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## Maximin Optimal Designs for Cluster Randomized Trials

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### Summary

We consider design issues for cluster randomized trials (CRTs) with a binary outcome where both unit costs and intraclass correlation coefficients (ICCs) in the two arms may be unequal. We first propose a design that maximizes cost efficiency (CE), defined as the ratio of the precision of the efficacy measure to the study cost. Because such designs can be highly sensitive to the unknown ICCs and the anticipated success rates in the two arms, a local strategy based on a single set of best guesses for the ICCs and success rates can be risky. To mitigate this issue, we propose a maximin optimal design that permits ranges of values to be specified for the success rate and the ICC in each arm. We derive maximin optimal designs for three common measures of the efficacy of the intervention, risk difference, relative risk and odds ratio, and study their properties. Using a real cancer control and prevention trial example, we ascertain the efficiency of the widely used balanced design relative to the maximin optimal design and show that the former can be quite inefficient and less robust to mis-specifications of the ICCs and the success rates in the two arms.

### Keywords

balanced design; binary outcome; intraclass correlation coefficient; relative cost efficiency; robust design; sampling ratio

## 1. Introduction

Cluster randomized trials (CRTs) are increasingly used in many fields including public health, education and clinical research (Donner and Klar, 2000; Hayes and Moulton, 2009). CRTs are experiments in which clusters of individuals rather than independent individuals are randomly allocated to intervention groups. All individuals in a given cluster receive the same treatment. Clusters can be churches, villages, medical practices, families or schools. A key feature of CRTs is that outcomes of individuals within a cluster are correlated. The intraclass correlation coefficient (ICC), usually denoted by  $\rho$ , provides a quantitative measure of within-cluster correlation. The ICC is variously defined as the Pearson correlation between two members in the same cluster or the proportion of the total variance in the outcome attributable to the variance between clusters. Since the correlation increases

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Supplementary Materials

Web Appendices referenced in Sections 2, 3 and 5, which include R code for implementing the methods, are available with this paper at the *Biometrics* website on Wiley Online Library.

the sampling error of estimating the intervention effect (Donner, Birkett, and Buck, 1981), CRTs are less efficient than individual randomized trials (IRTs). However, there are many reasons to use CRTs, including administrative convenience, ethical considerations, to avoid treatment group contamination and because the intervention is naturally applied at the cluster level.

All else equal, investigators prefer to expend minimal resources to obtain the most accurate estimate of an intervention effect. This is even more pertinent when designing CRTs because CRTs can be much less efficient than IRTs (see, e.g., Donner and Klar, 2000). However, because of the correlated data structure, design issues for CRTs are more complicated than for IRTs (Moerbeek and Teerenstra, 2016). In practice, investigators usually use a two-arm CRT and assign the same number of clusters to each arm (Hayes and Moulton, 2009). Following classic analysis of variance terminology (for example, Milliken and Johnson, 1984), we call such a design a balanced design. Previous research on IRTs has shown that a balanced design may not be the most efficient, particularly when costs are unequal in the two arms; discussions can be found in Meydrich (1978), Morgenstern and Winn (1983), Yanagawa and Bolt (1977), Lubin (1980), Brittain and Schlesselman (1982), and Gail et al. (1996). Several authors, including Breukelen and Candel (2012), Moerbeek, Breukelen and Berger (2000), Raudenbush (1997), Raudenbush and Liu (2000) and Moerbeek and Teerenstra (2016), have discussed optimal design issues for CRTs that included cost considerations in their optimality criterion. However, they have focused mainly on finding optimal sample size per cluster rather than optimal allocation of clusters to the two or more conditions. Their designs assume an equal number of clusters in the two arms. In addition, they assume the outcomes are continuous and the ICCs are the same in the two arms.

The expected success rates in the different conditions are important parameters for any IRT or CRT design. Dette (2004) noted that almost all optimal designs for IRTs are locally optimal in that they depend on the unknown success rates. Consequently, such designs may not be robust when success rates are mis-specified. He proposed a maximin method to construct designs that are robust with respect to the unknown parameters. His idea was to find a maximin optimal design that maximizes the minimum efficiency over a plausible region of nominal possible values of the parameters. He provided some theoretical justifications but had no real application.

Our aim in this paper is to develop a flexible maximin approach for designing a two-arm CRT with binary outcomes. We assume the total number of clusters is fixed in advance and the objective is to determine the optimal proportion of clusters to assign to each arm, considering costs. Often, CRTs involve a fixed predetermined number of clusters, due to constraints on recruitment rate or the number of available clusters, or financial constraints. Such a maximin optimal design offers some global protection against the worst case scenario when the nominal values of the parameters for the design problem are very incorrect. We allow both costs and ICCs to vary between the two arms, and we develop the approach for the three most common treatment effect measures for binary outcomes, risk difference (RD), relative risk (RR) and odds ratio (OR). Cluster sizes are assumed equal. Using a cancer control and prevention trial, we illustrate that the balanced design that

assigns an equal number of clusters to each arm can have low statistical and cost efficiencies.

The organization of this paper is as follows. In Section 2, we introduce the common correlation model and define cost efficiency (CE). We derive the optimal allocations for estimating RD, RR and OR by maximizing CE. We then define relative cost efficiency (RCE) and show that the RCEs of balanced designs compared to the optimal allocation can be low in many situations. Since the optimal allocation can be highly sensitive to the unknown ICCs and the anticipated success rates, a locally optimal design based on single best guesses for the ICCs and success rates can be risky. In Section 3, we propose a maximin optimal design that permits a range of values to be specified for the success rate and the ICC in each arm. In Section 4, we provide guidance on applying the methods and illustrate using a real CRT, and show that the maximin optimal design is generally more efficient (i.e., has a larger RCE) than the balanced design and is robust to mis-specifications of the ICCs and the success rates in the two arms. Section 5 provides a discussion. In the Web Appendix, we provide a proof of our main result for the maximin approach, sensitivity analyses, and R code to implement the proposed maximin optimal designs for user-specified settings.

