UC San Diego Capstone Projects

Title

Eight Oceans: Driving Conservation Engagement Through Gamification of Ocean Policy

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EIGHT OCEANS

Driving Conservation Engagement Through Gamification of Ocean Policy

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Capstone Advisory Committee Final Project Signature Form



Executive Summary.

The ocean is a vital source of many valuable resources and services, such as food supplied through fishing, energy derived from oil and wind power, and often overlooked materials like sand, salt, and minerals. Each of these resources is finite by nature, so the need to sustainably manage them is paramount if we wish to ensure their availability alongside healthy ocean ecosystems for future generations. Doing so will require science-guided policies and laws that are crafted in coordination with stakeholder input from ocean-users and members of the public. Sustainability does not just require protection of ocean resources, but encouragement of human welfare as well. As such, public and stakeholder input is vital. However, engagement can be limited by barriers of inaccessibility: ocean-conservation topics are often complicated, and the policy processes and economic solutions we use to address them are equally so.

This project offers a unique solution to fill that gap by representing real world issues and policy processes as a cooperative, physical board game. This process is called gamification: applying game design elements to non-game contexts. By gamifying ocean policy processes and making conservation decisions fun, *Eight Oceans* strives to demystify opaque policy processes, empower players to learn and discuss a myriad of complex ocean topics, and inspire player involvement and action in the real world. This game was created by assigning game mechanics and elements to real world processes and creating a conservation-focused objective for players to accomplish. This basic game ruleset was then put through many rounds of playtesting with a diversity of players, who provided feedback to revise and create new iterations of the game. The resulting prototype version serves as the framework for a more fully tested and complete product, intended for eventual marketability. Through the lens of gaming, *Eight Oceans* intends to bring important topics in ocean conservation a unique new audience.

Introduction.

The need for sustainable management of our ocean's resources in terms of food, energy, recreation, and more has been widely recognized for years.¹ Management through laws, policies, and other governance will be necessary to ensure that both existing and burgeoning ocean industries can be "sustainable" – that is, allow for socioeconomic development to meet the needs of people while minimizing environmental damage and promoting equity.¹ Increasingly, discussions on how to accomplish such ambitious goals center on the need for a both a science-driven and stakeholder-centered approach acting in concert.² The importance of involving many different ocean users in the discussions that shape management policies is clearer now than ever before, and so the need for increased public understanding of these issues is paramount.² However, ocean policy and management is a complex and dynamic topic that some of these stakeholders may find opaque and inaccessible. This can lead to public frustration, apathy, and lack of engagement in the policy making process.

One unique solution to address this gap in education and engagement is through the tool of gamification. Commonly defined as "the use of game design elements in non-game contexts,"³ there has been some empirical evidence that gamification is effective as a learning tool that can influence behavioral change.^{4–8} Several examples of using board games centering on environmental issues (such as climate) already exist, and early research supports the possibility that they can be effective as tools for effective environmental communication.^{8,9} Given this evidence, this capstone project focuses on communicating ocean conservation topics within this unique medium - striving for an accurate design and creation of a new cooperative board game that gamifies these complex topics of ocean management. By fostering connection, educating players about such topics, and demonstrating policy in action in a simulated and gamified way, this project seeks to inspire players to think differently about our ocean resources and encourage engagement with ocean policy in the real world.

Design Process.

The overarching goal of this project was to create an informative and fun cooperative board game product that empowers players with ocean resource management decisions and conservation ability through policy. In the game, each player takes on the role of an ocean conservationist, represented by an illustrated game pawn, and can spend their in-game actions interacting with a moving world. Players are empowered with many options for how to spend their time - for instance, players may choose to harvest resources such as fish or fossil energy from the oceans to complete personal projects and fuel the

nation's growth, at the cost of the ocean's overall health scores. They could also spend their time introducing and advocating for policies – powerful playing cards that can help make environmental protection or societal development easier, with a range of effects and consequences.

For example, using the policy card pictured in *Figure 1*, players may choose to advocate for a policy that reduces plastics in an effort to reduce pollution in the ocean. This card, when implemented, will help improve an ocean health score, but makes project cards (a representation of private sector action) harder to complete, as many businesses scramble to find alternative materials for manufacturing. Many of the project's learning objectives are accomplished through this kind of passive learning – letting the players interact with the game and experiment to see what strategies work and which do not to achieve the stated conservation-focused objective.



Figure 1. Plastics Reduction Policy Card. Within the game, players have the option to advocate for and pass policy cards such as this to achieve goals of sustainable ocean resource management. Each card is based on real world scenarios.

The most important element to the design process was *playtesting:* putting a version of the game in front of other players so that they could play and provide feedback as to both the game's enjoyability as well as the game's effectiveness in conveying its learning objectives. Feedback from each session was noted and brought back to make changes to the game's overall design. Through this cyclical process, many versions of the game have been tested, changing various parts of the game each time. The feedback from these players and the playtest sessions they participated in was vital to the current shape of the game.

Playtesters:

Allison Cusick, Analisa Freitas, Beverly Scharnhorst, Brooklynn Vandehey, Corey Tamondong, Cua Lee, Denise Alcantara, Eric Rodriguez, Galen Ciscell, Hannah Tannenbaum, Jef Hatch, Josh Croak, Kenan Chan, Kristen Johannes, Lilianna Watson, Lorea Dandoy, Nicole Rosenberg, Patricia Rendall-Rocha, Samantha Murray

Figure 2. List of playtesters. Each of these individuals helped guide the design of the game forward by offering their time to playtest and provide feedback on new iterations. Thank you!

Each session of feedback provided the impetus to change one or more parts of the game, which often involved making sweeping changes to the game's 100+ playing cards. For this purpose, the program

NanDECK was used.¹⁰ NanDECK is a free piece of software that allows you to utilize its unique computer coding language to automate the design of playing cards based on information input from a comma separated values spreadsheet. Using this tool, all card information could be easily updated to make changes to all cards quickly, rather than manually updating the game components by hand.



