first
17 affirmatively remedy historical inequities and work with affected communities to adopt
18 appropriate and meaningful solutions.

1 INTRODUCTION

2 Transportation inequities in the United States are consequences of historical and
3 contemporary racism, discriminatory public policies and private practices, inequitable funding
4 and unequal representation in decision-making processes that have socially and spatially shaped
5 metropolitan areas. During the 20th century, auto-oriented planning segregated neighborhoods,
6 hollowed out communities of color, and left people without cars inferior access, all while
7 promising progress and mobility for those upon whom the benefits of such a system were
8 conferred (1–4). And transportation is just one in a set of factors contributing to broader societal
9 inequities—housing discrimination, for example, is a major cause of the Black/white wealth gap
10 (4). But over the past several decades, entrenched planning bias toward automobility has started
11 to recede and metropolitan planning organizations (MPOs), which coordinate regional planning
12 in the United States, have sought to address both modal and social inequities in their planning
13 and programming (5). All transportation organizations receiving federal funding, including
14 MPOs, must follow established guidance for conducting equity analyses (6, 7). Prior research has
15 focused on critically assessing how long range transportation plans (LRTPs) perform with
16 respect to equity by examining metrics, process, and plan content (8–12). But comparatively less
17 work has examined the process by which stakeholders identify LRTP projects that will receive
18 funding for implementation in the short-term. This process is often not as public as the visioning
19 around long-term planning but can have more immediate impacts on access and equity in the
20 region.

21 We address this gap in scholarship by asking how MPOs consider transportation equity
22 during project prioritization when developing the Transportation Improvement Program (TIP) for
23 short-term investments. We examined documentation for the MPOs that serve the 40 largest
24 urbanized areas and categorized their project selection methods for their potential impact on
25 equity. We found that just over half of MPOs used equity as one of the prioritization criteria, but
26 most used a simple definition of equity that only verified proximity of transportation investments
27 to locations where communities of concern were concentrated. The findings help inform
28 recommendations for planning practice, including how MPOs might adopt methodologies that
29 place equity at the center of the prioritization process.

30 LITERATURE REVIEW

31 Metropolitan transportation planning and decision making

32 MPOs have an important role in transportation planning in the United States. Authorized
33 by federal law in 1962, they were established to coordinate regional mobility priorities through a
34 comprehensive, cooperative, and continuing planning process to ensure the receipt of federal
35 funds for continued investment (13). Visioning of the future is documented in the LRTP, which
36 lists regional priorities and projects over a planning horizon of 20 years or more. Short-term
37 objectives are provided in the TIP, which identifies the funded projects that will be implemented
38 over the next four years and must be consistent with the LRTP. Both documents must be fiscally
39 constrained, or have potential and actual funding sources identified. While LRTPs and TIPs
40 represent regional needs, most money available for transportation projects comes through the
41 state,¹ and regional TIPs are folded into statewide TIPs. Competing goals may cause confusion

¹ An increasing share of money, especially for transit, comes from local sources in the form of local option sales taxes or bonds. In 2014, 29% of highway revenue and 49% of transit revenue was locally generated (14). Roughly \$40 billion in funding for transportation was approved through local ballot measures in 2018 (15).

1 and conflict between the two entities (16). And because projects are often tied to specific sources
2 of transportation funding, those selected in the LRTP or the TIP may be opportunistic,
3 constraining the ability of a region to fully implement plans truly consistent with its visioning
4 (17).

5 Intermodal Surface Transportation Act (ISTEA) of 1991 brought about many changes in
6 MPO decision-making. ISTEA provided funding for MPOs to carry out planning and codified
7 criteria for transportation project selection. The law imposed the fiscal restraint requirement,
8 requiring MPOs to work in partnership with state agencies over planning and funding (13).
9 ISTEA also required that MPOs plan with respect to federally-defined planning factors, such as
10 economic vitality and user safety, which have evolved over time in subsequent legislation (18).
11 The two most recent transportation bills, MAP-21 and the FAST Act, now also require the
12 planning process to assess performance management of the transportation system, establishing
13 goals for factors such as infrastructure condition, congestion reduction and environmental
14 sustainability (19). Because these performance measures have only recently been defined, few
15 examples of how they have been used to guide project selection are available. But in one study of
16 state DOTs, representatives reported interest but difficulty in making project selections based on
17 performance metrics because formula funds tied to specific types of infrastructure constrained
18 their ability to evaluate projects in a mode-neutral manner (20). Another challenge of using
19 performance measures for project selection is that “what gets counted counts.” MPOs may view
20 the projects that meet quantifiable goals more favorably, entrenching familiar assessments in
21 decision making (20).

22 **Equity in regional transportation planning**

23 While equity is not one of the named planning factors or performance measures
24 mandated by USDOT, many MPOs nevertheless have adopted transportation equity as a guiding
25 goal. The goals seek to address historical and racially-motivated injustices that have led to
26 disparities in access to opportunities, health, and other life outcomes related to transportation
27 decisions (2). On top of any guiding principles, federal regulations emanating from Title VI of
28 the Civil Rights Act of 1964 and the Environmental Justice (EJ) executive order require MPOs to
29 conduct equity-based analyses on LRTPs and TIPs to ensure that people of color, low-income
30 people, and other protected groups are neither disproportionately burdened nor denied the
31 benefits of transportation investments. However, scholars have critiqued these analyses for being
32 perfunctory and not sufficient to eliminate inequities—just enough to ensure conditions get no
33 worse but not enough to ensure they get better (1, 21, 22).