## 2. Optimal Allocation

Our two-arm CRTs with binary outcomes are based on the common correlation model; see, for example, Eldridge, Ukoumunne and Carlin (2009) and Ridout, Demetrio and Firth (1999). Let  $X_{hij}$  denote the response of the  $j$ th individual in the  $i$ th cluster in the  $h$ th treatment arm. Let  $X_{hij} = 1$  when the outcome of interest is present (success) and  $X_{hij} = 0$  otherwise (failure). We assume that the success rate  $Pr(X_{hij} = 1)$  for all individuals in all clusters in the  $h$ th treatment arm is the same and equal to  $\pi_h$ ,  $h \in \{1, 2\}$  and all cluster sizes are equal to  $m$ . The responses of individuals from different clusters are assumed to be independent, and within each cluster, the correlation of responses between any pair of individuals is  $\rho_{hi}$ , the ICC. We further assume that (i) the ICCs for all clusters in the  $h$ th treatment arm are the same, so the subscript  $i$  in  $\rho_{hi}$  can be removed, (ii) the total number of clusters in the trial is predetermined and equal to  $k$ ;  $k_1$ ,  $k_2$  are the numbers of clusters in arm 1 and arm 2, respectively, such that  $k = k_1 + k_2$ , and (iii)  $\rho_1$  is not necessarily equal to  $\rho_2$ . The last assumption is more exible and also more realistic in some intervention trials; see for example, Crespi, Wong and Mishra (2009), Crespi, Wong and Wu (2011) and Wu, Crespi and Wong (2012).

We consider three commonly used treatment effect measures,  $RD = \pi_1 - \pi_2$ ,  $RR = \pi_1/\pi_2$

and  $OR = \frac{\pi_1/(1 - \pi_1)}{\pi_2/(1 - \pi_2)}$ . For a given measure, our goal is to determine the optimal proportion of clusters to allocate to arm 1,  $w = k_1/k$ , in order to minimize the asymptotic variance of the

relevant estimator,  $\widehat{RD} = \hat{\pi}_1 - \hat{\pi}_2$ ,  $\widehat{RR} = \hat{\pi}_1/\hat{\pi}_2$  or  $\widehat{OR} = \frac{\hat{\pi}_1/(1 - \hat{\pi}_1)}{\hat{\pi}_2/(1 - \hat{\pi}_2)}$ . The allocation scheme that minimizes this variance is called the optimal allocation. The variances can be derived as follows. By the central limit theorem, the maximum-likelihood estimates of  $(\hat{\pi}_1, \hat{\pi}_2)$  for the success rates are approximately normal with

$$\sqrt{k} \begin{pmatrix} \hat{\pi}_1 - \pi_1 \\ \hat{\pi}_2 - \pi_2 \end{pmatrix} \xrightarrow{D} N \left\{ \begin{pmatrix} 0 \\ 0 \end{pmatrix}, \begin{pmatrix} \frac{\pi_1(1-\pi_1)d_1}{wm} & 0 \\ 0 & \frac{\pi_2(1-\pi_2)d_2}{(1-w)m} \end{pmatrix} \right\},$$

where  $d_h = 1 + (m-1)\rho_h$  is the design effect for arm  $h \in \{1, 2\}$ . The asymptotic variance of  $\widehat{RD}$  is

$$\Psi_{RD}^{-1} = \pi_1(1-\pi_1) \frac{d_1}{m} \left[ \frac{1}{w} + \frac{\pi_2(1-\pi_2)d_2}{\pi_1(1-\pi_1)d_1(1-w)} \right],$$

and applying the delta method, we obtain asymptotic variance estimates for  $\widehat{RR}$  and  $\widehat{OR}$  as:

$$\Psi_{RR}^{-1} \approx \frac{\pi_1(1-\pi_1)}{\pi_2^2} \frac{d_1}{m} \left[ \frac{1}{w} + \frac{\pi_1(1-\pi_2)d_2}{\pi_2(1-\pi_1)d_1(1-w)} \right]$$

and

$$\Psi_{OR}^{-1} \approx \frac{\pi_1(1-\pi_2)^2}{(1-\pi_1)^3 \pi_2^2} \frac{d_1}{m} \left[ \frac{1}{w} + \frac{\pi_1(1-\pi_1)d_2}{\pi_2(1-\pi_2)d_1(1-w)} \right].$$

Next, we consider study costs. In CRTs, there can be costs per individual and costs per cluster, and these could vary by arm. Let the cost per individual be  $c_h$  and the cost per cluster be  $e_h$  in arm  $h$ . The total cost function when each cluster has size  $m$  is

$$k_1(mc_1+e_1)+k_2(mc_2+e_2)=k[w(mc_1+e_1)+(1-w)(mc_2+e_2)].$$

Following Dette (2004), we define cost efficiency (CE) as the ratio of the precision of the treatment effect measure to the total study cost. This is a natural way to combine statistical and cost considerations. For each outcome measure  $x \in \{RD, RR, OR\}$ , the goal then is to determine the optimal proportion of clusters to assign to arm 1, denoted  $w_x^*$ , by maximizing the CE for measure  $x$ , given by

$$CE_x = \frac{\Psi_x}{k_1(mc_1+e_1)+k_2(mc_2+e_2)}.$$

To find this design,  $CE_x$  is optimized with respect to  $w$  by setting its first derivative equal to zero and solving for  $w$ . Defining the ratio of total per-cluster costs in the two arms as

$\gamma = \frac{mc_1+e_1}{mc_2+e_2}$ , it follows directly that the optimal allocation  $w_x^*$  that maximizes CE for each measure is

$$w_{RD}^* = \frac{\sqrt{\pi_1(1-\pi_1)d_1}}{\sqrt{\pi_1(1-\pi_1)d_1} + \sqrt{\gamma\pi_2(1-\pi_2)d_2}},$$

$$w_{RR}^* = \frac{\sqrt{\pi_2(1-\pi_1)d_1}}{\sqrt{\pi_2(1-\pi_1)d_1} + \sqrt{\gamma\pi_1(1-\pi_2)d_2}}$$

and

$$w_{OR}^* = \frac{\sqrt{\pi_2(1-\pi_2)d_1}}{\sqrt{\pi_2(1-\pi_2)d_1} + \sqrt{\gamma\pi_1(1-\pi_1)d_2}}.$$

We note that if  $\rho_1 = \rho_2$ , we have  $d_1 = d_2$  and the optimal allocations for all three measures reduce to those reported in Dette (2004) for IRTs.

For a vector of fixed design parameters  $\theta^T = (\pi_1, \pi_2, \rho_1, \rho_2)$ , the design with a larger CE is more desirable, all else being equal. To compare different designs, we use relative cost efficiency (RCE), defined as the cost efficiency of a design with allocation  $w$  relative to the

cost efficiency of the optimal design, that is,  $RCE_x(w) = \frac{CE_x(w)}{CE_x(w_x^*)}$ . The maximal value of RCE is 1, which is reached when  $w$  is the optimal allocation  $w_x^*$ . For a balanced design,  $w = 0.5$ . If  $RCE_x(0.5)$  is close to 1, the balanced design performs about as well as the optimal design.