Figure 3. NanDECK. This program enabled playing card creation from the input of spreadsheet data (pictured top). Through writing of code blocks (pictured left), NanDECK helped provide new versions of playing cards (pictured right). Art was generated using the AI Art tool <u>Midjourney.</u>

Many of these playtests during the design process were performed with hand drawn and typed game components, but for a final product, compelling artwork is necessary to drive engagement and further passive learning objectives. For this purpose, the Artificial Intelligence art tool *Midjourney* was utilized.¹¹ This tool provided the ability to generate artwork based on a text prompt. The game's various boards, tokens, chits, and cards were all illustrated using this tool.

Current Status and Next Steps

This document details the game's current ruleset, art assets, and cards, which are current as of June 13th, 2023. One proof of concept copy of the game has been manufactured through print-on demand service *The Game Crafter.*¹² While the work done within this capstone project is monumental towards the vision of communicating ocean conservation topics through the unique lens of gaming, many mechanical, communication and balance issues with the gameplay still exist. As such, these rules, mechanics, components represent a prototype version of the game, and are intended to be a living document. This prototype will be further playtested and change significantly as the game is further developed towards the eventual goal of publication and sale to a uniquely new audience.



Eight Oceans Playtest Rules Version 1.0 (Capstone Version) "All life is part of a complex relationship in which each is dependent upon the others, taking from, giving to and living with all the rest."

— Jacques-Yves Cousteau

Save the fish. Save humanity.

In the vast expanse of the ocean, a fragile equilibrium teeters on the edge.

The once-pristine waters of Maridia, teeming with vibrant life and secrets yet to be discovered, are now under grave threat. These plentiful seas provided the food, power, and materials to spark rapid industrial growth, and yet, over-extraction of these resources now endangers the very ecosystems that fueled this renaissance.

Amidst this crisis, a group of passionate and determined individuals emerges — ocean conservationists devoted to safeguarding the seas and restoring the balance. Together, they embark on a noble mission - seeking to stem the tide of destruction and weave a new narrative for the ocean's future. In **Eight Oceans**, you and your fellow players step into the shoes of these valiant ocean protectors.

Eight Oceans is a cooperative game, where players must work together to win. As the game unfolds, you will face critical decisions and challenges that mirror the real-world complexities of ocean conservation. By completing powerful individual projects and influencing the policies and people that will guide society forward, you must work together to find the delicate equilibrium between meeting the needs of society and preserving the irreplaceable wonders beneath the waves.

Can you achieve this harmonious balance before it's too late?



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Game Component List

- 1 Game Board with Eight Ocean Zones
- 1 Capitol Board
- 1 Market Board
- 1 Crisis Board
- 1 Round Tracker Standee
- 2 Score Tracker Standees: Biodiversity and Habitat Health
- 1 Scorecard and Six Score Trackers
- 1 Eight-Sided Zone Dice
- 8 Conservationist Standees
- 20 Coin Resource Tokens
- 20 Fish Resource Tokens
- 30 Fossil Energy Resource Tokens
- 10 Green Energy Resource Tokens
- 20 Raw Material Resource Tokens
- 15 Influence Resource Tokens
- 28 Double Sided Support and Opposition Tokens
- 28 Extraction Chits
- 8 Double Sided Advancement Tiles
- 24 Gold Advancement Bars
- 6 Player Turn Reminder Cards
- 1 Lead Player Token
- 30 Project Cards
- 31 Market Supply Cards
- 30 Societal Advancement Cards
- 41 Policy Cards
- 12 Chancellor Cards
- 12 Crisis Cards
- 32 Public Comment Cards

Game Setup

- 1. Set out the game board, capitol board, crisis board, and marketplace boards as shown.
- 2. Every player selects a conservationist and places their conservationist token in the capital.
- 3. Place a score tracking marker on the number 15 for the two ocean health scores: Biodiversity and Habitat Health.
- 4. Shuffle the **advancement tiles** and randomly place them in the development sections of the game board. Make sure that the words "Basic Needs", "Infrastructure", and "Economy" are face up on all tiles.
- 5. Prepare the Market Board by shuffling the **market supply deck**, **societal advancement deck**, and **projects deck** and placing them face down in their marked locations. Deal one **project card** to each player at random: this becomes their **active project**.
- 6. Shuffle the **policy deck** together and place them, face down, in the marked spot on the board.
- 7. Prepare the Capitol board by shuffling and placing the **chancellor deck** and the **public comment deck** in their respective spaces. Draw one chancellor card and place it in the active chancellor space. Place the double-sided support and opposition tokens near the Capitol board.
- 8. Prepare the **crisis deck** by shuffling it and placing it on the marked spot on the crisis board, face down.
- 9. Place ocean extraction chits, fish, fossil energy, green energy, raw material, influence, and coin resources near the board as a common **supply.**
- 10. Deal one coin resource to each player.
- 11. Give the **lead player token** to the player who has most recently submerged their head in a body of water.

Game Layout



Example Setup



Board Anatomy

The Game Board



The Capital. 🁴

The illustrious capital of Maridia is a vibrant metropolis where many people work and play. At the heart of the city lies the Ivory Summit, a beautiful tower from which Maridia's chancellor and government influences the shape of the nation.

It is here that players will be able to influence ongoing policies that shape the course of the game.

Ocean Zones. 🥏

Each coastal area of Maridia is a portal to a stunning underwater world of unlimited beauty and potential. Abundant and diverse marine life captivates and provides the main food source of the people of Maridia, while oil, gas, sand, and mineral resources of the seabed are the reason for many of the nation's booming businesses and modern amenities.