34 Accessibility, on the other hand, is included among the federal planning factors and some
35 MPOs have taken to using measures of accessibility in their EJ analyses (23). Accessibility is the
36 ease with which people can reach their destinations and considers measures such as how many
37 opportunities are within a certain distance or travel time (24, 25). Scholars have argued that
38 because the goal of the transportation system is access rather than mobility—that is, connecting
39 people to destinations rather than ensuring free-flow traffic—accessibility is the primary
40 criterion by which transportation equity should be judged (9, 12, 23, 26, 27). Others have argued
41 that even a focus on accessibility for equity is too narrowly limited to questions of distributional
42 justice; a fuller notion of mobility justice would redress the multiple ways that marginalized
43 groups have been excluded from participating in planning processes (28, 29).

44 How organizations incorporate equity into performance analysis or project prioritization
45 across planning organizations is inconsistent at best and absent at worst. Equity is often not fully
46 operationalized and in many cases is prioritized lower than other goals, such as environmental

1 sustainability or congestion reduction (10). And when equity is considered, measurement can be
2 cursory. For example, a review of active transportation plans found that where equity was
3 centered in the planning process, it focused largely on access to facilities rather than access to
4 destinations or higher-order objectives (30). Smaller MPOs face additional challenges in that
5 limited staff support and capability can render impossible the implementation of quantitative
6 equity metrics, yielding vague notions of the equitable impacts of planning projects (11).

7 **METHODS**

8 This research examines how MPOs consider transportation equity in their short-term
9 transportation investment decisions. We reviewed documentation from the 40 largest MPOs by
10 population, all serving urbanized areas with over 1 million people (Table 1). We focused on the
11 largest agencies because we expected them to have the capacity to consider more complex
12 approaches to equity in project prioritization. We examined project prioritization methodologies
13 to determine if MPOs considered equity as a criterion for allocating transportation funds. We
14 considered equity criteria as any evaluation measure used in project prioritization that awarded
15 or subtracted points to proposed projects based on the effects they would have on historically
16 marginalized populations.

17 MPO project evaluation methodologies were available in several types of documents: the
18 body or the appendixes of the most recent LRTPs; the most recent TIPs and their related
19 development policies and project evaluation frameworks; policies for managing an MPO's
20 attributable funds; and application and evaluation guidelines for regional calls for projects or for
21 allocating transportation funding sources like the Surface Transportation Block Grant Program
22 (STBGP), the Congestion Mitigation and Air Quality Improvement (CMAQ) Program, and the
23 Transportation Alternatives Program (TAP). Most documents were available on MPO websites.
24 We also contacted MPO staff members to request missing.

25 We obtained information about project prioritization from 34 of the 40 selected MPOs
26 (Table 1, Column 4). Four MPOs did not prioritize or select projects for any funding source or
27 inclusion in the TIP, but instead compiled the TIP based on recommendations from the member
28 implementing agencies or transportation commissions. The remaining 30 had a project
29 prioritization process for some funding sources (like STBG, CMAQ, and TAP) or inclusion in
30 the TIP, of which 24 included equity-related criteria in their methodologies (Table 1, Column 5).

31 We evaluated and categorized the equity criteria for each of the 24 MPOs used based on
32 their potential effectiveness in improving outcomes and representation in transportation decision
33 making among groups historically marginalized from planning processes. The evaluation was
34 based on a definition of transportation equity drawn from the literature reviewed earlier, which
35 considered the following four components:

- 36 • distributing benefits and burdens of transportation projects, plans and policies between
37 individuals and groups that differ by race, income, and ability;
- 38 • protecting and increasing the benefits—with an emphasis on accessibility—for
39 historically marginalized populations, especially low-income communities of color;
- 40 • allocating resources based on communities' needs, with the aim of correcting existing
41 differences and removing the effects of past discrimination; and
- 42 • providing effective opportunities for disadvantaged populations to participate in the
43 transportation decisions that would affect them.

1 **TABLE 1 Metropolitan Planning Organizations and project prioritization analyzed**