For different measures  $x$ , RCE of a balanced design compared to the optimal design can be quite different. Tables 1, 2 and 3 show  $RCE_x(0.5)$  for estimating RD, RR and OR, respectively, for different combinations of  $\pi_1$  and  $\pi_2$  when the total number of clusters in the trial is fixed. The value of the cost ratio,  $\gamma = 5$ , is motivated by one of our cancer control and prevention trials described more fully later. For illustration purposes, we also consider  $\gamma = 2$  to ascertain whether  $RCE_x(0.5)$  is sensitive to the cost ratio value. We focus here on the performance of the balanced design because it is widely used in practice. For space consideration, we only show the case when  $\rho_1 = 0.05$ ,  $\rho_2 = 0.1$  and  $m = 20$ , but interested readers can compute the RCE for any design of interest using the R code in Web Appendix A.4.

Table 1 shows  $RCE_x(0.5)$  values when the treatment effect measure is RD. The RCEs are symmetrical about  $\pi_1 = 0.5$  and about  $\pi_2 = 0.5$  because  $\pi_h(1-\pi_h)$ , which is symmetrical about 0.5, appears in the formula. The RCEs range between 0.59 and 0.96 for  $\gamma = 5$  and between 0.77 and 1.00 for  $\gamma = 2$ . In most scenarios,  $RCE_x(0.5)$  is larger than 0.7 for  $\gamma = 5$  and larger than 0.8 for  $\gamma = 2$ . The smallest value occurs when  $\pi_1 = 0.1$  or 0.9,  $\pi_2 = 0.5$  and  $\gamma = 5$ . Hence the balanced design performs satisfactorily in some cases but can be inefficient when costs or success rates are very different between arms.

Table 2 shows  $RCE_x(0.5)$  values when the treatment effect measure is RR. Here, the RCEs are symmetrical about the diagonal line  $\pi_1 = 1 - \pi_2$ , which is also a direct consequence of the formula. The RCEs range between 0.24 and 1.00 for  $\gamma = 5$  and between 0.42 and 1.00 for  $\gamma = 2$ . RCE values are smaller than 0.8 in many scenarios. This suggests that a balanced design often will not perform well for estimating RR. The smallest RCE of 0.24 occurs when  $\pi_1 = 0.9$  and  $\pi_2 = 0.1$ . Although this magnitude of difference in success rates is unlikely to occur in practice, it shows that in extreme cases when the intervention arm is much more successful compared with the control arm, the balanced design can perform substantially worse for estimating RR than for estimating RD. This reinforces the recommendation that the design should be chosen appropriately for the outcome measure.

Table 3 shows  $RCE_x(0.5)$  values for estimating the OR. Similar to RD, the RCEs are symmetrical about  $\pi_1 = 0.5$  and about  $\pi_2 = 0.5$ . However, the peaks and trends are different because  $w_{RD}^*$  contains  $\pi_1(1 - \pi_1)$  in the numerator whereas  $w_{OR}^*$  contains  $\pi_2(1 - \pi_2)$  in the numerator. The range of RCE values for  $\gamma = 5$  is between 0.59 and 0.96, and the range for  $\gamma = 2$  is between 0.77 and 1.00. For estimating OR, the lowest value of  $RCE_x(0.5)$ , 0.59, occurs when  $\gamma = 5$ ,  $\pi_1 = 0.5$ , and  $\pi_2 = 0.1$  or 0.9.

Tables 1–3 show that the efficiencies of a balanced design can vary substantially depending on whether the treatment effect measure is RD, RR or OR, the value of the cost ratio  $\gamma$ , and obviously also on the values of  $\theta^T = (\pi_1, \pi_2, \rho_1, \rho_2)$ . Because  $\theta$  and the cost ratio  $\gamma$  can vary in many different ways, it can be difficult to discern general trends and patterns as one or more of these parameters vary unless we vary only one of the parameters and fix the rest. For example, consider the effect on the optimal allocation  $w_x^*$  when all parameters are fixed except the value of only one parameter in the following order:  $\gamma$ ,  $\rho_1$ ,  $\rho_2$ ,  $\pi_1$  and  $\pi_2$ . From the tables and formula for  $w_x^*$ , we observe that if all other parameters are fixed, then  $w_x^*$  is (i) a decreasing function of  $\gamma$ , (ii) an increasing function of  $\rho_1$ , (iii) a decreasing function of  $\rho_2$ . Further for the treatment effect measure RR,  $w_x^*$  is a decreasing function of  $\pi_1$ , for RD, it is an increasing function of  $\pi_1$  until 0.5 after which it decreases, and for OR, it is a decreasing function of  $\pi_1$  until 0.5 after which it increases. As a function of  $\pi_2$ , we observe an opposite trend for RD, RR and OR. The R code available in Web Appendix A.4 allows the user to generate the RCEs and  $w_x^*$  based on the optimal allocation for any different sets of values for the parameters.

### 3. Maximin Optimal Design

In Section 2, we derived the optimal allocation  $w_x^*$  for a particular measure  $x \in \{RD, RR, OR\}$  when  $\theta$  is assumed known. Clearly, the optimal allocation  $w_x^*$  depends on the vector of parameters  $\theta^T = (\pi_1, \pi_2, \rho_1, \rho_2)$ , the cluster size  $m$  and the cost ratio  $\gamma$ , and so they are termed locally optimal designs (Chernoff, 1953). In practice, the cluster size and cost ratio are likely known before the study, but the values of  $\pi_1$ ,  $\pi_2$ ,  $\rho_1$  and  $\rho_2$  are not. Consequently, nominal values for those parameters are needed before the optimal design can be determined. But if the parameters are mis-specified and take different values in the actual trial, then the selected design can end up being far from optimal.

A maximin optimal design can guard against this risk. In general, a maximin optimal design is a design that maximizes some measure of performance in the worst case scenario when larger values of the measure are more desirable, see for example, Biedermann, Dette and Pepelyshev (2004) or Dette and Biedermann (2003). In our context, we chose to maximize the RCE in the worst case scenario. Conceptually, the maximin optimal design can be found as follows: (1) Specify plausible ranges of values for unknown parameters; (2) For each design (for each fixed  $w$  in our case), find the worst configuration within the set of possible parameter values, i.e., the one that gives the smallest RCE; then (3) Select the design (value of  $w$ ) that maximizes the smallest RCE. This design is the maximin optimal design.