In these zones, players will be able to extract resources to fuel Maridia's growth, sustain a hungry populace, and complete personal projects. Proper management of these zones is key.

Round Tracker 🏉

The goal of Eight Oceans is to ensure healthy oceans through nine ingame years of play.

These years are represented by rounds, tracked here.

Advancement Tiles.

Each of Maridia's eight zones has the potential for development towards a brighter, healthier society, if it's citizen's needs are met. The requirements to advance each zone are detailed on page 13.

Global Emissions Meter *@*

As fossil energy gets spent to fuel projects and societal progress, the emissions from their use will build in the atmosphere. The resulting climate changes could spell disaster.

Ocean Extraction Chits.

Extraction chits are a representation of overall degradation of ocean health from extraction. More chits represent a less healthy ocean.

Chits are typically added by extracting resources and can be removed through certain projects.

Policy Spaces 🤫

As the game progresses, policies will be **implemented** into ocean zones, and provide ongoing effects.

The Scorecard / Balancing the Game

The delicate balance between the health of the ocean and the prosperity of Maridia is represented by three score tracks to measure ocean health. Advancement tiles placed in each zone represent society's progress and prosperity. Winning the game requires keeping ocean health scores high by the end of 9 in game years, and higher scores are achieved by advancing as many zones as possible.

















The Conservation Tracks.

These three scores represent the health of Maridia's Oceans, as a whole.

Biodiversity is a measure of the number of species and their overall abundance in the ocean. A high score means, quite literally, plenty of fish in the sea.

Habitat Health is a measure of the integrity of the foundational elements of ocean ecosystems, and how clean the waters are. A high score means unpolluted, plastic-free ecosystems with thriving corals, kelps, and more.

Global Emissions is a measure of greenhouse gas emissions and the danger of a warming climate. Though the ocean has some capacity to resist these changes, higher emissions levels will have a directly damaging effect to the ocean and all life contained within.

Advancement Tiles

Maridia is a nation always striving to advance, but to do so, the needs of the populace must be fulfilled. By fulfilling all three categories in a zone, the tile will flip, meaning zones that produce more resources and fuel more growth.

Basic Needs is a measure of citizen's access to food, water, public spaces, and other amenities essential to life. Fulfilling this category means a fed and healthy populace.

Infrastructure is a measure of the underlying systems, facilities, and structures of Maridia's society, like electricity, hospitals, schools, and internet access. Fulfilling this category means widespread and equitable access to these foundational systems.

Economy is a measure of Maridia's employment rate, goods availability, and business health. Fulfilling this category means employed citizens and financial stability.

These categories are *fulfilled* though societal advancement cards and some policies and projects. See "Fulfilling an Advancement tile" on page 21 for more information.

The Capitol Board

The Ivory Summit is a bustling place where policies that shape the future of Maridia are decided.



Public Comment Deck.

The citizens of Maridia are highly politically involved, and all policies are subject to public support or opposition. On every player's turn, a card from this deck will be drawn, providing a support or opposition token for one of the two face-up policies.

Policy Types.

Economic policies support and bolster Maridia's economy, usually fulfilling the <u>economy</u> category of advancement tiles.

Social policies address social inequities and promote the well-being of individuals and communities. They usually fulfill the <u>basic needs</u> category of advancement tiles.

Infrastructure policies direct efforts and funding toward developing the nation's power grids, educational systems, roads, and more. These usually fulfill the infrastructure category of advancement tiles.

Environmental policies work to safeguard the natural world and promote its restoration and overall health. These policies usually support bolstering the two ocean health scores, or removal of tokens from the global emissions meter.

Chancellor Deck and Current Chancellor.

Maridia's Chancellor, and their elected cabinet of officials, have a powerful sway over the policies that shape the nation's future.

These cards will dictate which policy type is automatically introduced and supported each round. Chancellors change every three rounds.

Chancellor Policy and Council Policy.

Every round, the active chancellor will introduce a policy they think is best for Maridia's growth and development. This policy resides in the Chancellor Policy Space. However, the chancellor is not the only one introducing policy: as members of Maridia's Ocean Resources Council, you will be able to propose policies of your own, residing in the Council Policy space.

Support and Opposition Tracks.

Each type of policy represents a unique aspect of Maridia's growth. These policies can have potentially powerful and ongoing impacts on the game... but must first be passed by the government to take effect. For a policy to pass, it must gather three **support tokens (green checkmark)** before it gathers three **opposition tokens (red X)**. The first of either policy to accomplish this will be **implemented**, moving to the board to provide its effects.

The Market Board

Sometimes working in concert with the government, while other times being at odds, the private sector of Maridia continually pushes to drive society forward.



The Market.

As the people of Maridia harvest resources from the ocean, they end up for sale, where eager individuals and businesses buy them for their own use.

Resources gathered through draws from the **Market Supply Deck**, and resources sold by players, reside in the Market until bought by players or consumed by the **Societal Advancement Deck**.

The Market Supply Deck.

Each round, the citizens of Maridia harvest resources from the ocean to provide the market with goods. Every draw from this deck will provide the **Market** with resources, but damage Maridia's oceans.

Societal Advancement Deck.

The entrepreneurial spirit of Maridia's citizens provides a constant push to develop and advance society.

If enough resources are in the **Market** at the end of a game round, they will be consumed, and a card from this deck will be flipped, usually fulfilling the requirements of advancement tiles.

Projects.

As citizens of Maridia, yourselves, you can complete projects of your own to influence ocean scores, extraction chits, and even advancement tiles. The projects in this deck can be taken by players to be later completed in exchange for resources.

Resources.

Eight Oceans has six different resources:



Fish tokens represent all food items harvested from the ocean, which feeds the populace of Maridia.



Fossil Energy tokens represent the oil and gas resources drilled from the ocean floor, the burning of which provides electrical power across the nation. These projects are necessary for growth, but **every fossil energy token spent will add to the global emissions meter,** and potentially threaten disaster.