MPO	Urban centers	2010 Population [millions]	Project Prioritization		
			MPO defined?	Equity criteria?	Source document(s)
SCAG	Los Angeles, CA	18.1	No	N/A	N/A
NYMTC	New York, NY	12.4	No	N/A	N/A
CMAP	Chicago, IL	8.5	Yes	Yes	STP Shared Fund (FFY2020-2024) Program Application Booklet
MTC	San Francisco, CA	7.2	Yes	Yes	Horizon/Plan Bay Area 2050: Revised Project Performance Assessment Methodology
NJTPA	Newark, NJ	6.6	Yes	Yes	TIP NJTPA Project Prioritization Criteria
NCTCOG	Dallas/Fort Worth, TX	6.4	Yes	Yes	Transportation Alternatives Set-Aside Program 2019 Call for Projects for the North Central Texas Region Project Evaluation and Scoring Ranges
H-GAC	Houston, TX	5.9	Yes	Yes	H-GAC 2018 Call for Projects Rules
DVRPC	Philadelphia, PA	5.6	Yes	Yes	Connections 2045 Plan for Greater Philadelphia, Appendix D: Project Evaluation
TPB	Washington, DC	5.1	No	N/A	N/A
ARC	Atlanta, GA	4.8	Yes	Yes	The ARC TIP Project Evaluation Framework Fall 2018
SEMCOG	Detroit, MI	4.7	No	N/A	N/A
MAG	Phoenix, AZ	4.1	No data	N/A	N/A
PSRC	Seattle, WA	3.7	Yes	Yes	2018 Regional Project Evaluation Criteria For PSRC's FHWA Funds
Boston Region MPO	Boston, MA	3.2	Yes	Yes	Evaluation Criteria for FFYs 2020-24 TIP Development
SANDAG	San Diego, CA	3.1	Yes	Yes	San Diego Forward The 2019 Federal RTP, Appendix M: Transportation Project Evaluation Criteria and Rankings
Metropolitan Council	Saint Paul, MN	2.9	Yes	Yes	2020 Regional Solicitation Applications, Traffic Management Technologies - Prioritizing Criteria and Measures
DRCOG	Denver, CO	2.8	Yes	Yes	Policy on Transportation Improvement Program (TIP) Preparation, Procedures for preparing the 2020-2023 TIP, Appendix D Regional Share Criteria
BRTB	Baltimore, MD	2.7	Yes	Yes	Maximize2045: A Performance-Based Transportation Plan, Appendix B: Project Evaluation and Scoring
SPC	Pittsburgh, PA	2.6	No data	N/A	N/A
EWGCOG	Saint Louis, MO	2.6	Yes	Yes	STBG Program, 2019 Call for Projects For the St. Louis Region, Guidance Document for STP-S Project Evaluation

Miami Dade TPO	Miami, FL	2.6	No data	N/A	N/A
SACOG	Sacramento, CA	2.3	Yes	No	2019 Regional Funding Policy Framework Sacramento, Sutter, Yolo, Yuba Counties
NOACA	Cleveland, OH	2.1	No data	N/A	N/A
AAMPO	San Antonio, TX	2.0	Yes	No	Scoring Criteria for TAP Project Call 206
OKI	Cincinnati, OH	2.0	Yes	Yes	CMAQ Call for Projects/Programs, Overview Presentation, 2018; STP-MM Project Call 2018 Final for Boards; Scoring Criteria for TAP Project Call 2016
RTC	Las Vegas, NV	2.0	Yes	No	Development of The Project Evaluation and Selection Process & The Congestion Management Process September 2009
SEWRPC	Milwaukee, WI	1.9	Yes	No	Commission Staff Procedure for Rating Candidate Projects for Federal CMAQ Improvement Program Funding; Evaluation and Prioritization of Candidate Projects for Years 2023-2025 Federal STBG Program; Selection of Projects in the Milwaukee Urbanized Area for Federal Transportation Alternatives Funding: 2023-2024
MARC	Kansas City, MO	1.9	Yes	Yes	Call for Projects: Kansas City Metropolitan Region Federal Fiscal Years 2023-2024 Kansas & Missouri Surface Transportation Block Grant Program (STBG) Funds
MetroPlan Orlando	Orlando, FL	1.8	No data	N/A	N/A
CAMPO	Austin, TX	1.8	Yes	Yes	2019-2022 Project Call, Project Selection Criteria
BMPO	Fort Lauderdale, FL	1.7	Yes	Yes	Commitment 2045 MTP, Technical Report #4 Project Prioritization Process
HRTPO	Chesapeake, VA	1.6	Yes	No	HRTPO Prioritization Tool Scoring Criteria October 2013; Guide to the HRTPO CMAQ and RSTP Project Selection Process March 2018
WFRC	Salt Lake, UT	1.6	Yes	Yes	2019-2050 RTP Wasatch Choice, Appendix M Needs-Based Phasing Criteria
Indianapolis MPO	Indianapolis, IN	1.6	Yes	No	Indianapolis MPO TIP Project Selection Criteria May 2018
METRO	Portland, OR	1.5	Yes	Yes	2022-24 Regional Flexible Funds Allocation Project Evaluation Process and Next Steps
GNRC	Nashville, TN	1.5	Yes	Yes	2016-2040 RTP, Appendix E. Project Evaluation Documentation
MORPC	Columbus, OH	1.4	Yes	Yes	Policies for Managing MORPC-Attributable Funds, April 2018
Palm Beach TPA	West Palm Beach, FL	1.3	Yes	Yes	2020 Local Initiatives (LI) Program Overview; 2020 Transportation Alternatives (TA) Program Overview
North Florida TPO	Jacksonville, FL	1.3	No data	N/A	N/A
CRTPO	Charlotte, NC	1.3	Yes	Yes	2045 CRTPO MTP, Appendix H: Project Ranking Methodologies