To find the maximin optimal design for a two-arm CRT with binary outcomes with cost consideration, we proceed as follows. First, specify a plausible region  $\Theta$  containing all plausible values of  $\theta$ . We seek the allocation scheme that maximizes the minimum RCE that can arise so long as  $\theta$  is in the user-specified region  $\Theta$ . More formally, our design criterion is to find maximin optimal proportion of clusters to assign to arm 1,  $w_x^{m*} \in (0, 1)$ , such that  $\min(RCE_x(\theta, w, m, \gamma) | \theta \in \Theta)$  is maximized. To this end, recall that  $d_h = 1 + (m-1)\rho_h$ ,  $h \in \{1, 2\}$  and let

$$y_x(\theta) = \begin{cases} \frac{\pi_2(1-\pi_2)d_2}{\pi_1(1-\pi_1)d_1} & \text{if } x=RD \\ \frac{\pi_1(1-\pi_2)d_2}{\pi_2(1-\pi_1)d_1} & \text{if } x=RR \\ \frac{\pi_1(1-\pi_1)d_2}{\pi_2(1-\pi_2)d_1} & \text{if } x=OR. \end{cases}$$

The quantity  $y_x(\theta)$  does not have a meaningful interpretation but it allows us to write the above expressions for the three measures  $w_{RD}^*$ ,  $w_{RR}^*$  and  $w_{OR}^*$ , more succinctly as

$$w_x^* = \frac{1}{1 + \sqrt{\gamma y_x(\theta)}},$$

where, as before,  $x \in \{RD, RR, OR\}$ . It also provides a means of translating the four ranges for the four parameters into a single overall range. For the given  $\Theta$ , let  $\underline{y}_x = \min(y_x(\theta))$  and let  $\overline{y}_x = \max(y_x(\theta))$ , where the optimization is over the plausible region  $\Theta$ . These are important quantities needed to obtain the maximin allocation rule. For example, if the treatment measure is OR,  $m = 20$ ,  $0.3 \leq \pi_1 \leq 0.5$ ,  $0.2 \leq \pi_2 \leq 0.3$ ,  $0.1 \leq \rho_1 \leq 0.2$  and  $0.1 \leq \rho_2 \leq 0.2$ , we have  $\underline{y}_{OR} = 0.604$  and  $\overline{y}_{OR} = 2.586$ . We show in Web Appendix A.1 that the maximin optimal proportion of clusters to assign to arm 1 in a two-arm CRT is

$$w_x^{m*} = \frac{(\sqrt{\gamma} + \sqrt{\underline{y}_x})^2 - (\sqrt{\gamma} + \sqrt{\overline{y}_x})^2}{(\sqrt{\gamma} + \sqrt{\overline{y}_x})^2(\underline{y}_x - 1) - (\sqrt{\gamma} + \sqrt{\underline{y}_x})^2(\overline{y}_x - 1)}. \quad (1)$$

For the same illustrative example, a direct calculation shows  $w_{OR}^{m*} = 0.386$  if  $\gamma = 2$  and  $w_{OR}^{m*} = 0.473$  if  $\gamma = 1$ . The practical implication is that if cost in arm 1 is twice as expensive



as that for arm 2, the optimal maximin strategy for the given plausible region is to allocate about 10% fewer subjects to the more expensive arm.

It is interesting to note that the optimal allocation rule has the same form for all three measures, RD, RR and OR, but the optimal proportion of clusters to assign to arm 1 varies because the value of  $w_x^{m*}$  depends on  $\frac{y_x}{\bar{y}_x}$  and  $\frac{\bar{y}_x}{y_x}$  which depend on the measure of interest. When  $\rho_1 = \rho_2$ , the formula for  $w_x^{m*}$  simplifies and becomes the optimal allocation to arm 1 in an IRT.

Now that we have moved from specifying single values of parameters to specifying ranges of parameters, it is natural to ask how the optimal design depends on the specified range. Table 4 provides examples of how different ranges of  $\rho_1$  and  $\rho_2$  affect the maximin optimal allocation  $w_x^{m*}$  for the three measures when  $\pi_1$  and  $\pi_2$  are fixed. For all measures, the value of  $w_x^{m*}$  increases as  $\rho_1$  increases and as  $\rho_2$  decreases. This is similar to the result in Section 2 in which the value of  $w_x^*$  increases as  $\rho_1$  increases and  $\rho_2$  decreases. The maximal optimal design allows specifying the ranges of  $\rho_1$  and  $\rho_2$  instead of single values of  $\rho_1$  and  $\rho_2$ , but the maximal optimal allocation  $w_x^{m*}$  depends on the locations of those ranges. Limited by space, we do not show examples of how different ranges of  $\pi_1$  and  $\pi_2$  affect the maximin optimal allocation  $w_x^{m*}$ . Web Appendix A.4 contains R code for calculating  $w_x^{m*}$  for a user-specified parameter set  $\Theta$ . Interested readers can use the code to further explore the effects of ranges of parameters on the maximin optimal design.

The locally optimal design in Section 2 is for a particular point in the set  $\Theta$ . The maximin optimal design is unique and a globally optimal design, which considers the worst case scenario that can arise within the set of plausible values of  $\theta \in \Theta$ . It can be shown that  $w_x^{m*}$  is a locally optimal design for a point in the set  $\Theta$ , and the RCE of the maximin optimal design is 1 when that particular point is the true value of  $\theta$ . This is a common feature of maximin optimal designs in general, see for example, the discussion in Dette and Biedermann (2003).

#### 4. Guidance for Constructing a Maximin Optimal Design for CRTs and Example

We now provide a step by step approach to find a maximin optimal design for a two-arm CRT with a binary outcome when the total number of clusters is fixed in advance.

*Step 1. Estimate the cluster size  $m$  and the cost ratio  $\gamma$  of the total cost per cluster in arm 1 compared to arm 2. In our maximin optimal design method, these are assumed known. Like many design methods for CRTs, our method assumes cluster size is constant. If there is some uncertainty about the value of  $m$  or  $\gamma$ , a sensitivity analysis can be conducted, varying these values.*

*Step 2. Select a treatment effect measure.* As mentioned previously, the maximin optimal design can be different for the different measures of treatment effect for binary outcomes, the risk difference, the risk ratio and the odds ratio. For the design, investigators should use

the treatment effect measure that they plan to estimate, as specified in the study protocol. For example, if the protocol calls for using a mixed logistic regression model, investigators should select the odds ratio as their measure for the design work.