Green Energy tokens are identical to fossil energy tokens, **but spending them does not add to the global emissions meter**. These tokens represent energy generated from renewable and clean sources, but are hard to obtain in-game.



Raw Material tokens represent sand mined from river deltas and the seabed for use in concrete, as well as minerals and other materials that are used in modern construction and technology.



Influence tokens represent social capitol and your conservationist's network, relationships, and connections. They are gained through advocating.



Coin tokens represent the legal tender of Maridia, and can be used to complete projects, buy resources, deal with crises, and more.

The Crisis Board

If ocean resources are managed poorly, or if global emissions reach an unsustainable level, disastrous consequences could occur. These threats must be dealt with in a timely fashion, lest they spiral into something worse.



Crisis Discard.

After a crisis threat action or threat effect has been resolved, discard the crisis card by placing it here.

Active Crisis.

Once a crisis occurs, it is drawn from the deck and placed face up in this space. A crisis can occur in two ways:

- 1. If an ocean zone has three ocean extraction chits, and another would be added, draw and resolve a crisis card.
- If you place a fossil energy token on a space on the global emissions meter marked "crisis", immediately draw and resolve a crisis.

Crisis Discard.

After a crisis threat action or threat effect has been resolved, discard the crisis card by placing it here.

Resolving a Crisis.

When the game instructs you to <u>resolve a crisis</u>, draw a crisis card from the crisis deck. Follow the text under the <u>immediate effect</u> portion of the card, then place the card in the <u>active crisis</u> space.

While any crisis is face up, <u>you may not remove</u> <u>ocean extraction chits from zones with three chits.</u> During this time, any player may use their **action** to spend the resources listed under the **threat action** portion of the card. If they do, follow the text listed under the **threat action** portion of the crisis card, then discard it.

If the **threat action** is not performed by the time another crisis card would be drawn and resolved, follow the text under the **threat effect** portion of the card, and discard the card. Then, resolve the newly drawn crisis card.

Game Rules

Mission Objective

To win the game, players must finish 9 rounds of play with ocean health scores above 10, and without the global emission meter filling completely.

Gameplay Flow

The game is played over a series of 9 **rounds**, which are each separated into three phases:

- 1. Council Phase
- 2. Action Phase
- 3. Market Phase

Phase 1: Council Phase

In this phase, the people of the nation of Maridia go about their daily lives, running the governments and businesses that define the nation's success. During this phase, the **lead player** (and only the lead player) performs the following steps, in order.

- 1. Place or move the round tracker token. If this is the first round of play, place the tracker token on "round 1". In subsequent rounds of play, move the token up one space on the track. If the token is placed on a space with an envelope "election" icon, flip over a new elected official from the elected official deck, replacing the old one.
- 2. Introduce a Council Policy. Draw two cards from the policy deck. Choose one to place face-up in the *Council Policy* space and shuffle the other back into the policy deck. If the space is not empty, you may choose to replace the current face up card with the new one, or leave the current policy in place. If you replace the policy, remove all support and opposition tokens from the council policy track.
- 3. **Chancellor Movement.** Place a **support token** on the currently faceup *Chancellor Policy*. If there there is no face up policy in the *Chancellor Policy* space, draw cards from the **policy deck** until you find a policy that matches the current chancellor's supported category, placing it face up on the space and shuffling the remaining

deck before placing the **support token**. If this support token would be the policy's third support token, **implement** the policy, rolling the zone dice to choose an empty zone. Then, place one **opposition token** on the council policy, if and only if the type matches that chancellor's opposed policy type. Note that this may not always occur.

- 4. **Perform Start-of-Round Effects**. Check all implemented policies for "start of round" effects, and apply them. These effects are indicated by this icon: ①
- 5. Career Income All players take one COIN resource from the supply.

Sidebar: Implementing Policies

Often, a policy will have both an **immediate effect**, which provides an instant shift to scores or other change to the game, and an **implemented effect**, which will alter the gameplay in some way permanently as long as the policy is implemented. When the game directs you to *implement a policy*, follow the **immediate effect** text, then, if the card has an **implemented effect**, place it on the game board. Whoever put the last support token on the policy chooses where the policy is placed.

Follow the text of the **implemented effect** for the rest of the game, so long as the policy remains on the game board. As a helpful reminder, policies that have effects that occur during the start of the round will have a \bigcirc symbol to remind you to perform any start of round effect. If you implement a policy, and there are no open spaces, the new policy *overrides* an existing policy, replacing it.

Phase 2: Action Phase

In this phase, players will take actions and have the opportunity to complete projects. Starting with the lead player, each player will take the following steps, in order. After one player has performed all steps, the next player in a clockwise order goes, until all players have taken a turn.

1. Reveal Public Comment. Flip over a public comment card onto the public comment discard, noting the symbol and direction of the arrow. Place the pictured token (support or opposition) on the policy which the arrow points to.

2. Supply Market. Draw a card from the market deck. Place an ocean extraction chit in the indicated zone, then take fish, fossil energy, and raw material tokens equal to the numbers shown on the card from the supply, placing them in the market. For each resource type that was placed in the market, decrease it's linked score by 1. (See the linked score sidebar, page 15].

Example: During his turn, Erik draws the market supply card, at right.

Erik takes one ocean extraction chit and places it in ocean zone one, then takes one fish and one fossil energy, placing them in the market.

Market Supply

Erik then lowers the harvested resource's linked scores. Because the card supplied fish, he lowers **Biodiversity**

by 1, but does not lower any other scores. Fossil energy has no linked score, and no raw materials were harvested, meaning its linked score, habitat health, is not lowered.

3. **Move.** You may move your pawn from your current space to an adjacent one. The capital is considered adjacent to all ocean zones.