1 RESULTS: EQUITY-ORIENTED PROJECT PRIORITIZATION CRITERIA

2 The project selection methodologies of the 24 MPOs included transportation equity
3 measures in different ways. Most incorporated specific equity criteria—commonly designated
4 “Environmental Justice” or “Equity”—and a few considered equity within broader categories
5 that combined different goals like environment and land use. Most addressed equity spatially;
6 that is, whether projects were located in predefined areas with high concentrations of
7 marginalized populations, sometimes known as communities of concern (e.g. 31). We
8 categorized the various criteria used for prioritization into the following six types:

- 9 • *Location burdens-based*: considers the location of a project within communities of
10 concern as detrimental for them; awards points if a project is not located within these
11 areas or if measures to mitigate harm are integrated.
- 12 • *Location benefits-based*: considers the proximity of a project to communities of concern
13 as beneficial for them; awards points if the project is located within or adjacent to them.
- 14 • *Impacts-based*: evaluates the potential benefits and burdens a project will have on
15 communities of concern; awards more points to projects that will have positive effects
16 and might subtract points from projects that will have negative effects.
- 17 • *Access to destinations-based*: considers accessibility improvements that projects provide
18 to communities of concern and awards more points to projects that will provide greater
19 increases in access to key destinations.
- 20 • *User-based*: consider who will use a proposed project, awarding a higher number of
21 points if more people from communities of concern travel the facility.
- 22 • *Community-engagement based*: considers how project sponsors involved communities of
23 concern prior to and during a project’s development and awards more points to projects
24 that show stronger community participation efforts.

25
26 The first five categories constitute a continuum of increasing potential for impact and
27 increasing sophistication of calculation (Figure 1). The first type, *location burdens-based*, only
28 focuses on mitigating harm, whereas the following categories, ordered by growing complexity,
29 focus on improving transportation conditions for historically marginalized populations. The first
30 four involve a spatial component as a proxy for users of a facility. They assess a facility as
31 equitable to a community based on whether it is located in or near a community of concern,
32 rather than an actual measure of use by these populations for which benefits are desired or
33 burdens are prevented. These measures require only geographic (i.e., TAZ, census tracts, block
34 groups, etc.) and demographic data, most of which are publicly available. For impact-based
35 measures, geographic and demographic data are complemented with additional analyses that can
36 be simply subjective judgements or require additional specifics. The fifth type, *user-based*, is
37 placed at the end of the spectrum for several reasons. Unlike the previous categories, it measures
38 which projected users of a transportation improvement belong to traditionally marginalized
39 groups rather than a using spatial proxy. This type goes beyond simple geographic and
40 demographic analyses, requiring travel demand modeling outputs for its calculation. User-based
41 criteria also directly establish whether historically marginalized groups will benefit from
42 investments.

43 The last type, *community-engagement based*, stands apart from the continuum as it does
44 not measure aspects of the project itself, but of the planning process. Community-engagement
45 criteria can also have a varying degree of complexity and potential for impact depending on how

1 **TABLE 2 Types of equity criteria employed by MPOs in project prioritization**

MPO	Types of equity criteria					
	Location burdens-based	Location benefits-based	Impacts-based	Access to destinations-based	User-based	Community engagement-based
Chicago Metropolitan Agency for Planning (CMAP)					x	
Metropolitan Transportation Commission (MTC)		x			(x)	
North Jersey Transportation Planning Authority (NJTPA)		x	x			
North Central Texas Council of Governments (NCTCOG)		x				
Houston-Galveston Area Council (H-GAC)	x					
Delaware Valley Regional Planning Commission (DVRPC)		x				
Atlanta Regional Commission (ARC)		x	x	x		
Puget Sound Regional Council (PSRC)			x			
Boston Region Metropolitan Planning Organization		x				
San Diego Association of Governments (SANDAG)		x	x		x	
Metropolitan Council		x	x			x
Denver Regional Council of Governments (DRCOG)			x			
Baltimore Regional Transportation Board (BRTB)		x		x		
East-West Gateway Council of Governments (EWGCOG)		x				
Ohio-Kentucky-Indiana Regional Council of Govts. (OKI)			x			
Mid-America Regional Council (MARC)			x			x
Capital Area Metropolitan Planning Organization (CAMPO)		x	x	x		
Broward Metropolitan Planning Organization (BMPO)			x	x		
Wasatch Front Regional Council (WFRC)		x				
Portland Area Comprehensive Transportation System (METRO)		x		x		
Greater Nashville Regional Council (GNRC)		x				
Mid-Ohio Regional Planning Commission (MORPC)					x	
Palm Beach Transportation Planning Agency		x				
Charlotte Regional Transp. Planning Organization (CRTPO)	x	x				

Note: MTC is in the process of adding a user-based criterion to its next LRTP.