*Step 3. Specify ranges of possible values for the parameters  $(\pi_1, \pi_2, \rho_1, \rho_2)$ .* Investigators need to specify minimum and maximum values for plausible success rates and ICCs in each condition. Previous studies, pilot data and expert opinion can help to specify these ranges. There is a large literature on elicitation of prior distributions for parameters in Bayesian analyses; see, for example, Garthwaite, Kadane and O'Hagan (2005). The task here is easier than soliciting a prior distribution, since we need only a range for each parameter, not a full joint probability distribution. However, some ideas for specifying parameter locations and intervals can be applied. One may ask the question "What is the range of values within which the response rate will have a 95% chance to occur?" to solicit a 95% credible interval for a parameter. The range for each of the two ICCs may be harder to elicit, since the ICC is a less intuitive parameter than the success rate, but there are an increasing number of literature reviews summarizing ICC values for various types of studies (for example, Crespi, Maxwell and Wu, 2011; Hade et al., 2010), and these can help provide information for specifying a plausible range for each of the ICCs.

*Step 4. Compute the maximin optimal allocation  $w_x^{m*}$*  and assign this proportion of clusters to arm 1 and the remainder to arm 2. More precisely, for a fixed total number of clusters  $k$ , the optimal number of clusters to assign to arm 1 is  $k w_x^{m*}$ , rounded to the nearest integer.

We now apply the maximin approach to redesign a CRT for the Samoan Women's Health Study (Mishra et al., 2007) to illustrate these steps. This study used a cluster randomized design for an intervention trial whose objective was to increase mammography usage among Samoan American women. A total of 61 Samoan-language churches in two counties in southern California agreed to participate in the study, providing our fixed total  $k$ . Churches served as clusters and were randomly assigned to either participate in a culturally-tailored breast cancer education program or a control condition. The intervention included specially developed English and Samoan language breast cancer educational booklets, skill building and behavioral exercises, and interactive group discussion sessions. In the control arm, women were provided with standard breast cancer educational materials. The mean cluster size was 14 and we use this value as the constant cluster size. The binary outcome was self-reported mammogram use at follow-up. Because the intervention condition required substantially more resources than the control condition, our estimation was that a cost ratio of  $\gamma = 5$  was justified.

Next, we consider specifying the range of possible values for each of the parameters  $\pi_1, \pi_2, \rho_1$  and  $\rho_2$ . An earlier study reported prevalences of mammography use of 0.224 and 0.244 among Samoan women in Hawaii and Los Angeles, respectively (Mishra, Luce and Hubbell, 2001). Treating this as an estimate for the proportion of mammography use by Samoan women in the control condition, we specify the range of values for  $\pi_2$  as  $[0.2, 0.3]$ . To estimate a possible range of values for the proportion of responders in the intervention arm, one may proceed as follows. First, we believe the intervention will increase mammography use and so the smallest value of  $\pi_1$  should be larger than the largest anticipated value of  $\pi_2$ .

Second, we have less certainty about the intervention effect, so we specify a wider range of possible values for  $\pi_1$ . Accordingly, we set the range of  $\pi_1$  to be [0.3, 0.6]. The next task is to specify reasonable ranges for the ICCs. This is always problematic when no similar prior studies are available, which is the case here. We combed the literature and found that Hade et al. (2010) had reported ICCs for cancer screening CRTs ranged from 0.05 to 0.3. However, not all of the clusters were churches and not all of the trials involved mammography use. Nevertheless, given the limited information available, we worked with these ranges of values for both  $\rho_1$  and  $\rho_2$ . For illustration purposes, we also consider the case when the cost ratio is  $\gamma = 2$  to ascertain whether the maximin optimal design is sensitive to the cost ratio value.

Results, obtained using formula (1), are summarized in Table 5. The numbers of clusters have been rounded to the nearest integer. Recalling that the cost ratio  $\gamma$  is the total cost in arm 1 relative to arm 2, we observe that in general, fewer clusters are allocated to the more costly arm 1. We also see that the maximin optimal design is indeed sensitive to the cost ratio value; for example, for RD, the number of clusters allocated to arm 1 decreases from 26 to 19 as  $\gamma$  is changed from 2 to 5.

Let us compare the RCE of our maximin optimal design to the RCE of the balanced design for each measure. We first consider RD. Figure 1(a) shows RCEs of the maximin optimal design and the balanced design when the cost ratio is 2, which is relatively small. The quantity on the  $x$ -axis is  $y_{RD}(\theta)$ , which, we recall, does not have a meaningful interpretation but does serve to translate the four parameter ranges into one overall range. For the Samoan Women's Health study, for RD, the minimum value of  $y_{RD}(\theta)$ , which is 0.22, occurs when  $(\pi_1, \pi_2, \rho_1, \rho_2) = (0.5, 0.2, 0.3, 0.05)$  and the maximum value, which is 2.97, occurs when  $(\pi_1, \pi_2, \rho_1, \rho_2) = (0.3, 0.3, 0.05, 0.3)$ . We observe that over the whole range of  $y_{RD}(\theta)$ , the lowest RCE for the maximin optimal design is about 0.91, while the lowest RCE for the balanced design is about 0.83. In addition, for a larger portion of the range of  $y_{RD}(\theta)$ , the RCE of the maximin optimal design is larger than that of the balanced design.

Figure 1(b) shows results for cost ratio  $\gamma = 5$ . We observe that the RCE of the maximin optimal design is always larger than 0.92, while the RCEs of balanced designs can be as low as 0.66. In addition, the RCE of the maximin optimal design exceeds that of the balanced design for almost the whole range of  $y_{RD}(\theta)$ , suggesting that the maximin optimal design greatly outperforms the balanced design when the cost ratio is 5.

Figures 1(c) and (d) show RCEs for the outcome measure RR when the cost ratio is  $\gamma = 2$  and 5. Here,  $y_{RR}(\theta)$  ranges from about 0.2 to 18. From both plots, we observe that the maximin optimal design outperforms the balanced design over almost the entire range of possible parameter values. The lowest RCEs of the balanced designs are less than 0.6 and 0.4 for  $\gamma = 2$  and  $\gamma = 5$  respectively, and both are lower than those in Figures 1(a) and (b). This suggests that if the outcome measure is RR rather than RD, the performance of the balanced design is more sensitive to mis-specified parameters and the maximin optimal design is more helpful to avoid low RCE whether the cost in the intervention arm is twice or 5 times that in the control arm.