4. **Take 1 Action.** You may take one action from the list of five actions, detailed to the right. Note that some actions are limited to having your conservationist pawn in a certain space on the game board.

PLAYER ACTIONS:

Gather.	Any Ocean Zone	
Declare which resource you would like to extract (Fish, Fossil Energy, or Raw		
Material), and take one of the corresponding resources from the supply. If the		
type you declared matches one of the iconspictured on the advancement tile of		
your current zone, you may collect two resources instead of one. If this would		
After collection, add one ocean extraction chit to your current ocean zone,		
remembering to decrease the linked score of that resource by 1.		
If the zone in which you collect resources has advanced (it's advancement tile		
has been flipped), you may also collect the other pictured resource (Coin or		
Influence).		
Advocate.	The Capital	
Place 1 support or 1 oppostion token on a policy of your choosing. You may		
spend influence to place additional tokens.		
If you would place the third support token on a policy, you may choose an ocean		
zone that does not currently have an implemented policy, and implement it in		
that zone. If you would place the third oppositon token, move that card to the		
bottom of the policy deck.		
When finished, if you did not spend influence to place additional tokens, collect		
one influence.		
Exchange.	Any Location	
Draw three project cards from the project deck. You may select one, shufflling		
the other two back into the deck. If you do, discard your current active project,		
and replace it with the drawn card.		
You may only have one active project at any given time.		
Additionally, as part of this action, you may give, take or trade any number of		
resources with one player whose nawn share your snare. You may also swap		
active projects, if you choose. Both players must agree on the exchange		
Work.	Any Location	
Take one COIN resource from the supply.		

Sidebar: Linked Scores

Two of the game's five resources (Fish, Fossil Energy, and Raw Materials) are linked to one of the three conservation scores, as indicated by the icon to the right of the score track.

Fish are linked to **Biodiversity**. The more we harvest seafood from the ocean through fishing, the less diverse and abundant the oceans become.

Raw Materials are linked to **Habitat Health**. Processes like sand mining and mineral extraction are essential to making concrete for construction and building modern technologies... but damage the foundations on which marine animals build their lives.

Note: Fossil Energy has no linked score, but it is important to remember that spending fossil energy will add to the Global Emissions Meter. Fossil energy represents oil and gas: fossil fuels extracted from the ocean to power homes, businesses, and infrastructure. The more of these fuels that are collected (and eventually burned), the more emissions are absorbed by the oceans. This can cause drastic changes in ocean chemistry, weather patterns, and overall sea level.

Sidebar: Ocean Extraction Chits

As the pressure builds on the ocean's resources, the less resilient they become. This is represented through **ocean extraction chits**, which build through gameplay.

When the game instructs you to **add an ocean extraction chit** to an ocean zone, take one chit from the supply and place it in one of the empty extraction spaces in the zone. Then, decrease the **linked score** of whichever resource was gained from the action that led to the placement of the chit by the number of chits in the zone.

(Example: Clara performs the **order extraction** action to collect **raw materials** in Ocean Zone 2, which already has one chit in it. After collecting her resources, she places a new chit in Zone 2. Since Zone 2 now has two chits, she decreases the **Habitat Health** score by 2 points.

Sidebar: Fossil and Green Energy.

Usually, when the game instructs you to *spend a resource*, you take that resource's token and return it to the supply.

There is one very important <u>exception</u> to this rule: **Fossil Energy.** Whenever a fossil energy token is spent, <u>do not return it to the supply.</u> Instead, place the token on the next available space on the global emissions meter, from left to right. Note that this could trigger a crisis card to be drawn.

Green energy tokens, on the other hand, can be spent as if they were fossil energy tokens, though they are returned to the supply as normal, instead of being added to the global emissions meter.

Phase 3: Market Phase

If enough resources are available in this phase, society will **advance**, raising the prosperity of the nation. Starting with the lead player, each player will take the following steps, in order. **After one player has performed all steps**, **the next player in a clockwise order goes**, **until all players have taken a turn**.

- Buy and Sell. If you have resources to sell, you may move them to the market board, and collect one COIN resource per resource sold. You may also buy resources from the market's available supply: spending 1 COIN per resource, and taking them from the market board.
- 2. **Complete Project.** If you have the required resources to complete your active project, you may return them to the supply. Follow the reward text on your project card and discard it. Then draw a new project card from the deck, which becomes your new active project.
- 3. Advance Society. Check the resource cost on the back of the top card in the societal advancement deck. If matching resources are available in the market, return those resources to the supply and reveal the card. Follow that card's instructions, then discard it. If, after you resolve the first card, there are still enough resources to complete the newly revealed top card of the deck, return those resources to the supply and resolve the card. Do this as many times as market resources allow.

If the required resources are not available for the current card, do not perform this step.

Once all three phases have been completed, pass the lead player token to the next player, in clockwise order. Then, repeat the process.

Sidebar: "Fulfilling" an Advancement Tile Category.

When the game instructs you to "fulfill" a category of an advancement tile, take one of the gold *Advancement Bars* and place it on the corresponding category of the advancement tile.

If, at any point during the game, all three categories of a tile are covered by advancement bars, remove the bars and flip the tile to its other side – that zone is now considered to have **Advanced**.

Taking the gather action in a zone that has advanced will provide an additional resource on top of the gathered materials, pictured on the tile.

Ending the Game

The game ends in **victory** if either the following conditions are met:

- Round 9 Ends with both ocean health scores above 10.
- All eight advancement tiles have been flipped, and both ocean health scores are above 10.

The game ends in a **loss** when one of the following occurs:

- Immediately, when any score reaches zero.
- Immediately, when the global emissions meter is full.
- Round 9 ends and either ocean health score is below 10.

Appendix I. Known Issues and Questions.