1 **TABLE 3 Examples of equity criteria employed by MPOs in project prioritization**

Type	Example
Location burdens-based	<p><u>MPO:</u> Houston-Galveston Area Council (H-GAC) <u>Project types:</u> Manage, Maintain and Expand <u>Criterion:</u> Environmental Justice, maximum weight of 5% of the total score <u>Definition and scoring:</u> Projects will score 10 points if the proposed project is not located in or adjoining environmental justice sensitive area or if the proposed project will incorporate measures to reduce, minimize or avoid adverse effects on environmental justice sensitive areas (census block groups) identified by HGAC</p>
Location benefits-based	<p><u>MPO:</u> East-West Gateway Council of Government (EWGCOG) <u>Project types:</u> Road, Bridge, Traffic Flow, Safety, Active transportation, Freight/Economic Development <u>Criterion:</u> Addressing Social Equity, maximum weight of 4% of the total score <u>Definition and scoring:</u> Project falls in, or partially in, an EJ area with high concentration of:</p> <ul style="list-style-type: none"> • Low-income persons or minorities = 4 points • Zero-vehicle households = 3 points • Seniors or persons with a disability = 1 point • Project is not located in an EJ area or imposes a burden on an EJ area = 0 points
Impacts-based	<p><u>MPO:</u> Broward Metropolitan Planning Organization (BMPO) <u>Project types:</u> Highways, Transit, Systems Management/Safety <u>Criterion:</u> Equity; maximum weight of 3.6% of the total score for each of the following <u>Definition and scoring:</u></p> <p><i>Distribution of Transit Service Frequency:</i></p> <ul style="list-style-type: none"> - Project will add high-quality transit service to multiple new communities = 2 points - Project will add high-quality transit service to one new community = 1 point - Project will not add high-quality transit to any new communities = 0 point - Project may degrade transit service to a community = -1 point <p><i>Multimodal Safety within Equity Areas:</i></p> <ul style="list-style-type: none"> - Project will directly improve safety through improvements at a high-crash location within an equity area = 2 points - Project may directly improve safety through improvements (regardless of existing crash situation) within an equity area = 1 point - Project has no impact on safety within an equity area = 0 points - Project may introduce factors (higher speeds, higher traffic volumes, design features) that could adversely impact multimodal safety within equity area = -1 point <p><i>Community Impacts:</i></p> <ul style="list-style-type: none"> - Project has no disproportionate impacts (physical and/or economic) on existing residences or businesses = 0 points - Project may have disproportionate impacts (physical and/or economic) on existing residences or businesses = -1 points - Project may have disproportionate impacts (physical and/or economic) on existing residences or businesses within an equity area = -2 points

<p>Access to destinations-based</p>	<p><u>MPO:</u> Atlanta Regional Commission (ARC) <u>Project types:</u> Transit Expansion <u>Criterion:</u> Social Equity, maximum weight of 6% of the total score <u>Definition and scoring:</u> Change in the number of jobs that low-income and minority community workers can access during peak period. The number of new low-income and minority community workers with access to Regional Employment Centers will be scored on a distribution to assign a range of scores from 0-100 based on area with low-income and minority concentrations ranked as medium-high or high. The project with the highest number of new workers gaining access will receive the highest score, the project with the least will receive the lowest.</p>
<p>User-based</p>	<p><u>MPO:</u> Chicago Metropolitan Agency for Planning (CMAP) <u>Project types:</u> Road reconstructions, Transit station rehabilitation/reconstructions, Bridge rehabilitation/reconstructions, Highway/rail grade crossing improvements, Road expansions, Bus speed improvements, Corridor-level or small area safety improvements, Truck route improvements <u>Criterion:</u> Inclusive Growth, maximum weight of 8% of the total score <u>Definition and scoring:</u> Percent of travelers using a facility that are people of color below the poverty line, as modeled by CMAP's travel demand model</p> <ul style="list-style-type: none"> • 0% - 5% of travelers = 0 points • 5% - 10% of travelers = 2 points • 10% - 15% of travelers = 4 points • 15% - 20% of travelers = 6 points • 20% - 25% of travelers = 8 points • 25% or more = 10 points
<p>Community-engagement based</p>	<p><u>MPO:</u> Mid-America Regional Council (MARC) <u>Project types:</u> Bridge Restoration, Rehabilitation, & Replacement; Bicycle/Pedestrian; Public Transportation; Roadway Capacity; Transportation Operations and Management; Transportation Safety <u>Criterion:</u> Equity - Public Participation; maximum weight of approx. 4% of total score <u>Definition and scoring:</u></p> <ul style="list-style-type: none"> • Project implementation will include public engagement strategy. Strategy is clearly described in attachment and includes specific techniques to engage transportation disadvantaged populations = 5 points • Conceptual project underwent further planning and refinement in a process that included public engagement and incorporated feedback received = 3 points • Project supports goals and strategies developed through a comprehensive/general planning process that included public engagement and incorporated feedback received = 1 points • No public participation cited and/or project does not support goals and strategies in comprehensive/general plan = 0 points

1 **Location burdens-based criteria and location benefits-based criteria**

2 These categories assess equity simply based on the location of a proposed project.
3 Location burdens-based criteria aim to capture potential negative effects of projects located
4 within or near communities of concern, like those created by highways routed through low-
5 income neighborhoods. The criteria assume that burdens are intrinsic features of transportation
6 projects. Only two MPOs adopted this approach. Neither penalizes projects by subtracting points
7 for imposing burdens on disadvantaged populations. For example, H-GAC awards 5% of the
8 total score if a project either avoids an EJ sensitive area or reduces or avoids negative impacts if
9 it is in an EJ sensitive area.