Figures 1(e) and (f) shows RCEs for OR for the cost ratios  $\gamma = 2$  and 5. The lowest RCEs of the maximin design are larger than 0.90, and it clearly outperforms the balanced design for almost all possible parameter values. Note that the lowest RCEs of the balanced design are about 0.75 and 0.57 for  $\gamma = 2$  and  $\gamma = 5$  respectively, and both are lower than those for RD but larger than those for RR. The implication is that the balanced design is less sensitive for estimating OR than for estimating RR but more sensitive than estimating RD. The upshot is that the maximin optimal design is again helpful to avoid having a low RCE.

In the Samoan Women's Health Study, the planned outcome analysis involved estimating the odds ratio using generalized estimating equations (GEE). According to Table 5, the maximin allocation value is 0.272 and the maximin optimal design would allocate 17 churches to the intervention condition and 44 to the control condition. From Figure 1(f), we see that the maximin design does an excellent job of guarding against low relative cost efficiency. The maximin optimal design is generally more efficient (i.e., has a larger RCE) than the balanced design and is robust to mis-specifications of the ICCs and the success rates in the two arms. While some investigators may not be comfortable with such an unequal allocation and may prefer to adjust it, this information can be useful as part of the overall study planning process and can lead to designs that are superior to a default balanced design.

## 5. Discussion

Much of the research in finding optimal allocation schemes for a CRT involve locally optimal designs in which the design depends on the success rates and ICCs, which are typically unknown in advance. Such single best guesses for these parameters can result in substantial loss in efficiency if these parameters are mis-specified. In this paper, we provide a novel approach to designing a two-arm CRT that allows a range of plausible values to be specified for each of the design parameters. The approach is exible and applies when the intervention effect is measured in terms of RD, RR or OR. We provide closed form formulae for the optimal proportions of equal-sized clusters in the two arms for three common outcome measures when we have a predetermined fixed number of clusters. Our optimal design maximizes a cost efficiency measure that combines the precision of the estimated intervention effect and cost of the study. We also compare our proposed designs with the popular balanced designs using the RCE measure and show that RCEs of a balanced design can be very low relative to maximin optimal designs.

We consider three treatment effect measures, RD, RR and OR, in our work. RR is often used in randomized controlled trials and cohort studies and OR is typically used for cross-sectional and case-control studies (Sistrom, Garvan and Grobbee, 2011). OR is also used in randomized controlled trials (Knol and Duijnhoven, 2004). Ukoumunne et al (2008) discussed how these measures can affect the results using the GEE method of analysis. Because the same design can have different efficiencies under different outcome measures, investigators should ensure that they use the same measure for their design and their analysis.

Throughout, we have assumed that the cluster size is constant. In practice, cluster sizes often vary. Several complications arise when adapting design methods for CRTs with equal cluster

size to CRTs with unequal cluster sizes. For example, in the latter case, there is now a choice of several different weighting schemes for computing treatment effect estimates and several different variance estimators just for risk difference alone (Guittet, Ravaud and Giraudeau, 2006; Kerry and Bland, 2001). Since the optimal design depends on the specific estimators, deriving and studying formulas for maximin optimal designs for CRTs with varying cluster sizes for the various risk measures and weighting schemes would require a substantial effort. Compounding the issue is that there is currently no agreed upon method for designing a CRT with unequal cluster sizes in the literature and so it is not clear how to fairly evaluate performance of our proposed maximin optimal designs when cluster sizes are unequal. However, we can offer some general observations for designing a maximin optimal CRT with unequal cluster sizes.

First, we explored how the maximin optimal allocation varies as a function of the common cluster size for a range of scenarios. The results in Web Appendix A.2 show that the maximin allocation strategy generally varies very little as the common cluster size is changed, except when cluster sizes are small for some scenarios. This provides some assurance that the method may work acceptably in many settings.

We were also able to find a result from Kang et al. (2005) that seems helpful. They worked on sample size issues for detecting a user-specified risk difference and derives the design effect for  $Var(\hat{\pi})$  under varying cluster sizes when equal weights for subjects (that is, weights equal to cluster size) are assumed. The modified design effect has the formula  $1 + [E(M) - 1]\rho + E(M)\rho CV^2$ , where  $E(M)$  is the expected cluster size and  $CV$  is the coefficient of variation of cluster size. We amended our optimal allocation formula for risk difference to use this design effect. Plots in the Web Appendix A.3 show how the ratio of the optimal allocation for varying cluster size to the optimal allocation for constant cluster size varies as a function of the  $CV$  for the risk difference measure for selected scenarios. A ratio of 1 indicates that the optimal allocations are the same for both formulas. When  $CV=0$ , we have constant cluster size and the two formulas coincide. As the  $CV$  is increased to 0.8, we observe an increase or decrease of only about 4% in the ratio, which is unlikely to make much difference after we round an allocation to whole numbers of clusters. In practice, the  $CV$  for cluster sizes is rarely larger than 0.8 (Carter, 2010; Eldridge et al., 2006). These figures also show that varying the expected cluster size is likely to have little impact.

While we are unable to fully explore the impact of varying cluster sizes on the maximin optimal allocation analytically, the observations suggest that using the mean cluster size in our formulas for CRTs with constant cluster size may produce acceptable results in some settings. Researchers may wish to conduct similar sensitivity analyses for their particular user-specified settings.

We conclude by noting that there are alternative design approaches when there are un-known parameters in the model. One option is to use a Bayesian approach where we first solicit a joint prior distribution for all parameters and then find the optimal proportion to arm 1 (or arm 2) that minimizes the averaged expected variance with respect to the joint prior distribution of  $\pi_1$ ,  $\pi_2$ ,  $\rho_1$  and  $\rho_2$ . Frequently, the priors for the various parameters are assumed to be independent. Interestingly, while there is work on analyzing binary outcome

in IRTs using Bayesian methods (Matthews, 1999), we were unable to find papers that focus on constructing Bayesian optimal designs for CRTs. One reason may be the practical difficulties encountered in eliciting a joint prior distribution for ICCs and the response rates.

In summary, the maximin method proposed in this work may appear technically more complex but may actually be simpler to implement in practice because it is relatively easy to elicit a range of plausible values for each of the parameters in the design problem.

Additionally, the maximin optimal design offers some protection against the worst case scenario and is generally more robust than locally optimal designs. Our results also show they tend to be more efficient than balanced designs in terms of the RCE measure. Other design work in a non-CRT setting also supports such a conclusion when a maximin (or equivalently a minimax) optimal design was used to estimate parameters in a nonlinear regression model, see for example, Tekle, Tan and Berger (2008), Ouwens, Tan and Berger (2002), Rodriguez, Ortiz and Martinez (2014), King and Wong (2000), Biedermann et al. (2004), and Dette and Biedermann (2003).