- There is still a need to simplify many of the game mechanics and processes. The current game is understandable by those who have experience with more advanced board games, but not necessarily my target audience.
- There is a need to return to also having a 4 zone basic version of the game.
- Ocean extraction chits have the potential to build really quickly.
 - "Ecosystem Services" are still not in the game and could really help with the building too quickly problem.
- "Giving up turns" there is an issue with times when times arise that there is nothing to do.
- Some players do not like the action and market phase split.
- Playtime runs long. Overall simplification is needed.
- There is a lack of player agency, and working as a team needs some emphasis.
 - Character powers are necessary.
- Takes a while for game flow to "click" with many players.
 - Need to make things a little simpler to understand, more intuitive. Rules edits and flowcharts (visual) may help.
- There is confusion about policy cards that have global effects vs just local effects. These card texts need clarification.
- Three playtests now have been stuck in an impossible to win state.
 - Policies may need balance to be more accessible.
- Coin availability is unbalanced.
- Should *buying* and *selling* influence be possible?
- No policies seem really all that bad, nobody voted against them.
- Player feedback has been received that completing a clean energy project card and not getting an IMMEDIATE BENEFIT was not fun.
- Currently, flavor text is missing to help accomplish learning objectives.
- The game board is STILL way too big.
- The game's player scalability may be unbalanced (drawing market and public comment cards).

- Ocean zones lack uniqueness even just giving them names could help. Perhaps a mechanical difference, too [each region more abundant in a certain resource?
 - \circ $\;$ Zones are not labelled on the printed version of the game.

Appendix II. Suggested and Possible Changes.

- Variable player powers are incredibly important. Include these in the base game. Do not save for expansion.
- Inclusion of a "Sustain Populace" Track that represents the needs of society instead of the advancement tiles. This might simplify things and provide a fixed, ramping difficulty.
- "Free" (no action) interactions with the policy engine?
 - The need for influence drives interaction with the policy engine, at the current moment. I want to drive engagement, not make it feel like a chore or something one has to do just to get influence.
- Player influence over Elections? Can players vote?
- Ecosystem Services inclusion a way to heal ocean extraction chits and reward early conservation work?
- Move "societal advancement" into the first phase to keep is simple?
- Add an "Environment" phase? This would be where checks for "Ecosystem Services" happen."
- Move policy cards to be physically near the city?
- There needs to be a dedicated place for resources to be stored.

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Oceans







Market Supply Deck

Market Supply Díscard

Socíetal Advancement Deck

Societal Advancement Discard



Projects

Deck



Crisis Deck Active Crisis Crisis Discard







Societal Advancement New Major Highways Built



Place a fulfillment token on the INFRASTRUCTURE space of 2 zone(s).

Societal Advancement Bridges Constructed Over Major Rivers



Place a fulfillment token on the INFRASTRUCTURE space of 2 zone(s).

Societal Advancement Major Power Grid Expansion



Place a fulfillment token on the INFRASTRUCTURE space of 3 zone(s).

Societal Advancement Subways Repaired and Upgraded



Place a fulfillment token on the BASIC NEEDS and INFRASTRUCTURE space of 1 zone(s).

Societal Advancement Cold Storage Facilities for Seafood Open



Place a fulfillment token on the BASIC NEEDS and INFRASTRUCTURE space of 1 zone(s).

Societal Advancement Greenhouse Farms Begin Operation



Place a fulfillment token on the BASIC NEEDS and INFRASTRUCTURE space of 1 zone(s).












Juncardo d'LaRose Chancellor	Fineli Adahil Chancellor	Hilda Argrove Chancellor	Maxine Magmi Chancellor
A commercial fisherman by trade, Juncardo won the election on a platform of job creation for hard-working citizens, and has won popularity by delivering on these promises. He actively denies climate change	Having grown up in poverty, Fineli shared her stories and struggles to win the heart of the electorate. She deeply desires to see industries booming and jobs for everyone, so that no one has to go hungry, like she did.	Hilda detests government handouts, and firmly beleives that everyone can make it in Maridia if they just try hard enough. She would much rather use governmental funds to help the economy grow.	Maxine is an idealist, and firmly beleives in humanity's progress over all else. Her critics often points out her view of the environment as nothing but an extractable resource, while her supporters point to the numerous ways her projects have made life better in Maridia.
Support: Economic	Support: Economic	Support: Economic	Support: Infrastructure
Oppose: Environmental	Oppose: Infrastructure	Oppose: Social	Oppose: Environmental
G. H. Alder Chancellor	Lydia Lyssandre Chancellor	Archibald Aquet Chancellor	Niserie Imrotel Chancello
Often critisized for his socialistic views, Geoff H. Alder wants to public transportation, housing, and healthcare freely accessbile for all - even if that hurts businesses.	Lydia just wants a beautiful world - her critics often point out her support of aestetically pleasing renovations and inititiatives, while ignoring the real issues of homelessness and inequity in Maridia.	Perhaps outspoken in his idealism, Archibald is a fierce advocate for the environment. His critics say that his active disregard for businesses will be his downfall as he sets out to regulate their potential environmental harms.	Niserie grew up in a small town on the edge of the wilds, and is a fierce advocate of "giving back to nature". While that won her the election, many point out the harms of putting nature over the needs of people.
Support: Infrastructure	Support: Infrastructure	Support: Environmental	Support: Environmental
Oppose: Economic	Oppose: Social	Oppose: Economic	Oppose: Infrastructure
Lusa Aeth Chancellor	Cyrine Star Chancellor	Thamas Cyne Chancellor	Giovanni Viridian Chancellor
Before her political career, Lusa was the director of an aquarium that was renowned for its rescue and rehabilition programs. She is often criticized for putting "animals over people".	Cyrine won on a platform of equality. She actively points out the finacial inequities in the country - and wants to do everything she can to even out the distiribution of wealth.	Thamas beleives in the power of people and of community. He accomplishes his goals most often by directing resources towards local governments and initiatives, while halting or delaying federal projects.	Giovanni is an enigmatic man who does not often speak of his life prior to his political career. He dislikes government regulations, though the federal spending he does support often goes to supporting local community well-being.
Support: Environmental	Support: Social	Support: Social	Support: Social
Oppose: Social	Oppose: Economic	Oppose: Infrastructure	Oppose: Environmental

Chancellors

Biodiversity Crisis Invasive Species Outbreak

A new, non-native marine species has arrived, outcompeting the local species.