10 Location benefits-based criteria, conversely, consider projects to benefit underserved
11 populations if the projects are geographically proximate to them. The criteria acknowledge the
12 potential positive impacts of transportation projects that are nearby communities of concern and,
13 therefore, which they are likely to use. Most MPOs assess projects in this way: 16 of the 24
14 MPOs that incorporate equity criteria measure location benefits. For example, EWGCOG awards
15 points for projects located in an EJ area based on the concentration of various types of
16 disadvantaged groups but awards no points if the project is not located in an EJ area. Other
17 MPOs are more specific, either by scaling their scoring according to how concentrated
18 disadvantaged groups are or by assessing the population in multiple buffer distances around the
19 projects.

20 Location-based criteria are the types most widely used by MPOs, likely because they are
21 easier to calculate than the others. These measures only require demographic data and mapping,
22 whereas the others need a more comprehensive evaluation, complex data sets, and sophisticated
23 tools such as travel demand models. Many MPOs categorize new transportation infrastructure
24 near marginalized populations as conferring access benefits because they have access to more or
25 improved transportation choices. But geographic access does not necessarily reflect the ability to
26 use it.

27 **Impacts-based criteria**

28 Unlike location-based criteria, impacts-based criteria require a more detailed evaluation
29 of a project’s potential impacts to determine how beneficial or detrimental they will be for
30 communities of concern. This type does not assume positive or negative effects solely because of
31 proximity.

32 Ten MPOs used this type. Four agencies used quantitative measures, clearly defining
33 which effects might qualify for points. For example, BMPO analyzes the distribution of transit
34 service frequency, multimodal safety, and physical and economic impacts. BMPO awards points
35 depending on the strength of positive impacts, they award zero points to projects without positive
36 effects, and they subtract points from projects that generate burdens. The rest of the MPOs,
37 conversely, adopt a more flexible approach requesting project sponsors to provide an assessment
38 or evidence of how their projects will impact communities of concern, leaving the evaluation
39 open-ended. All these MPOs ask sponsors to describe how their projects will improve conditions
40 for EJ populations. One also asks them to describe the potential negative effects of their projects
41 and mitigation measures to be implemented. This allows for a nuanced and context-specific
42 evaluation of impacts but also increases subjectivity.

43 **Access to destinations-based**

44 Access to destinations is a kind of impacts-based type that considers how projects
45 improve the ability to reach key locations—such as groceries, medical, and employment—for

1 areas with high concentrations of disadvantaged population groups. The category includes
2 measures that focus on how projects provide new, better, or faster access. The specificity of this
3 analysis and the importance of transportation's essential function of providing access to basic
4 needs suggests it belongs in a different category from impacts-based criteria.

5 Five MPOs used this criterion. All of them adopted approaches of varying complexity.
6 For example, ARC defines an equity criterion for transit projects in terms of increased job
7 access, reflecting a critical goal of connecting people with economic opportunity. However, the
8 guidelines are unclear how access itself is calculated. BMPO considers connectivity
9 improvements or travel time reductions between communities of concern and key activity centers
10 and opportunities, prioritizing projects that allow communities to access destinations faster.
11 BRTB performs a spatial analysis to determine the degree to which a transit project supports
12 access to specific destinations for EJ populations. METRO leaves the assessment subjective and
13 open-ended, requiring evaluators to consider how projects improve access to places that are most
14 needed and meaningful to equity focus areas. CAMPO requests that project sponsors detail how
15 transit or active transportation projects will enhance access to or within EJ zones by making new
16 connections, reducing travel time, and increasing employment or educational opportunities.

17 **User-based criteria**

18 Whereas the previous categories rely on aggregate neighborhood characteristics or
19 residential location to judge the potential equity impacts of projects, the user-based category
20 considers the characteristics of the population directly served by a facility. Because they measure
21 individual users rather than aggregated communities, user-based criteria require the use of travel
22 demand models to predict travel behavior.

23 Three MPOs used this type. CMAP uses their travel demand model to measure what
24 percentage of a facility's users would be people of color below the poverty line. Using the
25 population share served rather than an absolute number of people is a choice that has
26 implications for equity. A percentage might advantage projects sponsored by smaller
27 communities over larger ones if they have fewer disadvantaged users that account for a larger
28 fraction of facility users, whereas using the total number of users would likely benefit more
29 populous municipalities. SANDAG adopts a different approach, using the increase in transit trips
30 made by disadvantaged communities as a proxy for users. MTC's next plan update will add a
31 user-based criterion, in which they will calculate a ratio of accessibility benefits experienced by
32 low-income groups to the sum of accessibility benefits experienced by all income groups based
33 on travel demand model outputs.

34 Because user-based criteria require sophisticated tools like travel demand models, MPOs
35 without the capacity or capability to run advanced simulations may not be able to employ this
36 category of measures in their prioritization process. Even when agencies can deploy them,
37 models can be imprecise and limited by the assumptions built into the designs.

38 **Community engagement-based criteria**

39 Unlike the other categories, community engagement-based criteria examine the process
40 by which projects are developed rather than the impacts of the projects themselves. Two MPOs
41 used this type. Neither agency used this category in isolation, instead using it together with other
42 analysis types.