## Supplementary Material

Refer to Web version on PubMed Central for supplementary material.

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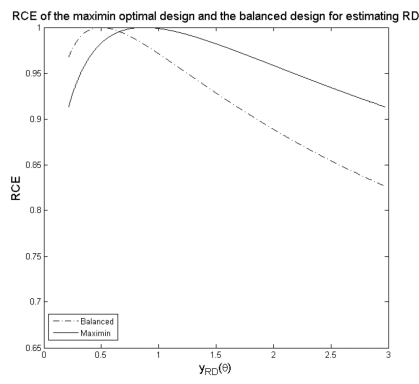
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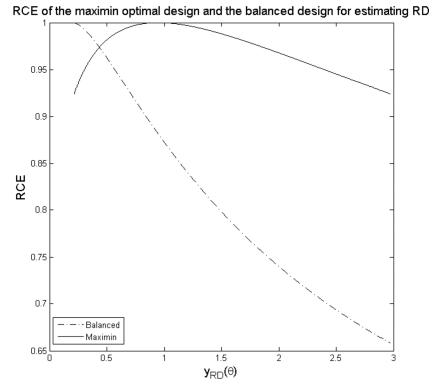
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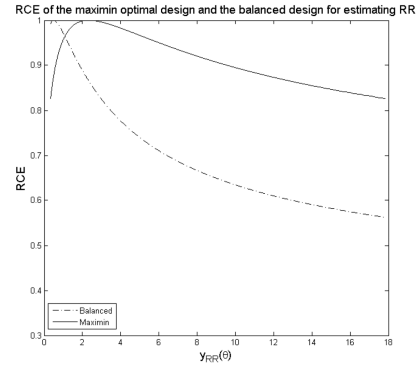




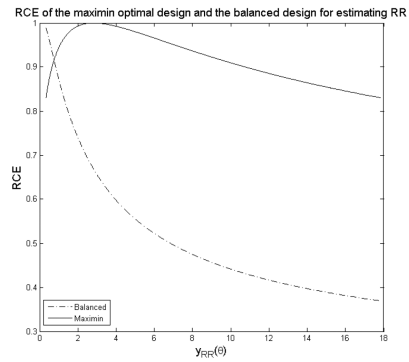
(a) Risk difference, cost ratio  $\gamma = 2$



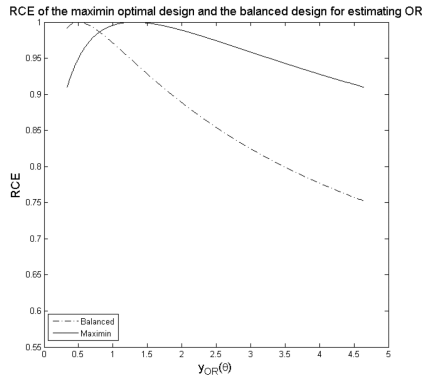
(b) Risk difference, cost ratio  $\gamma = 5$



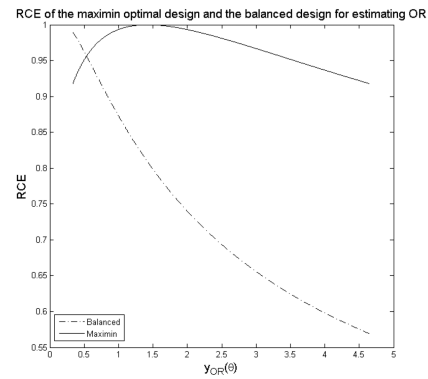
(c) Relative risk, cost ratio  $\gamma = 2$



(d) Relative risk, cost ratio  $\gamma = 5$



(e) Odds ratio, cost ratio  $\gamma = 2$



(f) Odds ratio, cost ratio  $\gamma = 5$

**Figure 1.** Relative cost efficiency (RCE) of the maximin optimal design (solid line) and the balanced design (dashed line) for estimating the risk difference, relative risk and odds ratio for cost ratios  $\gamma = 2$  and  $\gamma = 5$  when  $\pi_1 \in [0.3, 0.6]$ ,  $\pi_2 \in [0.2, 0.3]$ ,  $\rho_1 \in [0.05, 0.3]$ ,  $\rho_2 \in [0.05, 0.3]$  and all clusters have  $m = 14$  subjects.

RCE of a balanced design ( $w = 0.5$ ) compared to the optimal design for estimating RD with fixed number of clusters under different combinations of  $\pi_1$  and  $\pi_2$  when  $\rho_1 = 0.05$ ,  $\rho_2 = 0.1$ ,  $m = 20$  and  $\gamma = 5(2)$ .

**Table 1**

$\pi_1/\pi_2$	0.1	0.2	0.3	0.4	0.5	0.6	0.7	0.8	0.9
0.1	0.80 (.93)	0.68 (.85)	0.63 (.80)	0.60 (.78)	0.59 (.77)	0.60 (.78)	0.63 (.80)	0.68 (.85)	0.80 (.93)
0.2	0.90 (.98)	0.80 (.93)	0.75 (.89)	0.72 (.87)	0.71 (.87)	0.72 (.87)	0.75 (.89)	0.80 (.93)	0.90 (.98)
0.3	0.94 (1.00)	0.85 (.96)	0.80 (.93)	0.77 (.91)	0.77 (.91)	0.77 (.91)	0.80 (.93)	0.85 (.96)	0.94 (1.00)
0.4	0.95 (1.00)	0.87 (.97)	0.83 (.95)	0.80 (.93)	0.79 (.92)	0.80 (.93)	0.83 (.95)	0.87 (.97)	0.95 (1.00)
0.5	0.96 (1.00)	0.88 (.98)	0.83 (.95)	0.81 (.94)	0.80 (.93)	0.81 (.94)	0.83 (.95)	0.88 (.98)	0.96 (1.00)
0.6	0.95 (1.00)	0.87 (.97)	0.83 (.95)	0.80 (.93)	0.79 (.92)	0.80 (.93)	0.83 (.95)	0.87 (.97)	0.95 (1.00)
0.7	0.94 (1.00)	0.85 (.96)	0.80 (.93)	0.77 (.91)	0.77 (.91)	0.77 (.91)	0.80 (.93)	0.85 (.96)	0.94 (1.00)
0.8	0.90 (.98)	0.80 (.93)	0.75 (.89)	0.72 (.87)	0.71 (.87)	0.72 (.87)	0.75 (.89)	0.80 (.93)	0.90 (.98)
0.9	0.80 (.93)	0.68 (.85)	0.63 (.80)	0.60 (.78)	0.59 (.77)	0.60 (.78)	0.63 (.80)	0.68 (.85)	0.80 (.93)

**Table 2**  
 RCE of a balanced design ( $w = 0.5$ ) compared to the optimal design for estimating RR with fixed number of clusters under different combinations of  $\pi_1$  and  $\pi_2$  when  $\rho_1 = 0.05$ ,  $\rho_2 = 0.1$ ,  $m = 20$  and  $\gamma = 5(2)$ .