Immediate Effect: Decrease HABITAT HEALTH score by 2

Threat Action: Eat the Invasive #PLAYERS Money or #PLAYERS Influence. Increase HABITAT HEALTH by 1. All players may collect one fish resource. Discard this card.

Threat Effect: Decrease HABITAT HEALTH by 2.

Biodiversity Crisis Fishery Stock Crash

Where there once were fish, now there are none.

Immediate Effect: Decrease SUSTENANCE score by 2.

Threat Action: Amend Management #PLAYERS Money or #PLAYERS Influence. Increase SUSTENANCE by 1. Discard this card.

Threat Effect: Place this card face up in an empty ocean zone. Performing the GATHER (FISH) action in this zone yields only 1 fish for the rest of the game.

Biodiversity Crisis Rise in Ilegal Animal Smuggling

The rarer marine animals have become, the more people are wiling to pay to have them in home aquariums.

Immediate Effect: Decrease ECONOMY score by 2.

Threat Action: Increase Enforcement #PLAYERS Money or #PLAYERS Influence. Increase ECONOMY score by 1. Discard this card.

Threat Effect: Decrease BIODIVERSITY and CLIMATE RESILIENCE by 2.

Biodiversity Crisis Photosynthetic Dissapearance

The phytoplankton, kelp, seagrasses, and photosynthetic parts of the sea are vanishing.

Immediate Effect: Decrease CLIMATE RESILIENCE by 2.

Threat Action: Restoration Plan #PLAYERS Money or #PLAYERS Influence. Increase CLIMATE RESILIENCE by 1. Discard this card.

Threat Effect: Decrease HABITAT HEALTH by 2.

Biodiversity Crisis Rancid Seas

Crashes in key filtering species threatens to knock the ecosystem out of balance.

Immediate Effect: Decrease SUSTENANCE and ECONOMY scores by 2.

Threat Action: Restoration Plan #PLAYERS Money or #PLAYERS Influence. Increase SUSTENANCE and ECONOMY scores by 1. Discard this card.

Threat Effect: Decrease CLIMATE RESILIENCE and HABITAT HEALTH scores by 2.

Climate Crisis Red Tide

A bloom of harmful algae has deprived fish of oxygen and made the beaches unsafe for humans.

Immediate Effect: Decrease BIODIVERSITY and ECONOMY scores by 2.

Threat Action: Water Quality Monitoring #PLAYERS Money or #PLAYERS Influence. Increase ECONOMY score by 1. Discard this card.

Threat Effect: Decrease SUSTENANCE score by 2.

Climate Crisis Extreme Weather

Heavy rains and winds are becoming more commonplace, causing destruction to power lines and substations.

Immediate Effect: Decrease POWER score by 2.

Threat Action: Restore the Grid #PLAYERS Energy or #PLAYERS Money. Increase POWER score by 1. Discard this card.

Threat Effect: Decrease POWER score by 2.

Climate Crisis

Acid Oceans

The oceans absorb a LOT of the carbon we put into the atmosphere... but at a cost.

Immediate Effect: Decrease HABITAT HEALTH score by 2.

Threat Action: Restore Habitats

#PLAYERS Raw Material or #PLAYERS Money. Increase HABITAT HEALTH by 1. Discard this card.

Threat Effect: Decrease BIODIVERSITY by 2.

The warming temperature of the oceans has caused a new pathogen to proliferate - and its hit our food supply.

Climate Crisis Disease Outbreak

Immediate Effect: All players must discard one fish resource.

Threat Action: Research Cause #PLAYERS Money or #PLAYERS Influence. None. Discard this card.

Threat Effect: Decrease BIODIVERSITY by 2.

Ecosystem Crisis Ecosystem Imbalance

Something's happened to a key predator, causing an explosion in another species that's decimated the ecosystem's fuctioning.

Immediate Effect: Decrease CLIMATE RESILIENCE by 2.

Threat Action: Strategic Cull #PLAYERS Money or #PLAYERS Influence. Increase CLIMATE RESILIENCE by 1. Discard this card.

Threat Effect: Decrease BIODIVERSITY by 2.

Ecosystem Crisis Plastic Stranglehold

Plastic may be convienient to humans, but most wildlife doesn't feel the same.

Immediate Effect: Decrease BIODIVERSITY score by 2.

Threat Action: Removal #PLAYERS Money or #PLAYERS Influence. Increase BIODIVERSITY by 1. Discard this card.

Threat Effect: Decrease HABITAT HEALTH by 2

Ecosystem Crisis Unsafe Waters

Pollution and runoff has contanimated the local waters to a disgusting degree. If something isn't done soon, the rivers and beaches will be unsafe for everyone.

Immediate Effect: Decrease ECONOMY score by 2.

Threat Action: Improve Infrastructure #PLAYERS Money or #PLAYERS Influence. Increase ECONOMY score by 1. Discard this card.

Threat Effect: Decrease ECONOMY and SUSTENANCE Scores by 2.

















Open a Shellfish Aquafarm

Fish: 0 Influence: 0 Cost: Energy: 1 Money: 2 Raw Materials: 1

Increase the BIODIVERSITY score by 3.



Create a Business Pledge to Adopt Sustainable Fishing Practices Fish: 0 Influence: 1

Cost: Energy: 1 Money: 1 Raw Materials: 0

Increase the BIODIVERSITY score by 3.