43 The two MPOs that evaluated community engagement have different approaches. MARC
44 awards an increasing number of points depending how public participation influences the stages
45 of project development, from conception to implementation. It awards the maximum number of
46 points for projects with clear strategies in place that include specific techniques to engage

1 transportation disadvantaged populations during implementation. It awards no points to projects
2 without public participation. A limitation of MARC's criteria is that any public engagement
3 qualifies for points, regardless of who the participants are, though maximum points are reserved
4 for participation with disadvantaged groups. The Metropolitan Council's criterion is more
5 flexible. It requests projects sponsors to describe the engagement methods and tools they used
6 and the influence that community feedback had on the projects, awarding up to 20 points to be
7 determined by the agency.

8 Prioritizing projects based on meaningful community engagement helps ensure that
9 projects that have the potential to impact communities of concern will be shaped by them. It also
10 holds sponsors accountable and responsible for involving historically marginalized groups in
11 their planning efforts. However, assessing the level of engagement of disadvantaged
12 communities solely based on the descriptions and records provided by project sponsors might not
13 always accurately reflect their involvement and perspectives.

14 **TRANSPORTATION EQUITY IMPLICATIONS**

15 MPOs use a variety of criteria types to assess transportation equity in project
16 prioritization. The criteria fell into five categories that ranged from burden avoidance to
17 individual accessibility measures, plus a sixth that considered the project planning process.
18 While most MPOs included equity in their project prioritization criteria, we argue that the
19 methods could be improved to better align with broader definitions of transportation equity,
20 focusing on how targeted groups are defined, more comprehensive methods for equity
21 evaluation, and adjusting prioritization weights.

22 Agencies clearly defined disadvantaged groups in the prioritization criteria or in related
23 documents. All included low-income people and people of color, while some also included other
24 groups like people with disabilities and older adults. But most MPOs spatially identified
25 communities of concern or environmental justice areas dichotomously, based on whether or not a
26 neighborhood had high concentrations of the target populations. The method is simple to
27 implement but has at least two drawbacks. First, the lived experiences and travel behavior of
28 various underserved groups are different, so projects will impact them differently as well. A
29 community with a significant Black population, for example, may be more likely to suffer from
30 lack of transit connections between their homes and dispersed job sites, while a neighborhood
31 with a senior living facility might benefit more from paratransit and localized pedestrian
32 improvements. Second, the use of geographic units and static demographic thresholds as a proxy
33 for underserved users does not work well for groups that do not cluster spatially, such as people
34 with disabilities or single parents (22, 32).

35 Most MPOs did not use a comprehensive equity evaluation as part of their project
36 prioritization; two thirds included only one type of equity criteria in their assessment. This limits
37 the view of the potential impacts that projects could have because each of the six types focuses
38 on a narrow set of aspects. Location burdens-based criteria consider burdens generally and do
39 not account for potential project benefits. Location benefits-, access to destinations-, and user-
40 based criteria focus each on specific positive effects, such as proximity, improved accessibility,
41 and facility use, but fail to include many others, such as safety, environmental, and public health
42 improvements. Most of the impacts-based criteria also neglected to acknowledge any potential
43 burdens: over half of the MPOs that used impacts-based criteria focused solely on benefits. None
44 of the measures included a quantitative assessment of community participation, and only two
45 MPOs prioritized projects that engaged potential users. Individual transportation projects resist
46 simple binaries of benefits and burdens. A roadway widening project, for example, may reduce

1 travel times on a congested link, thus improving accessibility to destinations for road users. But
2 it may also increase traffic volume and thus local near-roadway emissions, harming those who
3 live the closest to the facility. Even if environmental impacts are weighted under separate
4 prioritization categories, a more comprehensive evaluation that spans criteria would grapple with
5 these choices under an equity lens.

6 Access is the primary benefit of transportation systems, and most MPOs considered
7 access in some way among their equity criteria. Two thirds of the MPOs used location benefits-
8 based criteria, equating proximity to facility to improving access. But access to *facilities* is not
9 the same as access to *destinations*; a transportation improvement could be nearby yet present a
10 multitude of barriers to use because of cost, household vehicle availability, connectivity, and
11 others. Access to destinations-based criteria overcome this shortcoming, establishing how new
12 infrastructure increases reach to key opportunities. However, the main limitation of both criteria
13 types is that the real users of the facility may differ from those who are assumed to access the
14 transportation project based on the spatial analysis.

15 A significant shortcoming of how most agencies implement prioritization criteria is the
16 degree to which equity is weighted with respect to other criteria. Current weightings are not high
17 enough to influence project evaluation significantly. For most MPOs, the maximum weighting of
18 the equity criteria was less than 10% of the overall score—sometimes much less. Four MPOs
19 were the exception: METRO and BMPO, with 25% and 14.3% of the total score devoted to the
20 equity criteria they apply uniformly to all project types, and ARC and the Metropolitan Council,
21 which applied approximately 14% of the total score to their equity criteria for transit projects.
22 Even in these exceptional cases, a project that does not advance equity is still able to rank first by
23 scoring high on other criteria that account for higher proportions of the total, such as mobility
24 and congestion reduction, air quality, and safety.

25 This study examined MPOs because, due to federal rules, there is a consistent planning
26 process at this scale that allows regional comparisons. However, MPOs do not control the
27 majority of regional transportation funds, directly allocating only a small portion of money. To
28 effect real impact, a wider range of institutions will need to implement stronger equity-focused
29 prioritization processes.