$\pi_1/\pi_2$	0.1	0.2	0.3	0.4	0.5	0.6	0.7	0.8	0.9
0.1	0.80 (.93)	0.93 (1.00)	0.98 (1.00)	1.00 (.98)	1.00 (.95)	0.99 (.92)	0.97 (.88)	0.95 (.84)	0.92 (.79)
0.2	0.63 (.81)	0.80 (.93)	0.90 (.98)	0.95 (1.00)	0.98 (1.00)	1.00 (.98)	1.00 (.94)	0.98 (.90)	0.95 (.84)
0.3	0.53 (.72)	0.69 (.85)	0.80 (.93)	0.88 (.98)	0.94 (1.00)	0.98 (1.00)	1.00 (.98)	1.00 (.94)	0.97 (.88)
0.4	0.46 (.65)	0.60 (.78)	0.71 (.87)	0.80 (.93)	0.87 (.97)	0.93 (1.00)	0.98 (1.00)	1.00 (.98)	0.99 (.92)
0.5	0.40 (.60)	0.52 (.71)	0.63 (.80)	0.72 (.87)	0.80 (.93)	0.87 (.97)	0.94 (1.00)	0.98 (1.00)	1.00 (.95)
0.6	0.36 (.55)	0.46 (.65)	0.55 (.73)	0.63 (.81)	0.72 (.87)	0.80 (.93)	0.88 (.98)	0.95 (1.00)	1.00 (.98)
0.7	0.32 (.51)	0.40 (.59)	0.47 (.66)	0.55 (.73)	0.63 (.80)	0.71 (.87)	0.80 (.93)	0.90 (.98)	0.98 (1.00)
0.8	0.28 (.47)	0.34 (.53)	0.40 (.59)	0.46 (.65)	0.52 (.71)	0.60 (.78)	0.69 (.85)	0.80 (.93)	0.93 (1.00)
0.9	0.24 (.42)	0.28 (.47)	0.32 (.51)	0.36 (.55)	0.40 (.60)	0.46 (.65)	0.53 (.72)	0.63 (.81)	0.80 (.93)

**Table 3**  
 RCE of a balanced design ( $w = 0.5$ ) compared to the optimal design for estimating OR with fixed number of clusters under different combinations of  $\pi_1$  and  $\pi_2$  when  $\rho_1 = 0.05$ ,  $\rho_2 = 0.1$ ,  $m = 20$  and  $\gamma = 5(2)$ .

$\pi_1/\pi_2$	0.1	0.2	0.3	0.4	0.5	0.6	0.7	0.8	0.9
0.1	0.80 (.93)	0.90 (.98)	0.94 (1.00)	0.95 (1.00)	0.96 (1.00)	0.95 (1.00)	0.94 (1.00)	0.90 (.98)	0.80 (.93)
0.2	0.68 (.85)	0.80 (.93)	0.85 (.96)	0.87 (.97)	0.88 (.98)	0.87 (.97)	0.85 (.96)	0.80 (.93)	0.68 (.85)
0.3	0.63 (.80)	0.75 (.89)	0.80 (.93)	0.83 (.95)	0.83 (.95)	0.83 (.95)	0.80 (.93)	0.75 (.89)	0.63 (.80)
0.4	0.60 (.78)	0.72 (.87)	0.77 (.91)	0.80 (.93)	0.81 (.94)	0.80 (.93)	0.77 (.91)	0.72 (.87)	0.60 (.78)
0.5	0.59 (.77)	0.71 (.87)	0.77 (.91)	0.79 (.92)	0.80 (.93)	0.79 (.92)	0.77 (.91)	0.71 (.87)	0.59 (.77)
0.6	0.60 (.78)	0.72 (.87)	0.77 (.91)	0.80 (.93)	0.81 (.94)	0.80 (.93)	0.77 (.91)	0.72 (.87)	0.60 (.78)
0.7	0.63 (.80)	0.75 (.89)	0.80 (.93)	0.83 (.95)	0.83 (.95)	0.83 (.95)	0.80 (.93)	0.75 (.89)	0.63 (.80)
0.8	0.68 (.85)	0.80 (.93)	0.85 (.96)	0.87 (.97)	0.88 (.98)	0.87 (.97)	0.85 (.96)	0.80 (.93)	0.68 (.85)
0.9	0.80 (.93)	0.90 (.98)	0.94 (1.00)	0.95 (1.00)	0.96 (1.00)	0.95 (1.00)	0.94 (1.00)	0.90 (.98)	0.80 (.93)

**Table 4**

Maximin optimal allocation  $w_x^{m*}$  for outcome measure  $x$  and different ranges of  $\rho_1$  and  $\rho_2$  when  $\pi_1 \in [0.3, 0.5]$ ,  $\pi_2 \in [0.2, 0.3]$ ,  $\gamma = 5$  and  $m = 20$ .

	$\rho_1/\rho_2$	[0, 0.1]	[0.1, 0.2]	[0.2, 0.3]
<i>x = RD</i>				
	[0, 0.1]	0.315	0.247	0.212
	[0.1, 0.2]	0.408	0.327	0.285
	[0.2, 0.3]	0.461	0.375	0.330
<i>x = RR</i>				
	[0, 0.1]	0.226	0.175	0.150
	[0.1, 0.2]	0.297	0.233	0.201
	[0.2, 0.3]	0.341	0.271	0.235
<i>x = OR</i>				
	[0, 0.1]	0.273	0.210	0.179
	[0.1, 0.2]	0.358	0.281	0.243
	[0.2, 0.3]	0.408	0.326	0.283

**Table 5**

Maximin optimal designs for the Samoan Women's Health Study with 61 clusters and 14 subjects per cluster.

	<b>RD</b>	<b>RR</b>	<b>OR</b>
$\gamma = 2$			
$w_x^{m*}$	0.430	0.316	0.382
$k_1$	26	19	23
$k_2$	35	42	38
$\gamma = 5$			
$w_x^{m*}$	0.315	0.210	0.272
$k_1$	19	13	17
$k_2$	42	48	44

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