Start a Coral Nursery

Fish: 0 Influence: 0 Cost: Energy: 1 Money: 1 Raw Materials: 1

Increase the BIODIVERSITY score by 2.



Sponsor Beach Ecosystem Restoration

Fish: 0 Influence: 1 Cost: Energy: 0 Money: 3 Raw Materials: 1

Increase the BIODIVERSITY score by 5.



Sponsor a Hunting Derby for Invasives

Fish: 0 Influence: 1 Cost: Energy: 1 Money: 1 Raw Materials: 0

Increase the BIODIVERSITY score by 2.



Invest in Zero-Emissions Airplanes

Fish: 0 Influence: 1 Cost: Energy: 0 Money: 1 Raw Materials: 1

Remove 3 tokens from the Global Emissions Meter.



Create Carbon Capture Facilities

Fish: 0 Influence: 1 Cost: Energy: 0 Money: 1 Raw Materials: 1

Remove 2 tokens from the Global Emissions Meter.



Restore Wetland Ecosystems

Fish: 2 Influence: 0
Cost: Energy: 0 Money: 1
Raw Materials: 1

Remove 3 tokens from the Global Emissions Meter.



Project

Restore Kelp Ecosystems

Fish: 1 Influence: 1 Cost: Energy: 1 Money: 1 Raw Materials: 0

Remove 2 tokens from the Global Emissions Meter.



Restore Seagrass Ecosystems

Fish: 0 Influence: 0 Cost: Energy: 1 Money: 2 Raw Materials: 1

Remove 5 tokens from the Global Emissions Meter.

Business Pledge to Reduce Pollution

Fish: 0 Influence: 2 Cost: Energy: 0 Money: 1 Raw Materials: 0

Increase the HABITAT HEALTH score by 2.



Innovate New Waste Treatment Techology

Fish: 0 Influence: 1 Cost: Energy: 0 Money: 2 Raw Materials: 1

Increase the HABITAT HEALTH score by 2.



Open A Restorative Farm

Fish: 1 Influence: 0 Cost: Energy: 1 Money: 2 Raw Materials: 0

Increase the HABITAT HEALTH score by 3.

Project

Project

Implement Manufacturing Practices Using Less Plastic

> Fish: 1 Influence: 1 Cost: Energy: 2 Money: 1 Raw Materials: 0

Increase the HABITAT HEALTH score by 5.



Open a Food Pantry

Fish: 1 Influence: 0 Cost: Energy: Money: 1 Raw Materials: 1

Place a fulfillment token on the BASIC NEEDS space of 1 zone(s).

Sponsor a Food Distribution

Fish: 1 Influence: 0 Cost: Energy: 1 Money: 1 Raw Materials: 0

Place a fulfillment token on the BASIC NEEDS space of 2 zone(s).



Open A Ferry Operation

Fish: 0 Influence: 0 Cost: Energy: 1 Money: 1 Raw Materials: 1

Place a fulfillment token on the INFRASTRUCTURE space of 1 zone(s).



Construct Light Rail Public Transit

Fish: 0 Influence: 0 Cost: Energy: 1 Money: 1 Raw Materials: 2

Place a fulfillment token on the INFRASTRUCTURE space of 2 zone(s).



Invest in Advanced Manufacturing Plants

Fish: 0 Influence: 0 Cost: Energy: 1 Money: 3 Raw Materials: 0

Place a fulfillment token on the ECONOMY space of 2 zone(s).



Open an Aquarium

Fish: 1 Influence: 0 Cost: Energy: 1 Money: 1 Raw Materials: 1

Place a fulfillment token on the ECONOMY space of 1 zone(s).



Tap into Geothermal Energy

Fish: 0 Influence: 1 Cost: Energy: 1 Money: 1 Raw Materials: 1

Place this card in front of you. At the start of every round, collect 1 CLEAN ENERGY token from the supply. Treat this token as identical to a FOSSIL ENERGY token.



Install a Hydroelectric Dam

Fish: 0 Influence: 0 Cost: Energy: 1 Money: 1 Raw Materials: 1

Place this card in front of you. At the start of every round, collect 1 CLEAN ENERGY token from the supply. Treat this token as identical to a FOSSIL ENERGY token.



Open a Nuclear Energy Plant

Fish: 0 Influence: 1 Cost: Energy: 1 Money: 2 Raw Materials: 2

Place this card in front of you. At the start of every round, collect 1 CLEAN ENERGY token from the supply. Treat this token as identical to a FOSSIL ENERGY token.





Create a Solar Farm

Fish: 0 Influence: 0 Cost: Energy: 1 Money: 1 Raw Materials: 1

Place this card in front of you. At the start of every round, collect 1 CLEAN ENERGY token from the supply. Treat this token as identical to a FOSSIL ENERGY token.



Donate to an Environmental Organization

Fish: 0 Influence: 1 Cost: Energy: 0 Money: 1 Raw Materials: 0

Remove one ocean extraction cube from your current zone.



Project

Choose Environmentally Friendly Travel

Fish: 0 Influence: 1 Cost: Energy: 0 Money: 1 Raw Materials: 0

Remove one ocean extraction cube from your current zone.



Sponsor a Beach Cleanup

Fish: 0 Influence: 1 Cost: Energy: 0 Money: 1 Raw Materials: 0

Remove one ocean extraction cube from your current zone.

Redu

Reduce Plastics Bought and Used

Fish: 0 Influence: 1 Cost: Energy: 0 Money: 1 Raw Materials: 0

Remove one ocean extraction cube from your current zone.



Reduce Water Consumption

Fish: 0 Influence: 1
Cost: Energy: 0 Money: 1
Raw Materials: 0

Remove one ocean extraction cube from your current zone.





















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