30 CONCLUSIONS AND RECOMMENDATIONS

31 Transportation equity is a multifaceted concept and as such, its incorporation in planning
32 and programming processes requires rigorous attention to deliberately influence the allocation of
33 funding. We find that to achieve meaningful improvements for traditionally underserved groups,
34 equity measures must be multidimensional and given more weight. Agencies should use multiple
35 equity-oriented criteria to prioritize projects, focusing not only on mitigating harm but also on
36 proactively improving transportation conditions and participation in planning processes for
37 historically marginalized groups. Equity criteria should simultaneously consider benefits,
38 burdens, and engagement for a holistic assessment of projects.

39 MPOs should go beyond location-based measures as their main prioritization criteria
40 because they are limited in scope. They should clearly assess and prioritize both benefits and
41 burdens of transportation projects in disaggregate with respect to race, income, ability, and
42 geography, and provide clear guidance to project sponsors on evaluation. The contribution to
43 increasing access to key destinations for traditionally underserved groups should always be
44 assessed for projects, and those with potential negative effects for communities of concern
45 should be penalized with point subtraction unless they incorporate measures to minimize or
46 avoid them. Agencies could also require project sponsors to submit their own assessments of

1 how their projects would impact these communities. This would allow reviewers to understand
2 effects that might not be captured by established scoring categories, which could then be
3 awarded points. All methodologies should include community engagement-based criteria or
4 some indicator of the extent of community support or opposition to proposed projects, whether
5 projects address needs defined by members of the communities they intend to serve, and whether
6 communities had a role in generating project concepts. Community input on preferred
7 alternatives should be gathered very early in the process if communities do not explicitly co-
8 create solutions with the agency.

9 Critically, MPOs should adjust project weighting to more meaningfully target
10 investments towards communities with higher needs. If equity criteria weights remain low, there
11 is likely to be a minimal effect on the overall regional allocation of resources, thereby sustaining
12 transportation inequities. Agencies should also conduct periodic regional analyses to monitor
13 trends to evaluate whether outcomes for marginalized populations are improving. While TIPs are
14 required to be updated every two years, thus subjecting proposed projects to relatively frequent
15 review, evaluating travel forecast accuracy is not a priority in most cases (33, 34). An evaluation
16 would reveal whether the equity criteria used are effective at improving outcomes for
17 underserved populations. If not, or if change is progressing too slowly, the agency should revise
18 its measures and weights to increase the focus on equity, although the effects of large scale
19 infrastructure investments may not be known for some time.

20 Perhaps the biggest potential gain for equity goes beyond quantitative measures and
21 assessments of engagement to reframing transportation inequities in terms of injustices. While
22 MPOs in this study generally considered the benefits of transportation projects, few emphasized
23 the protection of historically harmed population groups. Only three agencies penalized projects
24 with negative effects by subtracting points. The two MPOs that used location burdens-based
25 criteria to assess projects aimed to avoid negative impacts, but not to improve outcomes.
26 Environmental justice regulations and civil rights law only go so far as to mandate that agencies
27 prevent the denial of benefits or the disproportionate imposition of burdens, without requiring
28 them to repair harm from decades of inequitable and racist planning. A complete treatment of
29 justice-oriented transportation planning is beyond the scope of this paper, but in short, adopting
30 prioritization criteria that ensure that projects first affirmatively remedy historical violations and
31 work with affected communities to adopt appropriate and meaningful solutions is a step toward
32 this reconceptualization. As a longer-term goal, these criteria might examine solutions to
33 resolving injustices from other domains as well, such as housing affordability and employment
34 barriers, given the complex causes of poverty and inequity in the US.

35 We have identified several areas for further research. First, this study was limited in
36 scope to larger MPOs because we hypothesized their analytic capabilities would make them
37 more likely to conduct sophisticated equity analyses. But smaller agencies may already be doing
38 such work. For example, the Champaign County (IL) Regional Planning Commission created an
39 access score, comprised of indices for level of traffic stress by mode, access to key destinations,
40 and health impact assessment, to guide equitable investment. Additional work should examine
41 how smaller and rural MPOs incorporate equity into their planning processes to identify ways
42 that agencies with fewer resources might achieve similar goals. We were also limited to
43 examining public documents and other data that were available on agency websites or via email.
44 Those documents did not detail the reasons why MPOs undertook particular analyses, for
45 example, or the constraints they may have faced in addressing equity concerns. Interviews with
46 planning staff would further inform recommendations in the face of structural challenges we did
47 not explore here. Finally, we did not explore how the development of equity metrics compared to
48 other planning goals, like environmental impacts or public health outcomes. The relative

1 investment in developing analysis tools could be instructive in revealing an agency's capacity
2 constraints or the priority they place on equity-first planning.

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8 The authors confirm contribution to the paper as follows: study conception and design: A. Krapp,
9 A. Wennink; data collection: A. Krapp; analysis and interpretation of results: A. Krapp,
10 J. Barajas, A. Wennink; draft manuscript preparation: A. Krapp, J. Barajas. All authors reviewed
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- 24

1

2 **FIGURE 1 Categorization of MPO equity criteria**